

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

April 18, 2017

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, April 18, 2017, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Gregory S. Fehribach; Joyce Q. Rogers;

Members absent: Ellen J. Quigley; Carl L. Drummer;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the March 18, 2017, meeting. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. The minutes from March 18, 2017, meeting were unanimously approved.

The next agenda item was General Ordinance and Resolutions. Dr. Miner, presented Resolution No. 2-2017, ***“Adoption of Eskenazi Health Medical Staff Amended By-Laws”***. Mr. Eberhardt made the motion to approve. Ms. Rogers seconded the motion. Resolution No. 2-2017, ***“Adoption of Eskenazi Health Medical Staff Amended By-Laws”*** was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for March 2017 was at \$173.9 million, which was above the 2017 monthly average of \$151.8. Dr. Miner asked if there were any questions regarding the March 2017 report. There were none. Mr. Eberhardt made the motion to approve. Ms. Rogers seconded the motion. The March 2017 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. Tax Revenue was on budget at \$29.3 million. Other State and Federal Revenue are at \$17.4 million. The Marion County Public Health Department (“MCPHD”) is better than budget at \$3.3 million. Headquarters is slightly below at \$800,000. Grant revenues are at \$4.5 million. Total Revenue for the Corporation is \$31.6 million. Expenditures are seeing Personal Services better than budget at \$15.1 million. Supplies are better than budget at \$2.2 million. Other Services and Charges are better than budget at \$19.7 million. Capital Outlays are close to budget. Eskenazi Health and IEMS are at \$35.6 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is fully funded. Debts are fully funded. Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. The March 2017 Revenue and Expenditure Report was unanimously approved.

Dr. Miner stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-07, “**Completion of the Medical Records**”, Policy No. 700-57, “**Content of the Medical Record**”, Policy No. 700-99, “**Determination of Death**”, Policy No. 700-103, “**Medical Education – Patient Care Involvement**”, Policy No. 700-118, “**Pain Assessment**”, and Policy No. 700-153, “**Telemedicine Privileges**”. Dr. Canal made the motion to approve. Ms. Rogers seconded the motion. Policy No. 700-07, “**Completion of the Medical Records**”, Policy No. 700-57, “**Content of the Medical Record**”, Policy No. 700-99, “**Determination of Death**”, Policy No. 700-103, “**Medical Education – Patient Care Involvement**”, Policy No. 700-118, “**Pain Assessment**”, and Policy No. 700-153, “**Telemedicine Privileges**” were unanimously approved.

Dr. Miner presented Privilege Forms as the next agenda item. The forms were:

- **Clinical Microbiology Clinical Privilege Form**
- **Clinical Assistant PARC RN Scope of Practice**
- **Medicine, Section of Cardiology Clinical Privilege Form**
- **Neurology, Telemedicine Clinical Privilege Form**

Privilege Forms were reviewed in the April 18, 2017, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Privilege Forms. Fehribach made a motion to approve. Mr. Eberhardt seconded the motion. The April 2017 Privilege Form was unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the April 18, 2017, Hospital

Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Dr. Canal made a motion to approve. Ms. Rogers seconded the motion. The April 2017 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Mr. Fehribach gave the Long Term Care Committee Report. The Committee heard a report from Donna Kelsey, CEO, American Senior Communities. Ms. Kelsey reported that census is down a little bit, but the rates of those returning home after rehabilitation have been good, which has caused a lower census. The committee heard a financial report from Robert Thomas, CFO. The committee was introduced to Jose Pena, CMO, and heard his background. Sue Hornstein, corporate compliance officer, gave an update on the newest acquisitions.

Ashley Overley, CEO, Midtown Community Mental Health, gave the Midtown Community Health Advisory Board nomination for appointment. The Midtown Community Health Advisory Board nominated Greg Ellis to a term of 3 years. Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. The motion to appoint Mr. Ellis to the Midtown Community Mental Health Advisory Board is unanimously passed.

Dr. Canal gave the Public Health/Healthy Babies report. The Committee reviewed the minutes from the previous meeting and heard a report from Tara Parchman, director of finance, MCPHD. Ms. Parchman gave the 1st Quarter 2017 financial report and gave an insight into what can be expected from the 2nd quarter. Dr. Caine gave a report on the opioid epidemic and the possibility of a needle exchange program. She stated that a new boom truck is needed, due to age, and will be used to help MCPHD in cleaning abandoned lots. A community health needs assessment will be conducted. The Dental Department will see improvements through new initiatives. Mary McKee reported to the Committee that the Public Health Accreditation Board Application is to be submitted in October 2018. During the Accreditation Board's site visit, they will need educational opportunities and interviews with the Board.

Dr. Miner reported that the Eskenazi Health Committee met on April 18, 2017. The Committee reviewed the minutes from the previous meeting and heard a report from Ernie Vargo, president and CEO, Eskenazi Health Foundation. Mr. Vargo highlighted the accomplishments of the Foundation and the current fundraising initiatives. One of the priority initiatives will be the Eskenazi Health Foundation Initiative for Empowerment and Economic Independence.

Mr. Vargo gave the Eskenazi Health Foundation Report. Mr. Vargo stated that the St. Margaret's Hospital Guild is presenting their 2017 Decorator's Show House. The proceeds of which will go to the Foundation. In the life of the program, St. Margaret's Hospital Guild has raised over \$12 million for the Foundation.

Dr. Charles Miramonti, chief of emergency medical services, IEMS, gave the IEMS report. Dr. Miramonti said that IEMS is continuing its Narcan training with IMPD. Paramedic training for EMTs is launching soon. In this program, EMTs will be able to take full time classes and be on the fast track to get their paramedic certification. April 26 is the graduation date for the new EMT and Paramedic class. CORE is partnering with Gleaners Food Bank to help canvas for safer communities. IndyCares has held 7 events this year for compression only CPR training. Patrick Hutchinson and Dana Howard both received IEMS Impact awards. IEMS has partnered with both Fox59 and CBS4 on different stories to educate the public.

Shelia Guenin, vice president, Long Term Care, gave the Long Term Care Report. Mrs. Guenin stated that Rebecca Mann, quality improvement specialist, had reported that 64% of facilities earned a 4 or 5 star rating. 55% earned a 5 star rating in quality measures, and 10% earned a 4 star rating in the 1st Quarter. The quality review team did 108 reviews in 2016, surpassing their goal of 100, which included resident and family interviews, which were selected at random. Out of these interviews, the view of the facilities was 92% favorable. Countryside Meadows earned the first deficiency free review of the year. Bethlehem Woods also received a deficiency free review and is ranked in the 103rd percentile in regards to perfect report card scores.

Ashley Overley, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Ms. Payne reported that the Committee met on March 22, 2017. At this meeting, the Committee praised Margie Payne for her service to Midtown. The Committee also reviewed the unaudited December 2016 financials and the 2017 budget. The 24/7 behavioral health unit will launch in August 2017 and will involve IMPD, IEMS, and Midtown. Midtown is hiring Dr. Emily Zarse after her addictions fellowship training. Dr. Zarse will be the Chief of Addiction Services. Dr. Greg Singleton has been promoted to Assistant Medical Director. There will be ten transitional beds opening at the River Avenue Facilities on May 17th. The next meeting of the Committee is April 26, 2017.

Matthew R. Gutwein, president and CEO, HHC, stated that HHC, alongside the Indiana Federal Delegation, oppose changes to current healthcare and regulations. Mr. Gutwein stated that there are several fundamentals that are imperative for healthcare. First, any changes should result in more coverage, not less

coverage. Second, any changes should expand coverage and treatment for persons with mental illness and/or addictions. Third, alternative payment methodologies should continue. There should be rewards for quality, positive outcomes, and innovation, not just payment for services provided. Fourth, there should be a continued focus on lower income and vulnerable populations. In regards to the Rueben Engagement Center, Mr. Gutwein said that he is pleased with the progress and development of relationships with other providers - both for referral purposes as well as additional services to benefit the community. April is the month for the Great American Neighborhood Cleanup. This initiative elevates quality of life and property values and shows a reduction in crime. HHC is glad to continue in the effort of helping to influence the criminal justice reform efforts. On the list of Becker's 100 Top Healthcare Leaders You Need to Know was Eskenazi Health's own Dr. Lisa Harris.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine reported that the Chronic Disease Department is launching a radio campaign with Smoke Free Indy to promote smoking cessation within apartment communities. Indy Walkways program is holding walks at different sites around the city on May 5th, which is national walking day. WIC has opened a breastfeeding drop in center at Forest Manor. At the drop in center, clients can get general breastfeeding support, get pump information, have latch consultations, and obtain weight checks for their babies. The Dental Department will be at the WTHR Health Expo and is expanding dental services to the Indiana Mission of Mercy. Over 1,200 clients were seen last year. Sisters Inspired to Stand is holding a luncheon at the Bitwell Event Center to honor breast cancer survivors, caregivers, and supporters.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, stated that March was patient safety awareness month. The Indy Coalition for Patient Safety recognized many Eskenazi Health leaders for their efforts to keep Eskenazi patients safe. May 2017 is Melanoma Skin Cancer Detection and Awareness Month and Eskenazi will hold free screenings on May 1st. Dr. Miramonti is the new Chief of Care Integration. In this role, Dr. Miramonti will help create more efficient and effective care at Eskenazi. Malinda Boehler has been awarded Social Worker of the Year for Region 7 by the Midwest AIDS Training and Education Center. Eskenazi has been honored to participate in behavior healthcare advocacy through the Kaiser Media Fellowship Program.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There was none.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Mr. Eberhardt seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, May 16, 2017, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer