

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

May 17, 2016

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, May 17, 2016, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Deborah J. Daniels; Gregory S. Fehribach; Carl L. Drummer; Joyce Q. Rogers;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the April 19, 2016, meeting. Mr. Drummer made the motion to approve. Ms. Daniels seconded the motion. The minutes from the April 19, 2016, meeting were unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the May 17, 2016, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Dr. Canal made a motion to approve. Mr. Eberhardt seconded the motion. The May 2016 Appointments were unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for April 2016 were at \$148.4 million, which is above the 2015 monthly average of \$138.1 million. Dr. Miner asked if there were any questions regarding the April 2016 report. There

were none. Ms. Rogers made the motion to approve. Mr. Drummer seconded the motion. April 2016 Cash Disbursements Reports were unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues are at budget. Other State and Federal Revenues are on budget. Marion County Public Health Department (“MCPHD”) is strong at \$3.7 million due to health food licenses that are renewed at the beginning of each year. Headquarters is slightly below budget at \$1.8 million. Grant revenues are below budget at \$5.8 million. Total Revenue for the Corporation is \$53.3 million. Expenditures are seeing Personal Services better than budget at \$19.5 million. Supplies are better than budget at \$2.3 million. Other Services and Charges are at budget at \$22 million. Capital Outlays are significantly better than budget at \$185,000. Eskenazi Health and IEMS are better than budget at \$47.9 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is right at \$5 million. Operating Transfer Bond and Lease Payments funds are fully funded. Ms. Daniels made the motion to approve. Mr. Eberhardt seconded the motion. The April 2016 Revenue and Expenditure Report was unanimously approved.

The next agenda item was Appointments. Dr. Harris stated that the Appointments were reviewed in the May 17, 2016, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Ms. Daniels made a motion to approve. Ms. Rogers seconded the motion. The May 2016 Appointments were unanimously approved.

Dr. Miner reported that the Eskenazi Health Committee met on May 17, 2016. The Committee reviewed the minutes from the previous meeting and heard a report regarding the IU School of Medicine by Dean Jay Hess. Dr. Hess state the priorities of the collaboration with Eskenazi Health as well as the significant impact on the community, different programs, new projects, as well as the recertification that is coming up. The Committee also heard the Eskenazi Health Diversity report from Christia Hicks, vice president, Human Resources. She stated that Eskenazi Health has good rates of diversity in gender, race, and disabilities. There is always a desire to increase these diversity rates. The Committee heard an update on the EPIC program in advance

of its October roll out date. The Committee also reviewed the Appointments, Reappointments, and Changes to Privileges, Board Certification Extension, and the Privilege Forms.

Mr. Fehribach gave the May 2016 Long Term Care Committee Report. Mr. Fehribach stated that the committee met on May 17, 2016, and heard a report from Paul Rundell, interim CEO, American Senior Communities (“ASC”). A report from Robert Thomas, interim CFO, regarding the 1st quarter financials, was also heard. The ISDH scores were 15% better than the state average. The one year mark of acquiring the seven LTC facilities is rapidly approaching. These facilities have made good progress and improvements in the year that HHC has owned them. One issue that the committee took a look at is the readmission rate for hospitalizations. The facilities are better than the state average, but would like to improve. As for everything that the LTC committee does, they would like to see all scores improve for the benefit of each resident.

Ms. Daniels gave the Public Health/Healthy Babies (PH/HB) Committee report for May 2016. The Committee heard a report from Joan Cook, manager, Special Projects, MCPHD. Ms. Cook gave a report regarding the Health by Design program. The Health by Design program is collaboration with the Alliance for Health Promotion. In collaboration with the Alliance for Health Promotion, diverse partners throughout the state help create an infrastructure that promotes active living. The infrastructure can have a major impact on healthy living. These efforts have a big impact on public policy as well. Issues such as bus services, safe sidewalks, and bike lanes have impacts on health and the availability of transportation throughout the state.

Dr. Miner stated that the Audit Committee will meet after the Board Meeting today and will report in June 2016.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, will give his report at the June 2016 Board of Trustees Meeting.

Dr. Charles Miramonti, chief, Indianapolis Emergency Medical Service (“IEMS”), gave the IEMS report.

Dr. Miramonti reported that the volume of runs for IEMS this year is on track for another record breaking year. Unfortunately, Narcan is also on track for a record breaking year. There are 3 new programs for the prevention of opioid overdose. There is a new system for electronic medical records that is compatible with EPIC. The Crispus Attucks Medical Magnet Schools has 9 students on pace to graduate the IEMS program. The plans and preparation for staffing the Indianapolis 500 are in place.

Shelia Guenin, vice president, Long Term Care, HHC, gave the Long Term Care report. Ms. Guenin stated that 1 of the 3 components that is measured by ISDH is quality measures. These measures have changed recently to reflect how these numbers are reported to Medicare. The new measures are the percentage of short stay residents discharged to the community, percentage of short stay residents taken back to the emergency room, and percentage of short stay residents taken back to the emergency room and hospitalized. Ms. Guenin also gave highlights of several different deficiency-free facilities. Lastly, Ms. Guenin wanted to celebrate Louise Bethany who is a 50 year employee from Cardinal Rehabilitation and Nursing in South Bend.

Margie Payne, chief executive officer, Midtown Community Mental Health, was not present, but Dr. Harris gave an update on her behalf. Midtown Community Mental Health is starting a trial of continuing self-care practices for Midtown Providers to measure the impact of self-care on their health.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. MCPHD is going to be a part of the Kidney Walk to combat kidney disease. The walk will be June 11, 2016, at the Indiana Historical Society. Joan Trendell is the chair for the MCPHD team. The Smile Mobile will be hosting an open house May 23, 2016, from 2-4pm at the 4012 Building. Tire recycling day is Saturday, June 11, 2016, from 8am-4pm. The focus of this effort is to rid the community of places for mosquitos to breed. Tires can be dropped off to Mosquito Control at 4001 E. 21st Street. The Emergency Preparedness program, along with MESH, held an Ebola and Emerging Infectious Disease Table Top Exercise from 10am-noon on May 10, 2016, . The event was an amazing partnership between local entities and national partners in creating a plan in the happening of such an event.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, stated that Eskenazi Health had 3 employees published in the American Journal of Clinical Care. The Indiana Minority Health Coalition is going to provide diabetes care and prevention programs to Eskenazi Health employees via a grant from the CDC. The Farmers Market is being held several times weekly and is open to the public. The March of Dimes and Anthem Blue Cross Blue Shield are recognizing Eskenazi Health as a champion for babies.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business. Mr. Drummer motioned to adjourn the meeting. Ms. Daniels seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, June 21, 2016, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer