

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

July 26, 2016

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, July 26, 2016, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; David F. Canal, M.D.; Deborah J. Daniels; Carl L. Drummer; Joyce Q. Rogers; Gregory S. Fehribach;

Members absent: Charles S. Eberhardt;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the June 21, 2016, meeting. Mr. Drummer made the motion to approve. Ms. Rogers seconded the motion. The minutes from the June 21, 2016, meeting were unanimously approved.

Dr. Miner stated that General Ordinances and Resolutions was the next agenda item to be presented for approval. Ms. Rogers presented General Ordinance No. 2-2016, “**Budget**”. The General Ordinance No. 2-2016, “**Budget**”, was read for the first time by Tavonna Harris Askew, chief of staff and general counsel, HHC. General Ordinance No. 2-2016, “**Budget**”, will be read a second time and voted for passage at the August 9, 2016, Board of Trustees Meeting. Resolution No. 4-2016, “**Interlocal Agreement for the Investment of Public Funds**” was presented and briefly explained Mr. Sellers. Ms. Daniels made the motion to approve. Mr. Drummer seconded the motion. Resolution No. 4-2016, “**Interlocal Agreement for the Investment of Public Funds**” was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer's Report. Cash Disbursements for June 2016 were at \$188.6 million, which is above the 2016 monthly average of \$142.7 million. The increase was due to a \$20 million governmental transfer. Dr. Miner asked if there were any questions regarding the June 2016 report. There were none. Ms. Rogers made the motion to approve. Dr. Canal seconded the motion. June 2016 Cash Disbursements Reports were unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues are strong at \$56.2 million. Other State and Federal Revenues are accurate at \$85 million. Marion County Public Health Department ("MCPHD") is strong at \$4.7 million due to health food licenses that are renewed at the beginning of each year. Headquarters is slightly below budget at \$17.5 million. Grant revenues are below budget at \$9.5 million. Total Revenue for the Corporation is \$76.1 million. Expenditures are seeing Personal Services better than budget at \$29.8 million. Supplies are better than budget at \$2.7 million. Other Services and Charges are at budget at \$25.1 million. Capital Outlays are significantly better than budget at \$391,000. Eskenazi Health and IEMS are better than budget at \$80.8 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is right at \$7.5 million. Operating Transfer Bond and Lease Payments funds are fully funded. Ms. Daniels made the motion to approve. Mr. Fehribach seconded the motion. The June 2016 Revenue and Expenditure Report was unanimously approved.

Mr. Sellers stated that the budget process included two more readings, August 9, 2016 and August 23, 2016, with passage of the budget at the latter. The budget will then move to the Municipal Corporations Committee hearing, vote, and move to a vote with the full City-County Council on October 10, 2016,. It is a balanced budget with fully funded operation and building funds. It funds merit increases, benefit packages, operations, grants, counts for inflation, physician services, and expects a small increase property taxes.

Nina Brahm, grants director, HHC, gave a presentation on the Grants Department at HHC. Mrs. Brahm, along with intern Luke Labas, created this presentation on the workings of the Grants Department throughout all division of HHC. Mrs. Brahm explained the structure of the Grants Department – the pre-award and post-award process, each with their complexities. In 2015, the Grants Department submitted 85 grant applications and were awarded 64% of those grants. Each grant ranges in length, but most are 4 months to 5 years in length. Matt Gutwein and Dr. Caine applauded the Grants Department for their dedication to the Corporation.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the July 26, 2016, Hospital

Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Ms. Rogers made a motion to approve. Ms. Daniels seconded the motion. The July 2016 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

The “*Acute Dialysis Care Services*” Bid was the next agenda item. Dr. Miner gave an explanation of the Bid. He stated that DaVita had the lowest bid and could provide new equipment as well as expanded hours and services for the Acute Dialysis patients. Dr. Caine asked for an explanation of the proposed improvements. Dr. Miner explained DaVita could provide patients with services beyond what had previously been available. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. The DaVita Bid was unanimously approved.

Dr. Miner reported that the Eskenazi Health Committee met on July 26, 2016. The Committee reviewed the minutes from the previous meeting and the Bid for Acute Dialysis Care Services. The Committee also reviewed Medical Staff Policies, Privilege Forms, as well as Appointments, Reappointments, and Changes to Privileges.

There was no Public Health/Healthy Babies (PH/HB) Committee report for July 2016.

Dr. Miner stated that the Audit Committee will meet after the Board Meeting today and will report in August 2016.

Ms. Rogers gave the Finance Committee report. The Finance Committee met after the June 21st Board Meeting and went over the 1st hearing of the budget and was walked through the budget approval process.

There will be no Eskenazi Health Foundation report for July 2016.

Carl Rochelle, public information officer, Indianapolis Emergency Medical Service (“IEMS”), gave the IEMS report. Mr. Rochelle reported that, unfortunately, Narcan is still on track for a record breaking year. June 2016 saw 152 people receive Narcan. CORE Integrated Health Team connects Narcan recipients with rehab or intervention programs. The Indy Cares team is working hard in the community teaching CPR and placed one AED last month. IEMS has been involved in a mobile food pantry collaborative program, which has distributed food to over 1,500 individuals. IEMS participated in the live emergency exercise at the Indianapolis Airport

that was a mock disaster. IEMS as well as other agencies worked efficiently together and did well in the exercise. IEMS toured the Julia M. Carson Transit Center and experienced it from a first responder perspective. Medic 29 has a show and tell for the health professional students at Manual High School. June saw the city's first big event weekend with 95 events and over 250,000 people in one weekend. The only issues were two emergency responses due to extreme heat. There were 9,270 service calls in June, which is on track to exceed the 2015 total service calls.

Shelia Guenin, vice president, Long Term Care, HHC, gave the Long Term Care report. Ms. Guenin stated that after severe storms and wind blew the roof off of Bethany Village Assisted Living, 50 out of 71 residents have moved back in. The remaining 21 residents are projected to move in by the end of the week. The ONE program graduation has seen 145 nurses graduate and with many benefits for each graduate. Over the course of the program, the nurses are not required to work, but over 90% do so because they enjoy their jobs so much. The group 3 facilities, which were acquired in June 2015, have had a facility get a deficiency-free review. Meadowview Rehabilitation and Nursing in Salem, Indiana was honored with this distinction. This year, as a part of a corporate integrity agreement that HHC agreed to when certain facilities were purchased, federal monitors have visited two out of three facilities. These monitors performed quality reviews and reports were extremely positive, ranking these facilities as class acts. Joining the ASC Corporate staff is Robert Thomas, who was previously interim CFO, now hired as CFO and Steve Binder has been named Chief Compliance Officer.

There will be no Midtown Community Mental Health report at today's Board meeting.

Matthew Gutwein, president and CEO, HHC, gave the President and CEO report. Mr. Gutwein stated that during Black Expo, all HHC divisions participated by providing services and education. The Covering Kinds and Families Back to School Day will be July 30, 2016, at HHC. It is an important outreach event with screenings and helpful programs that will reach over 10,000 participants. The Mayor's office has involved HHC and the community in an ongoing discussion of how to meet the need in criminal justice to prevent acts of violence, which includes education and redirection. Mr. Gutwein stated that the budget being presented to the City-County Council is a balanced budget and keeps the promise not to raise taxes.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. MCPHD was very glad to be a partner in the 2016 Indiana Black Expo. Dr. Caine returned from a national convention of local health departments and found that it is an entire community effort to battle violence. Dr. Caine noted that there is going to be a rise in

Hepatitis C in most communities. This rise will be 4 times as fast growing as HIV, due to the use of opioids and opioid dependency. There is a great need that MCPHD and all divisions of HHC are a part of in order to provide services to users and potential users.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, stated that Eskenazi Health had a visit from the CDC to study the Sodium Reduction program in order to try to replicate this success in other areas of the country. August 8, 2016 is the Medical Legal Partnership collaboration that will host a free family law clinic from noon-4pm. Saturday, July 30, 2016, is the annual Midtown Mental Health art show.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. Mr. Fehribach stated that it is the 26th anniversary of the Americans with Disabilities Act and he commends all HHC divisions for their contributions to helping those with disabilities advance in the workplace.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Ms. Daniels seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, August 9, 2016, at 1:30 p.m., for the budget hearing. The next full Board meeting will be held Tuesday, August 23, 2016, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer