

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

March 20, 2018

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, March 20, 2018, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Ellen J. Quigley; Gregory S. Fehribach; Joyce Q. Rogers;

Members absent: Carl L. Drummer;

Ms. Rogers called the meeting to order and proceeded with the roll call.

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the February 20, 2018 meeting. Ms. Quigley made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from February 20, 2018, meeting were unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for February 2018 were at \$106.1 million. Ms. Rogers asked if there were any questions regarding the February 2018 report. There were none. Ms. Quigley made the motion to approve. Mr. Eberhardt seconded the motion. The February 2018 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues were on budget at \$19.9 million. Other State and Federal Revenues are significantly greater at \$10.3 million. Marion County Public Health Department (“MCPHD”) is less than budget at \$2.5 million. Headquarters is slightly below at \$6.9 million. Grant revenues are strong at \$2.7 million. Total Revenue for the Corporation is \$26.2 million. Expenditures are seeing Personal Services better than budget at \$10.4 million. Supplies are better than budget

at \$232,000. Other Services and Charges are better than budget at \$2.9 million. Capital Outlays are at budget at \$220,000. Eskenazi Health, IEMS, and Long Term Care are on target. Operating Transfer Cumulative Building Fund is right at \$2.5 million. Debts are fully funded. Mr. Fehribach made the motion to approve. Dr. Miner seconded the motion. The February 2018 Revenue and Expenditure Report was unanimously approved.

Ms. Rogers stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-095, "***Pathology – Surgical Specimens***", Policy No. 700-115, "***Medical Acupuncture***", Policy No. 700-134, "***Behavioral Health Consultations***", and Policy No. 700-148, "***Ongoing Professional Practice Evaluation***". Dr. Canal made the motion to approve. Mr. Fehribach seconded the motion. Policy No. 700-095, "***Pathology – Surgical Specimens***", Policy No. 700-115, "***Medical Acupuncture***", Policy No. 700-134, "***Behavioral Health Consultations***", and Policy No. 700-148, "***Ongoing Professional Practice Evaluation***" were unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the March 20, 2018, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Ms. Quigley made a motion to approve. Dr. Canal seconded the motion. The March 2018 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Dr. Canal gave the Quality Committee Report. The Quality Committee reviewed the minutes from the previous meeting and heard a report from Brigetta Ober, associate vice president of quality & clinical excellence, Eskenazi. Ms. Ober presented physician monitoring metrics findings, which saw improvements across all areas. Crissy Lough, director, Quality and Risk Management and Patient Safety Officer presented the patient satisfaction survey results, which saw an improved response rate now that the surveys are delivered electronically versus hard copies in the mail. The follow up with the HCAHPS survey in revealed that Eskenazi was in the 96<sup>th</sup> in the country.

Ms. Rogers gave the Finance Committee Report. Ms. Rogers relayed that the Committee met earlier before the full Board meeting. The Committee reviewed all major organizations with Tara Parchman, Dan Sellers, and James Simpson giving the report for MCPHD. Aaron Eichorn gave the report for Eskenazi Health and Dan Sellers gave the report for LTC.

Mr. Fehribach said that the Long Term Care Committee will be meeting in May.

Ms. Quigley gave the Public Health Committee Report. She said that the Committee reviewed the accreditation process for MCPHD and received the required orientation as a part of this process. The Committee heard a report from Pam Thevenow, administrator, Water Quality and Hazardous Materials Management regarding the protocol and response from MCPHD in the event of a radiation emergency.

Dr. Miner gave the Eskenazi Health Committee Report. The Committee reviewed the minutes from the previous meeting and heard facilities update regarding the Kathi & Bob Postlethwait Recovery Center construction. This included the construction contracts, subsequent subcontracts, and the MBE / WBE / VBE / DOBE certifications of those subcontracts. Dr. David Crabb, CMO, Eskenazi, reported the value of research at Eskenazi Health, including the value and benefits of the research across the scope of the organization. Aaron Eichorn gave an overall economic health report.

Dr. Charles Miramonti, chief of emergency medical services, IEMS, gave the IEMS report. Dr. Miramonti said the pilot class of the accelerated medic program graduated at the beginning of February. The latest recruitment class will be sworn in the last week of March. IEMS is partnering with Eskenazi Health Trauma Service in presenting events to honor national “Stop the Bleed Day” where they will teach bleeding control techniques and how to assist others who may experience a traumatic bleeding injury. The next EMT class will begin in April. IEMS just had a wreath laying ceremony to commemorate the 5<sup>th</sup> anniversary of the deaths of Timothy McCormick and Cody Medley, who died in the line of duty. There is a new IEMS website. Dr. Miramonti would like to congratulate Dr. Dan O’Donnell, chief medical director, IEMS, on being named to IBJ’s 40 under 40 list for 2018. The new IEMS website is up and has improved traffic flow.

Shelia Guenin, vice president, Long Term Care, gave the Long Term Care Report. Mrs. Guenin stated that the flu restrictions for visitors have been lifted and she applauds all staff for good infection control techniques. On March 10<sup>th</sup>, LTC held an intense training for therapists on a new therapy regiment for Parkinson’s disease. Some facilities will be adding Rock Steady boxing classes, which are primarily for Parkinson’s patients.

Ashley Overley, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Dr. Overley reported that the Board heard a mental health first aid presentation and reviewed the consolidated 2018 budget. The Board also reviewed the 2018 audit. Dr. Overley also introduced Dr. Greg Singleton as the new Chief Medical Officer of Midtown Community Mental Health.

Matthew Gutwein, president and CEO, HHC, gave the President/CEO Report. Mr. Gutwein stated that he is proud that the organization has cared for more patients than ever before and more patients have insurance coverage, which is to say, the lowest uninsured rate recorded. Mr. Gutwein would like to congratulate Ms. Rogers on being awarded the “Mme. C.J. Walker (Outstanding Woman of the Year) Award” by the Center for Leadership Development. Dr. Curtis Wright also won the “Accomplished Achievement Award”.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine reported that the flu restrictions for visitors have been lifted. Dr. Caine attended the Big Cities Conference, which is a meeting of large city health departments to take a look at strategy and talk about pressing issues. The most pressing issue at this year’s conference was the opioid crisis. One of the strategies presented was empowering the primary care physicians to be the first line of defense in spotting and attending to opioid addiction. The R.E.D. Alliance Conference will be held on April 14 with a luncheon keynote presentation on Henrietta Lacks by her granddaughter and daughter in law, Jeri Lacks Whye & Shirley Lacks. The 2018 Indiana Sickle Cell Conference will be April 20<sup>th</sup>.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, reported that Dr. Krista Brucker has been named an IBJ Healthcare Hero for 2018. The Nursing Recruitment Fair was successful and resulting in the hiring of 40 nurses with an additional waitlist. Eskenazi hosted Lt. Governor Suzanne Crouch to announce Eskenazi’s participation in the Indiana Grown Initiative, which aims to promote using local produce, meat, and dairy.

Since this was a public meeting, Ms. Rogers asked if there were any comments or questions from the public or additional business. There were no comments.

Ms. Rogers along with Mr. Gutwein presented an award to Dr. Miner to commemorate his service as Board Chair from 2003-2017. Mr. Eberhardt motioned to adjourn the meeting. Ms. Quigley seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, April 17, 2018, at 1:30 p.m.

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Joyce Q. Rogers, Chairwoman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer