

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

December 17, 2013

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, December 17, 2013, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: David F. Canal, M.D.; Deborah J. Daniels; Gregory S. Fehribach; James D. Miner, M.D.; Robert B. Pfeifer and Marjorie H. O’Laughlin.

Members absent: Lacy M. Johnson.

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the November 19, 2013, Special Board meeting. There were none. Mrs. O’Laughlin made the motion to approve the minutes. Mr. Pfeifer seconded the motion. The minutes from the November 19, 2013, Board meeting were unanimously approved.

Resolution No. 12-2013, “**Opposition to HJR 6**” was the next item on the agenda. Matthew R. Gutwein, president and CEO, HHC, gave an explanation of the Resolution. Mr. Fehribach made the motion to approve. Mrs. O’Laughlin seconded the motion. Resolution No. 12-2013, “**Opposition to HJR 6**” was unanimously approved.

There were no Bylaws or Policies submitted for approval for the month of December 2013.

Daniel E. Sellers, CFO and treasurer, HHC, gave the Treasurer's Report. At \$101 million, November 2013 disbursements are above the 2013 average monthly disbursement amount of \$102.5 million. The increase is primarily due to the delay in payment to PERF for Eskenazi Health. Mr. Sellers stated that the additional appropriation that was requested was passed by the City-County Council. Mr. Pfeifer made the motion to approve. Mrs. Daniels seconded the motion. The Cash Disbursements for November 2013 were unanimously approved.

Mr. Sellers continued with the Revenue and Expenditure Report for December 2013. Revenues for MCPHD are less than budget and Headquarters is over budget. In addition, \$36 million above the 2013 budget has been received in 2013. This additional amount has been prorated through the remainder of the year. In the Expenditures category, Personal Services and Supplies are better than budget. Other Services and Charges are higher than budget. Open purchase orders will close at the end of December and bring this number back in line. Capital Outlays are better than budget. The total allocation for November 2013 on the Eskenazi project is \$5.6 million. Long Term Care is at budget. The Cumulative Fund at \$52.6 million is at budget. The Bond payment of \$41.8 million is fully funded and will be distributed on December 31, 2013. Mr. Sellers requested approval of the Revenue and Expenditure Report. Mrs. Daniels made the motion to approve. Mr. Fehribach seconded the motion. The Revenue and Expenditure Report for December 2013 was unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the December 17, 2013, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee and the Credentialing Committee. The Hospital Committee recommends approval of the Appointments. Mr. Fehribach made a motion to approve. Mrs. O'Laughlin seconded the motion. The December 2013 Appointments were unanimously approved.

The following Privilege Forms and Guidelines were submitted for approval in the December 17, 2013, Board meeting.

- ◆ **Anesthesiology Clinical Privilege Form**
- ◆ **Medicine, Cardiology, Clinical Privilege Form**
- ◆ **Neurology Clinical Privilege Form**
- ◆ **Optometrist Clinical Privilege Form**
- ◆ **Pediatrics Clinical Privilege Form**
- ◆ **Pediatrics, Associate Staff, Clinical Privilege Form**

♦ ***Podiatrist Clinical Privilege Form***

Dr. Miner stated that the Privilege Forms and Guidelines were discussed in the December 17, 2013, Hospital Committee meeting. There are minimal changes of existing condition of privileges. The Hospital Committee recommends approval and submitting to the full Board for approval. Mr. Pfeifer made the motion to approve. Dr. Canal seconded the motion. The Privilege Forms and Guidelines were unanimously approved.

Board member Marjorie O’Laughlin presented the December 17, 2013 Public Health/Healthy Babies Committee report. The Committee approved the November 19, 2013, minutes. The Committee was also presented with an ISDH Tobacco Prevention and Cessation Commission (TPCC) report by Miranda Spitznagle, Director, TPCC and Katy Ellis, Tobacco Program Manager, MCPHD. One goal of the commission is to educate on the benefits of and to advocate for smoke free environments. All Marion County schools are smoke free.

Dr. Miner reported that the Hospital Committee approved the November 19, 2013, meeting minutes and the agenda for the meeting consists of several agenda items that have previously discussed in this Board meeting. The Hospital Committee also was also presented with a review of the move from Wishard Health Services to the Eskenazi facility. There were also media highlights of the move.

There were no Bids submitted for approval for the month of December 2013.

Dr. Miner reported on the Quality Committee meeting of November 19, 2013. The Committee meeting reviewed the Quality and Performance Improvement Dashboard to include safety, efficiency and benchmark goals. There was also a presentation by Jim Fuller of the Indianapolis Coalition for Patient Safety. There was also a Performance Oversight Committee and LTC review.

In the absence of Dr. Charles Miramonti, Nick Ball, deputy medical director, IEMS, reported that the service had conducted 86,000 responses and 62,000 transports to date for the year 2013. IEMS revenues have increased by one percent. Fifty IEMS staff assisted with the WHS move to the Eskenazi facility. The service moved the first patient to the new Eskenazi Health Emergency Department. IEMS

continues involvement in the “*Treat the Streets*” Program. This is an Indiana University School of Medicine emergency medicine faculty program. The purpose of the program is to improve the way childhood asthma is medically managed in Marion County through an innovative program that incorporates the skills and flexible schedules of specially trained Indianapolis Emergency Medical Services paramedics. IEMS will be recognized at a Department of Public Safety Banquet that will be conducted in January 2014.

Margie Payne, vice president, Midtown Mental Health Center, reported that the Midtown Mental Health Center Board met in early December 2013. The Midtown Mental Health Board meeting consists of a Holiday Tea with a tour of the crises triage areas and the inpatient unit. There was also a tour of the respite unit at the 1700 North Illinois facility. Midtown also conducted a tour of facilities for the staff of the Division of Mental Health. The Midtown Mental Health Center was a recipient of the Heroes of Recovery Award on December 13, 2013. Heroes for Recovery is a recognition program made possible by Mental Health America of Indiana in partnership with Choices. This program celebrates the dedication and commitment of those that truly promote recovery of individuals in their ongoing treatment of serious and persistent mental illness.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, stated that Campaign funds are at \$80.9 million. Mr. Vargo also stated that the Eskenazi Health Board has acquired four new members. The board officers will remain the same.

Shelia Guenin, vice president, Long Term Care (LTC), HHC, stated that many of LTC facilities have earned positive recognition from both the Federal CMS Nursing Home Compare Program and the Indiana State Department of Health (ISDH) report card scores. The Long Term Care CMS five star overall ratings have improved 36% in the past two years. The five star ratings have increased from two to nine facilities and the four star ratings have increased from five to twelve facilities since December 2011. Seventy-six percent or 45 of the 59 facilities have a four or five star rating for Quality Measures. In the past 12 months, the ISHD report card scores have improved almost 24% and have increased to 21% in the past 18 months. Thirty nine of the facilities have report card scores better than the statewide average of 153 points. Five HHC facilities are ranked in the top 10% of Indiana facilities and fourteen are ranked in the top 25%. Mrs. Guenin introduced two members of the American Senior Communities

executive team. They are Dan Benson, co-founder and chief operating officer of American Senior Communities, and Martha Herron who is responsible for the oversight of the new Electronic Medical Record implementation in our fifty nine locations. Ms. Herron also provides guidance and leadership to the directors of nursing and the support specialists throughout the state. Mrs. Guenin completed her report with special interest holiday stories.

Matthew R. Gutwein, president and CEO, HHC, stated that December 7, 2013, was a milestone in which the move from Wishard Health Services to the new Eskenazi Hospital took place. It was an historic event that and HHC will continue to move toward being economically sound and extending high quality management. Mr. Gutwein noted the special gifts that were donated that included a piano from Marian Tobias. Mr. Gutwein also stated that he met with Indiana Governor Mike Pence to discuss expanding Medicaid coverage. He announced that Daniel E. Sellers, HHC treasurer, was elected “CFO of the Year” by the Indianapolis Business Journal (IBJ). He also announced that a special piece that was written for the opening of Eskenazi Hospital by Caroline Shaw will be performed by the Indianapolis Symphony at the Hilbert Circle Theater on January 26, 2014, at 7:00 p.m.

Dr. Virginia Caine, director, Marion County Public Health Department (MCPHD), also noted how astonishing the December 7, 2013, move went with the abundance of volunteers and how smooth and well organized it was. She reported that Indiana is experience widespread and high influenza activity. Two additional deaths have been reported in Indiana (aged 25-49) bringing total mortalities to three. The influenza sample laboratory tests have been positive for the 2009 Influenza A/H1N1 variant. MCPHD was a participant in an Immunization Summit at the Indiana Historical Society on December 5, 2013. Two of the speakers were Dr. Raymond Strikas, CDC Senior Advisor for Adult Immunization and Preparedness and Dr. Donald Juravic, Director of Geriatric Medicine, University of Chicago. The topics included status of influenza. Dr. Caine stated that the influenza vaccines are working.

Dr. Lisa Harris, CEO and medical director, Eskenazi Health, extended her appreciation to senior leadership and staff for their diligence during the December 7, 2013, move. Dr. Harris’ thanks included Andrew Boles, IEMS, National Guard, and the U.S Naval Service. On December 4, 2013, Café Soleil held a celebration for the nursing staff. This was to honor the nurses’ commitment to excellent patient

care. The nursing turnover rate for Eskenazi Health is 4% which is half the national average. Dr. Harris announced that Eskenazi Health received first place in the Indiana Nursing Association Annual Academic Bowl. Eskenazi also received several other awards in 2013. The awards were the Healthy Me Program and the Tony and Mary Hulman awards. Dr. Harris also announced that Primary Care is moving to same day scheduling.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be the Annual Meeting and will be held on Monday, January 14, 2014, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer