

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

February 18, 2014

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, February 18, 2014, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: David F. Canal, M.D.; Deborah J. Daniels; James D. Miner, M.D.; Robert B. Pfeifer and Marjorie H. O’Laughlin.

Members absent: Gregory S. Fehribach and Lacy M. Johnson.

Dr. Miner called the meeting to order and proceeded with the roll call.

The first item on the agenda was “Election of Officers.” Dr. Miner asked Mrs. Daniels, member of the Nominating Committee, to present the revised slate for 2014. Mrs. Daniels stated that the Nominating Committee reviewed and recommended the slate that is being submitted. Mrs. Daniels made the motion to accept the proposed slate. Mr. Pfeifer seconded the motion. The revised slate for Board officers and committees for 2014 were unanimously approved.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the February 18, 2014, and January 13, 2014, meetings. There were none. Mrs. Daniels made the motion to approve the minutes. Dr. Canal seconded the motion. The minutes from the February 18, 2014, and January 13, 2014, meetings were unanimously approved.

Resolution No. 2014, “*Honoring Marjorie H. O’Laughlin*” was the next item on the agenda. Matthew R. Gutwein, president and CEO, HHC, gave an explanation of the Resolution. Mrs. Daniels made the motion to

approve. Mr. Pfeifer seconded the motion. Resolution No. 2014, ***“Honoring Marjorie H. O’Laughlin”*** was unanimously approved.

Policy No. 700-123, ***“Medical Staff Peer Review”*** was the next agenda item submitted for Board approval. Dr. Miner stated that the Policy was reviewed in the Hospital Committee meeting on February 18, 2014 and had also been reviewed by the Medical Staff Committee. The Hospital Committee recommends approval. Dr. Miner gave an explanation of the Policy. Dr. Canal made the motion to approve. Mr. Eberhardt seconded the motion. Policy No. 700-123, ***“Medical Staff Peer Review”*** was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report for December 2013. At \$177.9 million, December 2013 disbursements are above the 2013 average monthly disbursement amount of \$105.8 million. The increase is primarily due to the IGT non-governmental nursing home payment of \$36 million, bond payments of \$30 million, and \$5 million for additional payments to the Capital Improvement Fund. Mr. Sellers stated that at \$106.2 million, January 2014 disbursements are on target. Mr. Pfeifer made the motion to approve. Mrs. Daniels seconded the motion. The Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with the Revenue and Expenditure Report. Year-end General Fund Revenues for 2013 were better than budget. The total is \$107.9 million. Other Services and Charges are \$12.3 million. Intergovernmental Transfers total \$100.7 million. Revenues for MCPHD and Headquarters are less than budget. Grant Revenues are better than budget. Total Revenues in this area are \$202.7 million. In the Expenditures category, Personal Services and Supplies are better than budget. Other Services and Charges are higher than budget but will be offset. Capital Outlays are \$1 million. The total Expenses are \$89.7 million. The Hospital Assessment is \$153.5 million and is higher than the budgeted amount of \$126 million. The Hospital Assessment fee of \$153 million will be reimbursed to HHC. The Long Term Care settlement is \$179 million. The Building Fund is \$54.7 million. The Bond and Lease and the Build America payments are as scheduled. Total Expenses are \$162 million. There is a HHC surplus of \$40.4 million. Mr. Sellers requested approval of the Revenue and Expenditure Report. Mr. Pfeifer made the motion to approve. Dr. Canal seconded the motion. The Revenue and Expenditure Report for December 2013 was unanimously approved. The January 2014 Revenue and Expense Report will be presented in March 2014.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the February 18, 2014, Hospital Committee meeting. The Appointments have also been reviewed and approved by

the Medical Executive Committee and the Credentialing Committee. The Hospital Committee recommends approval of the Appointments. Mr. Eberhardt made a motion to approve. Dr. Canal seconded the motion. The Appointments were unanimously approved.

The following Privilege Forms and Guidelines were submitted for approval in the February 18, 2014, Board meeting.

- ◆ *Medicine, Critical Care/Pulmonary/Sleep, Clinical Privilege Form*
- ◆ *Medicine Clinical Privilege Form*
- ◆ *Obstetrics and Gynecology Clinical Privilege Form*
- ◆ *Pathology Clinical Privilege Form*
- ◆ *Physical Medicine and Rehabilitation Clinical Privilege Form*

Dr. Miner stated that the Privilege Forms and Guidelines were discussed in the February 18, 2014, Hospital Committee meeting. He stated that these forms are to be reviewed every three years. The forms have been modified to include the Eskenazi name. Dr. Miner gave an explanation of the forms. The Hospital Committee recommends approval and submitting to the full Board for approval. Dr. Canal made the motion to approve. Mrs. Daniels seconded the motion. The Privilege Forms and Guidelines were unanimously approved.

A Board Certification Extension Request was the next agenda item. Dr. Miner stated that this request has been submitted to allow for securing additional education and for retesting. Dr. Canal made the motion to approve. Mrs. Daniels seconded the motion. The Board Certification Extension Request was unanimously approved.

There were no Bids submitted for approval for the month of February 2014.

Board member Deborah J. Daniels gave the February 18, 2014, Public Health/Healthy Babies Committee Report. The Committee meeting consists of approval of the December 2013 Committee meeting minutes and a Sexually Transmitted Disease (STD) Control Update presented by Janet Arno, M.D., Medical Director, Bell Flower Clinic. The STD Control Update included information regarding STD status and problems, treatment methods in Marion County for syphilis, HIV, gonorrhea and chlamydia. The ultimate goal is to treat as many as possible while in the process of eradicating these diseases.

At this point in the meeting board member Marjorie H. O’Laughlin was honored and presented with a commemorative framed copy of the Resolution No. 1-2014, *“Honoring Marjorie H. O’Laughlin”*. Mr.

Gutwein extended gratitude to Mrs. O’Laughlin for her dedication and service to HHC and to the Board of Trustees. The Resolution includes the numerous accomplishments that Mrs. O’Laughlin has achieved throughout her career as HHC Board member, HHC treasurer, Treasurer of the State of Indiana and in numerous other positions.

Dr. Miner reported that the Hospital Committee met on February 18, 2014, and approved the December 17, 2013, meeting minutes. The agenda also consists of several agenda items that have previously discussed in this Board meeting. The Hospital Committee also was also presented with a Quality Update by Dr. Chris Weaver, chief medical officer, a Diversity Report by Larry Gossman, associate vice president, Supply Chain, and Christia Hicks, vice president, Human Resources, and a Financial Report presented by Daniel E. Sellers, Treasurer/CFO.

Dr. Miner reported on the Long Term Care Committee meeting of December 17, 2013. The Committee was introduced to new American Village staff. American Village has been the recipient of a deficiency free rating for the past three years. The Committee was also presented with a Quality Review Report and a report by Crowe/Horwath. The Crowe/Horwath report included a financial review.

In the absence of Dr. Charles Miramonti, Nick Ball, deputy medical director, IEMS, reported that the month of February marks the first year anniversary of the loss of paramedics Cody Medley and Timothy McCormick. In remembrance of the two, IEMS will conduct a private ceremony for staff. The University of Indianapolis is in the process of creating a scholarship for family members of IEMS employees. IEMS is also collaborating with the Indianapolis Police Department on a program to decrease the heroin use in the city. During the inclement weather conditions in the beginning of 2014 IEMS experienced a one day service run total of 377 individuals. This amounts to a forty percent increase for daily runs. The service also had an increase in transporting dialysis patients during this time. IEMS continues to participate in the INDY Cares program and in AN outreach program for asthma patients. One of the purposes of the asthma program is to prevent patient readmission to the hospital. The IEMS Academy is presently conducting six week training classes for staff. Linda Hodge McKinney is the IEMS Employee of the Year and will be honored at the IEMS Awards Banquet.

Dr. Miner extended his thanks to IEMS for their service to the community.

Margie Payne, vice president, Midtown Mental Health Center, reported that the Midtown Mental Health

Board of Directors met in February 2014. Midtown is now extending services out of the 1650 North College building. Midtown has at this point served 200 plus patients at 1650 facility. The Midtown Town Hall meeting results were presented at the February 2014 Board meeting.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, stated that the Foundation is working on a new strategic plan. Mr. Vargo stated that the current fundraising campaign is complete. The Foundation will continue fundraising initiatives in an effort to continue making Indiana healthier, to increase endowment funding and advocate to Eskenazi Health. The Eskenazi Health Foundation has acquired four new board members.

Shelia Guenin, vice president, Long Term Care (LTC) reported that included in this month's Board packet are three LTC items; the HHC Long Term Care Quarterly Report, the Crowe/Horwath Report and an article on an innovative program at the Heritage Park facility in Fort Wayne, Indiana. The LTC Division is a supporter of the Indiana Medical Director's Association and attends all the quarterly programs. Mrs. Guenin stated that during this past week at St. Francis Hospital, Dr. Virginia Caine presented a very interesting infection control program. Mrs. Guenin continued by stating that results are in from the LTC October 2013 Client Satisfaction Survey conducted by the National Business Research Institute (NBRI) of Dallas, Texas. A more detailed review will be presented by American Senior Communities at the HHC Long Term Care Committee meeting in March. The survey was obtained via online and paper from September 13<sup>th</sup> through October 16<sup>th</sup>. ASC received 6,283 completed surveys. Overall response rate was: 58% which is 17 % higher than the October 2010 survey (41%), the first conducted by NBRI. Statistically, the results of the present study reach a 99.99% confidence level with a 3% sampling error at the total population level. Facilities with the highest overall satisfaction ratings of 94% to 95% include:

- ◆ Eagle Valley Meadows – Indianapolis
- ◆ Bethlehem Woods – Fort Wayne, Indiana was in the top five facilities in this rating for all three years from 2010 to 2013
- ◆ Clinton Gardens – Clinton, Indiana
- ◆ Rosewalk Village – Indianapolis, Indiana
- ◆ Meadows – Greenwood on the Johnson County Line

Responders indicated overall, they are satisfied with the quality of care provided to the residents with a very positive affirmation of 91%. This has remained consistent since the first survey when it was 89.6%. Ninety-one percent of the responders indicated they would recommend the facility to others. Client endorsement rates have been consistently very positive as noted that in 2010 this response was 90%. Food service continues to be

the department that is most challenged by the overall results with marks for promptness of service, food temperatures and flavor rated overall at 84% satisfaction. (satisfaction in these categories has improved since the initial survey in 2010 by 4% but the facilities and the Quality Review Team are focused on corrective action plans to make greater improvements in this service area.) The residents who have lived at the facility less than one month rate food service 4% higher than those that have resided at the facility a year or more, 33% of the surveys were completed by residents (has increase from 22% in 2010), 31% by children of residents and spouses (remained the same), and 24% described their relationship as “other”. Further analysis of this latest client survey will be reviewed by the Long Term Care Committee at the March meeting. In 2013, LTC facilities had more deficiency free annual state and federal surveys than ever with nine skilled facilities and three assisted living facilities earning perfect surveys. The article in your Board packets was published recently about Heritage Park in the IHCA monthly newsletter. LTC has operated Heritage Park since 2003 and the leadership has been a real asset to the community. Heritage Park is also the scene of a great intergenerational program where our oldest and youngest Hoosiers get together on a regular basis for fun and sharing. The fifth grade students of Brentwood Elementary School are making a two-mile paper chain to link the school with nearby Heritage Park. They call it their “love chain” the residents are working on the chain from their end and will take the chains to the facility and walk down each hall visiting with the residents.

Matthew R. Gutwein, president and CEO, HHC, stated that during this challenging weather HHC staff has performed well. Mr. Gutwein announced that the last piece of art is being installed in the Eskenazi Health parking garage. This is the second largest garage in Indiana. He also announced that Tavonna Harris Askew, HHC general counsel, is a member of the Indianapolis Business Journal’s (IBJ) 2014 Class of Forty Under 40. Mr. Gutwein continued by also announcing that Dr. Lisa E. Harris, Eskenazi CEO and medical director will be the recipient of the 2014 Indiana Commission on Women’s Torchbearer Award. In the past several years, HHC received support from the community for a referendum to build the Sidney and Lois Eskenazi Hospital. In appreciation of that support HHC gave community updates in 2013 and will continue to do so throughout 2014.

Dr. Virginia Caine, director, Marion County Public Health Department (MCPHD) stated that due to the influenza outbreak a policy was initiated to regulate visitation in hospitals. This policy includes no one under the age of 18 will be allowed to visit patients in the hospital. Family and significant others are the only allowed visitors. Dr. Caine stated that this policy will soon be lifted due to decrease in influenza occurrences. Hospital employees and MCPHD employees are required to get influenza immunizations. She gave a highlight of the Hepatitis B Prevention Program to include results and risk of not being treated.

Dr. Lisa Harris, CEO and medical director, Eskenazi Health, announced that Dr. Palmer MacKie, medical director, Health Integrative Pain Program, Eskenazi Health, was the recipient of an Achievement in Medicine Award. Dr. MacKie developed the comprehensive integrated pain program at Eskenazi Health. She also announced that former board member Dr. David Crabb has been appointed Chief of the Department of Medicine at Eskenazi Health. Eskenazi Health is also working with Midtown Mental Health on a supportive services program for veterans and their families. Another Eskenazi program the Healthy Food Initiative is focusing on the outcome of risky behaviors. Dr. Harris stated that on February 27, 2014, there will be an article about the Home Boy Industries moderated by Matthew Tully, Indianapolis Star columnist. Homeboy Industries is a youth program founded in 1992 by Father Greg Boyle. The program is intended to assist high-risk youth with a variety of free programs, such as mental health counseling, legal services, tattoo removal, curriculum and education classes, work-readiness training, and employment services.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be held on Tuesday, March 18, 2014, at 1:30 p.m.

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James D. Miner, M.D., Chairman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer