

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

April 15, 2014

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, April 15, 2014, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: David F. Canal, M.D.; Deborah J. Daniels; Gregory S. Fehribach; James D. Miner, M.D.; Robert B. Pfeifer and Joyce Q. Rogers.

Members absent: Charles S. Eberhardt and Lacy Johnson.

Dr. Miner called the meeting to order and proceeded with the roll call.

The first agenda item was the Nominating Committee Slate Approval. The slate reflects changes in the Board of Trustees. Gregory S. Fehribach, chairperson, HHC Nominating Committee, stated that the Nominating Committee reviewed and approved the slate as submitted. Mr. Fehribach asked for the full Board approval of the slate. Dr. Canal made the motion for Board approval. Mrs. Daniels seconded the motion. The Nominating Committee Slate was unanimously approved.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the March 18, 2014, meeting. There were none. Mr. Fehribach made the motion to approve the minutes. Dr. Canal seconded the motion. The minutes from the March 18, 2014, meeting were unanimously approved.

Resolution No. 2-2014, *“Honoring Robert B. Pfeifer”* was the next item on the agenda. Dr. Miner read the Resolution in its entirety and presented a framed copy to Mr. Pfeifer. Mr. Pfeifer extended his gratitude for being able to serve on the Board of Trustees of the Health and Hospital Corporation of Marion County. Matthew R. Gutwein, president and CEO, HHC, on the behalf of the HHC staff, also extended thanks to Mr.

Pfeifer for being a tremendous Board member that has served with wisdom, intelligence and dignity. He also stated that Mr. Pfeifer exemplified remarkable leadership and guidance during his tenure at the Health and Hospital Corporation. Resolution No. 2-2014, "**Honoring Robert B. Pfeifer**" was unanimously approved.

The next agenda item was Resolution No. 3-2014, "**Adoption of Soil Testing Fee.**" Public Health/Healthy Babies Committee member Deborah J. Daniels stated that Resolution No. 3-2014 was presented in the April 15, 2014, Committee meeting. At the Committee meeting Dr. Bonny Van, director, Public Health Laboratory, presented information on the Resolution and stated that to ease public concerns, the Marion County Public Health Department has performed soil testing throughout the community. The purpose of Resolution No. 3-2014 is to recover part of the cost for the testing. Mrs. Daniels made the motion to approve. Mrs. Rogers seconded the motion. Resolution No. 3-2014, "**Adoption of Soil Testing Fee**" was unanimously approved.

Policy No. 700-57, "**Content of the Medical Record**" and Policy No. 700-118, "**Pain and Treatment Assessment (Inpatient)**" were submitted for Board approval. Dr. Miner stated that the Policies were reviewed in the Hospital Committee meeting on April 15, 2014. The Hospital Committee recommends approval. Dr. Miner gave an explanation of each Policy. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. Policy No. 700-57, "**Content of the Medical Record**" and Policy No. 700-118, "**Pain and Treatment Assessment (Inpatient)**" were unanimously approved.

Resolution No. 4-2014 "**Adoption of Amended Eskenazi Health Medical Staff Bylaws**" was the next item submitted for approval. Dr. Miner stated that the Bylaws are reviewed every three years and revisions are made. He stated that the Bylaws were reviewed in the April 15, 2014, Hospital Committee meeting and the Committee recommends approval. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. Resolution No. 4-2014 "**Adoption of Amended Eskenazi Health Medical Staff Bylaws**" was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer's Report for March 2014. Mr. Sellers stated that at \$119 million, March 2014 Cash Disbursements are slightly below the 2014 average monthly disbursement amount of \$119.5 million. March 2014 disbursements were \$101.1 million. The increase includes higher HHC support payments to Eskenazi Health, increases in lease payments, and high Eskenazi Health AP payments. Mr. Fehribach made the motion to approve. Mrs. Daniels seconded the motion. The Cash Disbursements Report was unanimously approved.

Mr. Sellers gave an update on the hospital assessment fees. He stated that the assessment fees for Medicaid reimbursement for hospital based services have been approved. HHC is waiting for the State to make payments. This will result in the Eskenazi Support Payments being reduced and the budget will be reconciled.

Mr. Sellers continued with Revenue and Expenditure Report. Tax Revenues are at budget. Intergovernmental Transfers are higher than budget by \$8 million. Public Health is better than budget at \$1.2 million. Headquarters is behind budget. Grants are behind budget. Total Revenues for the General Fund are \$46.9 million with the actual budgeted being \$43.7 million. In the Expenditures area, Personal Services are better than budget by 6%. Supplies are over budget at \$2.6 million. Other Services and Charges are \$16.5 million. Capital Outlays are at \$65,000. The total Operational Expenditures, including open purchase orders is \$32.3 million. Support Payments of \$45 million have been paid to Eskenazi Health with \$32.75 million budgeted. This will balance by the end of the year. Long Term Care Support is at budget at \$27.5 million. There is \$6 million in the Accumulative Building Fund to ensure outstanding hospital project balances will be paid. This will improve throughout the year. Bond payments are at a negative. Mrs. Daniels made the motion to approve. Mr. Fehribach seconded the motion. The Revenue and Expenditure Report was unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the April 15, 2014, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Mrs. Daniels made a motion to approve. Dr. Canal seconded the motion. The April 2014 Appointments were unanimously approved.

Board member Deborah J. Daniels gave the April 15, 2014, Public Health/Healthy Babies Committee Report. The Committee meeting consisted of approval of the March 18, 2014, minutes. Mrs. Daniels reported that the Committee was presented with a MCPHD 2014 first quarter financial report by Tara Parchman, finance director, MCPHD. There was also discussion regarding Resolution No. 3-2014, ***“Adoption of Soil Testing Fee.”*** Dr. Virginia Caine, director, MCPHD, also presented information regarding emerging public health issues. Concerns included such issues as sexually transmitted diseases, MRSA virus, obesity, diabetes, violence and infant mortality. In 2013, infant mortality was reported at a lower rate than ever before, but Dr. Caine emphasized that the rates need to be lower. The MCPHD is also focusing on accreditation and a meaningful use of the Affordable Care Act.

There were no Privilege Forms and Guidelines submitted for approval for the month of April 2014.

There were no Bids submitted for approval for the month of April 2014.

Dr. Miner reported that the Hospital Committee met on April 15, 2014, and approved the March 18, 2014 meeting minutes. The Medical Staff Policies, the Medical Staff Bylaws and the Appointments were reviewed and approved by the full Board in this meeting. Ernest Vargo, president and CEO, Eskenazi Health Foundation, also presented information on the Eskenazi Health Foundation Strategic Plan to the Hospital Committee. This strategic plan establishes long term goals and a philanthropic plan. The Foundation board members are encouraged to participate.

The Long Term Care Committee met on March 18, 2014. Mr. Fehribach reported that the Committee was presented with a Crowe Horwath Report. Mr. Fehribach gave a synopsis of this report. He stated that Tony Link, Bernie McGinnis, and Sherry Davis of American Senior Communities attended the meeting and reported on day-to-day operations, leadership and oversight of American Senior Communities. Mr. Fehribach stated that a major goal of American Senior Communities is to ensure that the facilities retain good employees who extend high quality care to residents.

Dr. Charles Miramonti, medical director, Indianapolis Emergency Medical Service (IEMS), reported that IEMS was the recipient of two awards: a National Association of Emergency Medical Technician's Advocate of the Year Award and an American Heart Association Silver Award for quality of both data collection and care. The first Timothy McCormick Award was presented to employee Hilary Layton at an Indy Cares Volunteer Breakfast. IEMS continues collaboration with police departments throughout the state on response training for District 5. IEMS is also collaborating with the Indiana University School of Medicine on a heroin use elimination project.

Margie Payne, vice president and CEO, Mental Health Operations, Midtown Mental Health, reported that the Midtown Advisory Board met in March and toured the Crisis Intervention Unit. This unit extends 24 hour services. There are between 600 and 800 walk-ins monthly. There is an emergency detention component and family referral services. The 10 bed triage unit allows a 23 hour stay period. Patients receive psychiatric assessments and there is follow-up after release. The Crisis Intervention Unit in the emergency room allows for rapid intervention. The patients appreciate having a room to get through crisis. Mrs. Payne also stated that there

is a notable decrease in visits. There is training on diversion in the emergency room. The budget was reviewed at the Midtown Advisory Board meeting.

Shelia Guenin, vice president, Long Term Care (LTC), stated that the fact sheet has been updated. A copy of the fact sheet has been distributed to each Board member. Mrs. Guenin gave some specific information that is included in the fact sheet. HHC has invested over \$145 million to update facilities. HHC also spent \$30 million to implement the electronic medical records systems in all the skilled nursing facilities. HHC continues to promote nursing education and invest monies each year for professional growth in the nursing and all departments. American Senior Communities assists with career development. Mrs. Guenin spoke of two special residents celebrating milestones in their lives. First, Lucille Hanson, of Coventry Meadows in Ft. Wayne, Indiana has just reach 102 years old. The second resident, Florence Williams celebrated her 105th birthday. She is a resident of the Rosegate Commons facility in Southport. Mrs. Guenin gave information on their celebrations.

Matthew R. Gutwein's, president and CEO, HHC, report focused on the issue of violence. Mr. Gutwein stated that many community leaders are addressing this issue. IEMS coordinates violence prevention efforts with the Indianapolis Police and Sheriff's Departments. The MCPHD also has several violence prevention initiatives, one of which provides gun locks and safety programs to clients. The MCPHD social work department also provides violence prevention services to clients. Mr. Gutwein stated that Eskenazi Health has a program called Project Prescription for Hope. The Project provides services to victims of violence that come to the emergency department. Social workers intervene by providing broad based social work assistance that gives patients opportunities to change their lives. HHC's Legacy House program provides counseling and advocacy for victims of violence. Eighty percent of the clients that receive services at Legacy House are low income. In 2013, Legacy House provided services to 962 individuals with over 4000 counseling sessions. HHC pays two thirds of the budget for Legacy House. Other Legacy House funds are acquired through philanthropy. Legacy House conducted its annual ROCC-A-Thon during National Crime Victims' Rights Week in April 2014 on the downtown circle with numerous supporters attending. HHC is working hard to address the scourge of violence.

Dr. Virginia Caine, director, MCPHD, stated that Put on Purple Day will be May 9, 2014, on the west lawn of the State House. This is an event in support of lupus education and sponsored by the Lupus Foundation of America. The Foundation has a 45 foot purple information bus that will present at the event. The information available will be help individuals to learn about the disease. Lupus is an auto immune disease that affects the entire body. Dr. Caine will be among the numerous speakers at the event. MCPHD is also participating in the

Great Indy Clean Up on Saturdays in April 2014. Dana Reed Wise, bureau chief, MCPHD, Environmental Health Division, was a participant on a NAACP Environmental Climate Justice panel. One purpose of the panel was to make the community aware of pollutants in the environment. The MCPHD celebrated National Public Health Week with numerous activities April 7-14, 2014.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, began her report by citing an article written by Eskenazi Health professionals for the Journal of Health Affairs. The title of the article is “Healthy Aging Brain Center; Improved Care Coordination of Reduced Net Savings.” It includes the Eskenazi model and how the costs have been lowered per patient at the Eskenazi Health Brain Center. In an effort to continue services to patients and advocating for the most vulnerable, the Eskenazi Health Leadership Partnership, in collaboration with Faegre, Baker, Daniels and Eli Lilly, will offer an Advance Care Planning Legal Clinic. The legal clinic will be held in the Faegre, Baker, Daniels Conference Room and individuals will be present to assist the elderly with advance care planning. Eskenazi is also partnering with Radio One on the Women’s Empowerment Expo. Dr. Harris also announced that there is now food truck service at Eskenazi. She stated that there has been a 30% increase in food purchases. Eskenazi has been awarded the Association of Healthcare Food Leadership Service Award. This award is given by this association for excellence in food service and is comprised of hospitals throughout the country. Eskenazi food service is under the leadership of Thomas Thaman. There will be an Eskenazi Health Stride 5k run and walk in May 2014. Applications and information are also available for the summer Volunteer Program. Individuals between the ages of 14 and 19 can apply for opportunities to shadow health professionals. Additional information can be obtained at eskenazihealth.edu.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be held on Tuesday, May 20, 2014, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer