

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

September 20, 2016

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, September 20, 2016, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: David F. Canal, M.D.; Deborah J. Daniels; Carl L. Drummer; Gregory S. Fehribach; Charles S. Eberhardt;

Members absent: James D. Miner, M.D; Joyce Q. Rogers;

Mr. Fehribach called the meeting to order and proceeded with the roll call.

Mr. Fehribach asked if there were any additions, corrections, or deletions to the Board minutes from the August 23, 2016, meeting. Mr. Eberhardt made the motion to approve. Mr. Drummer seconded the motion. The minutes from the August 23 2016, meeting were unanimously approved.

Mr. Fehribach stated that General Ordinances and Resolutions was the next agenda item to be presented for approval. Mr. Fehribach presented General Ordinance No. 3-2016, “**Public Records**”. The General Ordinance No. 3-2016, “**Public Records**”, was read for the second time by René Wyatt-Foston, privacy officer and assistant general counsel, HHC. There were no questions from the Board. Being a public meeting, Mr. Fehribach asked if there were any comment from the public. Seeing none, Mr. Drummer made the motion to approve. Ms. Daniels seconded the motion. General Ordinance No. 3-2016, “**Public Records**” was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer's Report. Cash Disbursements for August 2016 were at \$150.3 million, which is above the 2016 monthly average of \$142.2 million. Mr. Fehribach asked if there were any questions regarding the August 2016 report. There were none. Dr. Canal made the motion to approve. Mr. Eberhardt seconded the motion. August 2016 Cash Disbursements Reports were unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues are on budget. Other State and Federal Revenues are on budget with a strong showing. Marion County Public Health Department ("MCPHD") is strong at \$5.1 million. Headquarters is slightly below budget at \$20.3 million. Grant revenues are strong at \$12.9 million, but likely to catch up. Total Revenue for the Corporation is \$94 million. Expenditures are significantly better than budget. Personal Services better than budget at \$39.8 million. Supplies are better than budget by \$3.7 million. Other Services and Charges are better than budget at \$28.6 million. Capital Outlays are significantly better than budget at \$471,000. Eskenazi Health and IEMS are on target at \$116.7 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is fully funded at \$10 million. Operating Transfer Bond and Lease Payments funds are fully funded. Ms. Daniels made the motion to approve. Dr. Canal seconded the motion. The August 2016 Revenue and Expenditure Report was unanimously approved.

The "*Eskenazi Health Center Grassy Creek*" Bid was the next agenda item. John Mosele, senior facilities project manager, Eskenazi Health, gave an explanation of the Bid. He stated that there was only 1 bid and it was from Verkkler, who had good WBE (6.6%) and MBE (23.1%) numbers. The bid price was \$773,882. Ms. Daniels made the motion to approve. Mr. Eberhardt seconded the motion. The Eskenazi Health Center Grassy Creek bid was unanimously approved.

Mr. Eberhardt gave the August 2016 Audit Committee Report. He stated that the committee met last month and had their second meeting of the quarter with BKD. They had an unmodified opinion of the 2017 budget.

Dr. Canal reported that the Eskenazi Health Committee met on September 20, 2016. The Committee reviewed the minutes from the previous meeting as well as the Bid. The Committee also reviewed Medical Staff Policies, Privilege Forms, as well as Appointments, Reappointments, and Changes to Privileges.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Mr. Fehribach stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the September 20, 2016,

Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. The two Applications for Clinical Privileges were ***“Department of Anesthesiology”*** and ***“Department of Ophthalmology”***. Dr. Canal made a motion to approve. Mr. Drummer seconded the motion. The September 2016 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

The September 2016 Finance Committee Meeting is postponed until next month due to the EPIC rollout.

Ms. Daniels gave the Public Health/Healthy Babies (PH/HB) Committee report for September 2016. The Committee heard a report from Frankye E. Johnson, Administrator, Social Work Department, MCPHD, and Danielle Rhodes, Coordinator of Clinical Services, MCPHD. Ms. Johnson and Rhodes gave an overview of the entire scope of work that the social department provides. These include anger management, behavior management, depression screenings, parenting classes, both individual and group therapy, the Mother/Baby Helpline, older adult services, and SafeSitter classes.

Dr. Canal presented a review of the Quality Committee meeting, which met on September 20, 2016. They reviewed the purpose of the Quality Committee and reviewed several reports, both internal and external. They heard an HQHR report, which monitors measures from 165 hospitals around the country. Eskenazi scored several green or double green designations, as well as had areas where improvement is needed. The Committee also reviewed the EVENT scorecard, which is an internal process, and saw lots of improvement. The Committee then discussed their goals for 2017 regarding changes and improvements.

Mr. Ernie Vargo, president and CEO, Eskenazi Health Foundation, gave the Eskenazi Health Foundation report for September 2016. Mr. Vargo said that the Colleagues Care program has raised over \$100,000 in its first year. 22 employees have received assistance in various areas due to this program. There are 2 events this month to celebrate current donors and to invite new donors to join supporting EHF. There will be 4 EHF Board Member openings at the end of this year. There have been 30 people interested in these governance positions that meet the Board Member criteria.

Mr. Carl Rochelle, Public Information Officer, Indianapolis Emergency Medical Service (“IEMS”), gave the IEMS report. Mr. Rochelle stated that the use of Naloxum to combat opiate overdoses has increased, again, this past month. In August, there were 176 doses delivered and they are expecting to exceed 1,500 doses

administered this year. Bryn Arnold, paramedic, has been named National Paramedic of the Year by the National Association of Emergency Medical Technicians. Both Ms. Arnold and Calvin Hicks were named EMT of the Year for Indiana at the Indiana Emergency Response Conference. There were 45 people who joined IEMS' Citizen's Academy. Mr. Rochelle, Shane Hardwick, and Larry Bright will be featured on WFYI during a multiagency story regarding Narcan. A news station in Louisville, Kentucky asked IEMS for their call and response times while doing a comparative story regarding Louisville EMS. They found IEMS to be twice as fast as Louisville EMS and IEMS plans on sharing their best practices with them. Dr. Miramonti and other Midtown employees met with US Senator Donnelly regarding opioids and the unique programs IEMS and Midtown offer to combat this epidemic. There were 19 graduates of IEMS training in August 2016. IEMS staffed 26 tactical events and 52 special events during the month of August, which included the State Fair. Indy Cares placed 5 AEDs in the community last month, but unfortunately, the grant used to place these AEDs has lost its funding. CBS is going to interview IEMS about Naloxum pricing and use in the community. Due to the increased volume of runs, IEMS is looking to add 1 full time unit and 1 tactical unit.

There will be no Midtown Community Mental Health report this month.

Shelia Guenin, vice president, Long Term Care, HHC, gave the Long Term Care report. Ms. Guenin said that American Senior Communities has hired a new Chief Operating Officer, David Stordy. Reports show that our facilities have an 85 percent occupancy rate, versus the 75 percent occupancy rate, statewide. This next month will be busy as the 2017 budgets and business plans for each individual facility will be finalized. At this year's annual Indiana Health Care Association Conference, three awards were received by facilities and staff members.

Matthew Gutwein, president and CEO, HHC, gave the President and CEO report. Mr. Gutwein echoed Mr. Sellers report of the budget presentation to the City-County Council. MCPHD is taking great measures to protect the Indianapolis community from the Zika Virus. There have been 7 cases reported in Marion County, but these cases are due to each person travelling to an area that already has Zika. Zika can be transmitted by mosquitos or sexual contact. No mosquitos have been found in Marion County with the Zika Virus. Nonetheless, MCPHD has helped form a task force in case Zika does come to Indiana, which includes a rapid response plan. Eskenazi Health's Project LIFE's goal is to turn around lives of victims of violence and to see a 5% recidivism rate. The US Department of Justice has given a \$1 million grant for violence prevention.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine was involved in a panel for “Your Mind Matters”, which focused on policy considerations relating to mental health issues stemming from violent and traumatic events. Dr. Caine was also a part of the Indiana Funders Summit where opioid and tobacco addiction was discussed. They discussed the difficulties and future strategies, as well as how these addictions have an impact on local budgets. The Jump In Initiative has selected the greater Lawrence/far east side community to compete in the healthiest cities/counties challenge, which holds a \$50,000 grand prize. Dr. Caine also echoed Mr. Gutwein on his Zika Virus report.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, stated that Eskenazi Health hosted the American College of Surgeons 10<sup>th</sup> annual trauma event. Eskenazi Health is also able to provide diagnosis and treatment for sleep apnea and insomnia, full evaluations, and a full range of services. The process to implement the EPIC electronic health records is winding down. Patient will be able to access “My Chart” and have access to their health information and other services online. Classical Music Indy will perform on September 21<sup>st</sup> as a part of the Marianna Tobias Music Program and the American Pianist Association will perform on September 22<sup>nd</sup>. September 22<sup>nd</sup> is also national car free day, where resident are encouraged to bike to work or take public transportation. The Pacers Bikeshare stations will be opening October 4<sup>th</sup>.

Since this was a public meeting, Mr. Fehribach asked if there were any comments or questions from the public or additional business. There was none.

There was no further business. Mr. Drummer motioned to adjourn the meeting. Ms. Daniels seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, October 18, 2016, at 1:30 p.m.

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Gregory S. Fehribach, Vice Chairman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer