

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

April 21, 2015

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, April 21, 2015, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: Charles S. Eberhardt; David F. Canal, M.D.; James D. Miner, M.D; Joyce Q. Rogers, Deborah J. Daniels; Gregory S. Fehribach.

Members absent: Lacy M. Johnson;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the March 2015, meeting. Mr. Fehribach noted that he attended the meeting in person, not via phone, as the minutes noted. The correction will be made. Ms. Daniels made the motion to approve the minutes. Mr. Eberhardt seconded the motion. The minutes from the March 17, 2015, meeting was unanimously approved.

Dr. Miner stated that General Ordinances and Resolutions was the next agenda item to be presented for approval. Mr. Fehribach presented General Ordinance No. 3-2015, “*Communicable Disease*” for the first reading by Tavonna Harris Askew, chief of staff and general counsel, HHC. Mrs. Askew read and presented General Ordinance No. 3-2015. Ms. Daniels gave an explanation of General Ordinance No. 3-2015. General Ordinance No. 3-2015 will be presented for second reading at the May 19, 2015, board meeting.

Resolution No. 3-2015, “*Authorizing Execution and Delivery of First Supplement to 2005 Qualified Entity Purchase Agreement and Actions in Connection Therewith*” was presented and briefly explained by Daniel E. Sellers, treasurer and CFO, HHC. Mr. Sellers then offered an amendment to a typo in Resolution No. 3-2015.

For a more in-depth explanation, two representatives from the Indianapolis Local Public Improvement Bond Bank spoke to the Board. Ms. Rogers made the motion to approve the amendment to Resolution No. 3-2015. Mr. Fehribach seconded the motion. Ms. Daniels abstained from voting due to a professional conflict of interest. The amendment to Resolution No. 3-2015 was unanimously approved. Mr. Fehribach made the motion to approve the amended Resolution No. 3-2015. Mr. Eberhardt seconded the motion. Ms. Daniels again abstained from voting due to a professional conflict of interest. Resolution No. 3-2015, ***“Authorizing Execution and Delivery of First Supplement to 2005 Qualified Entity Purchase Agreement and Actions in Connection Therewith”*** was unanimously approved.

Dr. Miner presented Resolution No. 4-2015, ***“Appointment of the Director of the Division of Public Health”***. Matthew R. Gutwein, president and CEO, HHC, spoke to Resolution No. 4-2015. Mr. Fehribach made the motion to approve. Ms. Daniels seconded the motion. Resolution No. 4-2015, ***“Appointment of the Director of the Division of Public Health”*** was unanimously approved.

Dr. Miner presented Resolution No. 5-2015, ***“Appointment of the Director of the Division of Public Hospitals”***. Matthew R. Gutwein, president and CEO, HHC, spoke to Resolution No. 5-2015. Mr. Fehribach made the motion to approve. Ms. Daniels seconded the motion. Resolution No. 6-2015, ***“Appointment of the Director of the Division of Public Hospitals”*** was unanimously approved.

Dr. Miner presented Resolution No. 6-2015, ***“Acquisition of Skilled Nursing Facilities”***. Shelia Guenin, vice president, Long Term Care (LTC), spoke to Resolution No. 6-2015. Mr. Fehribach and Mr. Gutwein made additional comments in support of Resolution No. 6-2015. Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. Resolution No. 6-2015, ***“Acquisition of Skilled Nursing Facilities”*** was unanimously approved.

Dr. Miner presented Resolution No. 7-2015, ***“Collection of Charges”***. Mr. Sellers presented Resolution No. 7-2015. Ms. Daniels made the motion to approve. Dr. Canal seconded the motion. Resolution No. 7-2015, ***“Collection of Charges”*** was unanimously approved.

Ms. Daniels gave the Public Health/Healthy Babies (PH/HB) Committee report. Ms. Daniels commented that the Committee heard a report on Carapanem-resistant Enterobacteriaceae that was presented to the full Board in General Ordinance No. 3-2015. The PH/HB Committee also heard from Jeff Larmore, REHS, CHMM, FAIHA, Hazardous Materials and Indoor Air Quality Supervisor, Water Quality and Hazardous Materials

Management, who presented information on BioWatch and Radiation Monitoring for the Final Four Basketball Games. Mr. Larmore said that BioWatch is a program from the Department of Homeland Security. MCPHD helped screen daily for anthrax, small pox, and the plague. Monitoring will also take place during the Indianapolis 500. The last report was from Dr. Janet Arno, medical director, Bellflower Clinic. Dr. Arno gave a report on the HIV outbreak in Southern Indiana, where there has been an extremely high rate of new HIV cases due to intravenous drug use. MCPHD is helping with the effort to control any new outbreaks. There is concern for Marion County encountering the same type of situation; however, MCPHD is taking a proactive approach using preventative measures.

Bylaws and Policies were the next agenda item submitted for Board approval. Dr. Miner stated that Policy No. 700-100, ***“Assessment of Medical Record Quality”***, Policy No. 700-125, ***“Disruptive Medical and Allied Health Staff Members”*** and Policy No. 700-138, ***“Focused Professional Practice Evaluation (FPPE)”*** were reviewed in the Hospital Committee meeting on April 21, 2015. They had also been reviewed by the Medical Staff Committee. The Hospital Committee recommends approval. Dr. Miner gave an explanation of each Policy. Dr. Canal made the motion to approve. Mr. Eberhardt seconded the motion. Policy No. 700-100, ***“Assessment of Medical Record Quality”***, Policy No. 700-125, ***“Disruptive Medical and Allied Health Staff Members”*** and Policy No. 700-138, ***“Focused Professional Practice Evaluation (FPPE)”*** were unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Mr. Sellers stated that Cash Disbursements for March 2015 were at \$199.9 million, which is above the 2015 monthly average of \$120.3 million. This amount is below the April 2014 monthly average of \$130.5 million. Dr. Miner asked if there were any questions regarding the report. There were none. Mr. Eberhardt made the motion to approve. Dr. Canal seconded the motion. The April 2015 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues were on par with budget. Other State and Federal Revenues are on budget with a partial distribution thus far. Marion County Public Health Department (“MCPHD”) is better than budget at \$3.4 million. Headquarters is at \$14.8 million. Grant revenues are slightly under budget at \$3.2 million. Total Revenue for the Corporation is \$51.5 million. Expenditures are seeing Personal Services better than budget at \$13.8 million. Supplies are at \$2.27 million, which is better than budget. Other Services and Charges are better than budget at \$11.8 million. Capital Outlays are at \$465,000, which is close to budget. Eskenazi Health and IEMS Support are at \$36.6 million. Long Term Care is at \$42.2 million. Operating Transfer Cumulative Building Fund is right at budget at \$3.75

million. Operating Transfer Bond and Lease Payments are being made. Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. The March 2015 Revenue and Expenditure Report was unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the April 21, 2015, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Mr. Fehribach made a motion to approve. Dr. Canal seconded the motion. The April 2015 Appointments were unanimously approved.

Dr. Miner continued by presenting Privilege Forms and Guidelines for Board approval. Dr. Miner gave an explanation of Privilege Form "***Department of Surgery***". He stated that the form was discussed in the Hospital Committee meeting of April 21, 2015. The Hospital Committee recommends approval. Dr. Canal made the motion to approve. Mr. Eberhardt seconded the motion. Privilege Form "***Department of Surgery***" was unanimously approved.

Dr. Miner reported that the Eskenazi Health Committee met on April 21, 2015. The Committee heard a report from Ernie Vargo from the Eskenazi Health Foundation. Mr. Vargo gave the current status of the Eskenazi Health Foundation as well as insight in to what the Foundation is working towards. The Healthy Aging Brain Center for Innovation is making progress and will initially focus on getting mobile care delivery to dementia and Alzheimer's patients, while later expanding to help patients with other mental illnesses. A report was given regarding Epic and the Electronic Health Records. Epic continues toward an October 2015 roll out date and is on time and on target.

Mr. Fehribach gave the Long Term Care (LTC) committee report. Mr. Fehribach reported that the Committee has changed its meeting time from afternoon to morning on the day of the Board of Trustees meetings. The Committee heard a report regarding 4th quarter 2014 finances from Crowe Horwath, which found the LTC division to be ahead of the budget for revenue. The Committee discussed the buying of the 17 additional facilities. It was noted that, of the existing LTC facilities, there was a 90% occupancy rating in the 4th quarter census. The rating system for the LTC facilities has changed, raising the bar for a 5 star rating. Some previously rated 5 star facilities will drop to 4 star ratings, but the LTC administration is working to get those facilities back to their 5 star ratings.

Charles Ford, Indianapolis Emergency Medical Service (IEMS), gave the IEMS report. The heroine antidote has now been used over 60 times and IEMS has partnered with IMPD and IFD to increase its presence. Dan O'Donnell, M.D., Deputy Medical Director, IEMS, has participated in an opiate awareness video that is aimed at high school freshman. The plan is to release the video statewide. IEMS also participated in the Final Four, providing ambulances and officers for the games, concerts, and a general downtown presence. IEMS was involved when Lutheran High School held its Honor Chapel for public safety. They also participated in the East Side Day of Service which helped clean up in the Post Road area between 38th Street and 42nd Street. The 11th recruitment class has graduated and will sworn-in in July. Indy Cares has placed 4 more AEDs and will train over 1,500 community members to use AED and perform CPR.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, reported that a new program called Colleagues Care has been launched and is being overseen by the VP of Human Resources, Christia Hicks. The program is being met with great success. Another success of the Foundation is the music program, which continues to grow in popularity and variety.

Shelia Guenin, vice president, Long Term Care (LTC), reported that the LTC facility Bethlehem Woods in Fort Wayne, Indiana has received a deficiency free rating for their second year in a row. The acquisition of the 17 facilities is expected to be complete on June 1, 2015. Three WWII veterans from Zionsville Meadows were able to go on the Honor Flight to Washington D.C. to visit the WWII memorial and to be recognized for their service. Grace Gresham, a resident at Brownsburg Meadows, was able to attend a performance at the Indiana Repertory Theatre, which was very meaningful to her as one of her greatest wishes.

Matthew R. Gutwein, president and CEO, HHC, stated MCPHD and EH are ramping up for an exciting health fair season where they bring healthcare to where the patients are. MCPHD will be involved in 150 health fairs and EH will participate in 75. MCPHD is busy licensing food trucks and farmers markets for the warmer seasons. Last year, MCPHD's trash clean up hauled 17 million pounds of trash. The Sky Farm is currently producing fresh produce for Eskenazi Hospital. Reclaiming the Village, a HHC External Affairs program, took its members to the Steward Speaker Series program where Steve Harvey was the guest speaker. Mr. Harvey spoke to the group and is providing scholarships for 2 Reclaiming the Village participants to attend his camp in Texas obtain leadership training. The West 38th Street Health Center has been recognized by the American Institute of Architects – Indiana Chapter. Parade Magazine has recognized Eskenazi Hospital for Earth Day. The HIP 2.0 program has signed up over 8,000 patients. Eskenazi Health will welcome another class of interns from the Ball State Bowen Center.

In the absence of Dr. Virginia Caine, Karen Holly, director of operations, MCPHD gave the MCPHD report. The 20th Public Health Week was recently held and MCPHD held events with the workforce as well as the community members. There will be an Earth Day celebration at White River State Park, of which many MCPHD departments will be involved.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, began her report by stating that the purchases of salads at Café Soleil have increased to 50% of sales. The amount of meat consumed has been reduced by 30% and the amount of sodium by 40%. In recognition of Eskenazi Health's work with the Indiana Donor Network, an award was given for turning tragedy into triumph. When this award was presented, the recipient of Officer Moore's lungs spoke, which was very impactful. Eskenazi Health is partnering with the Indiana Institute of Personal Medicine to promote genetic testing that will tailor drug therapies for patients. This will, in turn, help patients better care for their chronic diseases and reduce the cost of treatment. On April 24th, Eskenazi Health is hosting Glen Campbell: I'll Be Me, which is an event that will promote Alzheimer's caregiving. The 2015 St. Margaret's Guild Decorator Show House will be at two locations and the proceeds will benefit Eskenazi Health. Registration is open for the Eskenazi Health Stride, which will be held on Saturday, May 30th and is sponsored by American Senior Communities and Sandor Development.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Mr. Eberhardt seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, May 19, 2015, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer