

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

June 16, 2015

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, June 16, 2015, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Deborah J. Daniels; Charles S. Eberhardt;

Members present via telephone: Joyce Q. Rogers; Gregory S. Fehribach.

Members absent: Lacy M. Johnson; David F. Canal, M.D.;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the May 19, 2015, meeting. Ms. Daniels made the motion to approve the minutes. Mr. Eberhardt seconded the motion. The minutes from the May 19, 2015, meeting were unanimously approved.

Bylaws and Policies were the next agenda item submitted for Board approval. Dr. Miner stated that Policy No. 700-24, “**Guidelines for Performance of Sterilization Procedures**” and Policy No. 700-28, “**Absence of the Chief Medical Officer**” were reviewed in the Hospital Committee meeting on June 16, 2015, and had also been reviewed by the Medical Staff Committee. The Hospital Committee recommends approval. Dr. Miner gave an explanation of each Policy. Ms. Daniels made the motion to approve. Mr. Eberhardt seconded the motion. Policy No. 700-24, “**Guidelines for Performance of Sterilization Procedures**” and Policy No. 700-28, “**Absence of the Chief Medical Officer**” were unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer's Report. Mr. Sellers stated that Funding of the 2005 debt is moving forward and will be closed on before the end of June. Cash Disbursements for May 2015 were at \$132.8 million, which is above the 2015 monthly average of \$119.5 million. The increase is primarily due to intergovernmental and operating transfers for the Long Term Care Division. Dr. Miner asked if there were any questions regarding the report. There were none. Mr. Eberhardt made the motion to approve. Ms. Daniels seconded the motion. The April 2015 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues were on par with budget. Other State and Federal Revenues are under budget. Marion County Public Health Department ("MCPHD") is better than budget at \$4 million. Headquarters is trailing, as expected, at \$15.2 million. Grant revenues are slightly less than budget at \$6.4 million. Total Revenue for the Corporation is \$68.6 million. Expenditures are seeing Personal Services better than budget at \$23.4 million. Supplies are at \$2.8 million, which is slightly better than budget. Other Services and Charges are better than budget with \$18.7 million in open purchase orders. Capital Outlays are at \$641,000, which is better than budget. Eskenazi Health and IEMS Support are at \$61 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is right at budget at \$6.2 million. Operating Transfer Bond and Lease Payments are being fully funded. Ms. Daniels made the motion to approve. Mr. Eberhardt seconded the motion. The May 2015 Revenue and Expenditure Report was unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the June 16, 2015, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Mr. Eberhardt made a motion to approve. Ms. Daniels seconded the motion. The June 2015 Appointments were unanimously approved.

Next on the agenda was a Board Certification Exemption Request. Providers are normally board eligible or board certified in order to practice. The practitioner in question was about to retire when he was asked to stay on longer. Mr. Eberhardt made the motion to approve the Board Certification Exemption Request. Ms. Daniels seconded the motion. The Board Certification Exemption Request was unanimously approved.

Ms. Daniels gave the Public Health/Healthy Babies (PH/HB) Committee report. Ms. Daniels commented that the Committee heard a report on Vital Records Update from Darren Klinger, Administrator, Vital Records. Mr. Klinger stated that vital records primarily provides birth certificates and death certificates. Lesser known

functions of the Vital Records department are paternity affidavits, statistics functions, and fee systems. The second report the committee heard was from Terry Gallagher, Supervisor, Mosquito Control. Mr. Gallagher reported that Mosquito Control identifies areas of mosquito breeding and focuses on preventative control. The Mosquito Control Department receives up to 400 calls a day for their services.

Dr. Miner reported that the Eskenazi Health Committee met on June 16, 2015. The Committee heard a report from the Outpatient Specialty Clinics. These clinics aim to advocate, teach, care, and serve (ACTS) the community. This focus enable the clinics to reduce time in clinics, reduce the no show rate, and advocate the use of the EPIC system. The next report was from Dr. Malaz Boustani. Dr. Boustani is from the Center for Brain Care Innovation and is dedicated to finding the best model for care for patients with diminished cognition. He has found that the use of clinical care coordinators may expand and improve cognition. This program model is easily transferable to other areas of medicine. The Committee also heard the 1st Quarter financial update.

There was no Indianapolis Emergency Medical Services report for June 2015.

Margie Payne, vice president, Mental Health Operations, gave the Midtown Advisory Board report. The Board met at the end of May and discussed the 360 plan. This plan added social workers to connect with patients to follow up on initial care provided through IEMS and/or Eskenazi Hospital. They also follow up with patients who have gotten a dose of Narcan. The Advisory Board also heard financial reports, including the status of grants.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, reported that 2014 saw \$6.3 million in donations and \$72 million in assets. The Eskenazi Health Foundation's 25th Annual Golf Outing will take place at The Bridgewater Club on June 29, 2015. The golf outing is presented by American Senior Communities and sponsored by Duke Realty as well as Riley, Bennett, and Egloff.

Shelia Guenin, vice president, Long Term Care (LTC), reported the acquisition of the 17 facilities has been scheduled for July 1st. 6 of the Long Term Care facilities have been given the Bronze Award by the American Healthcare Association for being deficiency free. Mrs. Eula Miller from Good Samaritan Home & Rehabilitative Center in Oakland City, Indiana turned 108 years old and was celebrated by staff, family, and friends.

Matthew R. Gutwein, president and CEO, HHC, offered insight to the 360 Coalition, which is a coalition that HHC is very involved in. The 360 Coalition is an approach to violence prevention that addresses a person's entire lifespan in order to combat the major causes of violence. Involved in the coalition are Health & Hospital Corporation, Eskenazi Health, MCPHD, IEMS, Midtown Mental Health, United Way, Marion County Commission on Youth, Indianapolis Black Expo, Marion County Reentry Coalition, and Gleaners Food Bank. Assisting with best practices is Cindy Collier Consulting.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. There was a Complete Streets Policy discussion, which aims to provide better infrastructure to cities in order to have better health in the general population. The Indy Pride Festival was Saturday, June 13th and MCPHD provided STD control services, HIV testing, the Ryan White Program was offering services, as was Smoke-Free Indy. The 4th annual Latino Expo will be held on June 20th and will include MCPHD providing services as STD control services, HIV testing, the Ryan White Program, Healthy Homes, WIC, Health Start, and Dental Services. The Latino Expo is one of the fastest growing Expos in the state. The 30th annual Indiana Black Expo will be held July 16-19th and will involve almost all of the MCPHD Departments. Dr. Caine also wanted to recognize Karen Holly for her work as President of Impact 100. This organization gave \$184,000 in grants to community organizations.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, began her report by stating that putting an emphasis on specialty care has opened more appointments for primary care access. There is currently no wait for new patients. The 5th annual Eskenazi Health Stride saw almost 400 participants, which is a 35% increase from last year. On Fridays from 11am-12:30pm, there are dieticians and cooking demonstrations at the Sky Farm. Participants can get free produce or a 20% discount coupon after the free produce has been claimed.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business. Mr. Eberhardt motioned to adjourn the meeting. Ms. Daniels seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, July 28, 2015, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer