

**MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA**

August 22, 2006

The Meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”), was held on Tuesday, August 22, 2006 at 1:30 p.m., at Wishard Health Services, Outpatient East Building, Room T2008, A&B, 1001 West Tenth Street, Indianapolis, Indiana. Members Present: Henry C. Bock, M.D., Gregory S. Fehribach, Marjorie H. O’Laughlin, Robert B. Pfeifer and James D. Miner, M.D. Members Absent: Angela J. Green and Lula M. Journey.

Dr. Miner called the meeting to order and proceeded with roll call.

Dr. Miner asked if there were any additions, corrections or deletions to the Board Minutes. Mrs. Keith explained that the February 21, 2006 minutes concerning the Citizens Health Center report needed to be revised. Ms. O’Laughlin made the motion to revise the February 21, 2006 minutes. Mr. Pfeifer seconded the motion and the revised minutes were approved with Mr. Fehribach abstaining. Next, Dr. Miner asked if there were any additions, corrections or deletions to the Board Minutes for the July 25, 2006 and/or the August 8, 2006 Board Minutes. There were none. Mrs. O’Laughlin made the motion to approve and Mr. Fehribach seconded the motion. The July 25, 2006 and the August 8, 2006 minutes were approved. Mr. Pfeifer was not present at the July 25, 2006 meeting and therefore abstained from voting on those minutes. Dr. Bock was not present at the August 8, 2006 meeting and therefore abstained from voting.

The next agenda item was General Ordinances and Resolutions. Dr. Miner asked that General Ordinance No. 8-2006, “*An Ordinance Establishing the Annual Budget of the Health and Hospital Corporation of Marion County, Indiana for the Fiscal Year Beginning January 1, 2007 and ending December 31, 2007*” be presented for the second reading. Mrs. Keith, general

counsel, read General Ordinance No. 8-2006. Dan Sellers, treasurer, presented a brief explanation regarding the 2007 Budget Ordinance. Dr. Miner asked if there were any comments from the Board. There were none. Dr. Miner asked if there were any comments from the public. There were none. Mr. Fehribach made the motion to approve General Ordinance No. 8-2006. Mr. Pfeifer seconded the motion. General Ordinance No. 8-2006 “***An Ordinance Establishing the Annual Budget of the Health and Hospital Corporation of Marion County, Indiana for the Fiscal Year Beginning January 1, 2007 and ending December 31, 2007***” was approved with 5 Ayes and 0 Nays.

Bylaws and Policies was the next agenda item. Dr. Miner gave a brief explanation of the following Policies: Policy No. 700-03, “***Clinical Privileges,***” Policy No. 700-116, “***Personal Physicians in the ED,***” and Policy No. 700-117, “***ED Admissions Decisions.***” He stated that the Hospital Committee recommended approval of the policies and asked for Board approval. Mr. Pfeifer made the motion to approve. Mr. Fehribach seconded the motion. Policies Nos. 700-03, 700-116 and 700-117 were unanimously approved.

Next, Dan Sellers, treasurer, presented the Treasurer’s Report. July 2006 Cash Disbursements are above the 2006 average monthly disbursement amount. The July Cash Disbursements reflect a \$20.1 million intergovernmental transfer payment for the 2006 DSH disbursement. Mr. Sellers asked for approval of the Cash Disbursements Report. Mrs. O’Laughlin made the motion to approve. Dr. Bock seconded the motion. The July 2006 Cash Disbursements Report was unanimously approved.

Mr. Sellers presented the July 2006 Budget Basis Revenue and Expenditure Report. Tax Revenues are adjusted based on the budget. Tax Revenues will decline by 5.6% and Other State and Federal Revenues will increase from \$102 million to \$122 million based on July 2006 receipts. Public Health Revenues are 2.1% better than budget. Headquarters Revenues are better than budget due to interest income. Grant Revenues are better than budget. Personal Services are over budget. Supplies are over budget by \$187,000. Other Services and Charges are over budget by \$6.5 million. Capitol Outlays are below budget. WHS numbers are as expected. Mr. Sellers asked for acceptance of the Report. Mrs. O’Laughlin made the motion to accept.

Mr. Pfeifer seconded the motion. The July 2006 Budget Basis Revenue and Expenditure Report was unanimously accepted.

Dr. Miner commended Mr. Gutwein and staff for their work on the Health and Hospital Corporation budget presentation to the City-County Council Municipal Corporation Committee.

At this point Dr. Miner recommended amending the agenda to include Resolution No. 8-2006, **“Support Of A Tobacco Tax.”** He asked for a motion to amend the agenda. Mrs. O’Laughlin made the motion. Mr. Fehribach seconded the motion. The amendment of the agenda to include Resolution No. 8-2006 was unanimously approved. He stated that the Indiana Hospital and Health Association recommended increasing the tax by a minimum of 50 cents. Dr. Miner asked for a motion to approve Resolution No. 8-2006. Mr. Fehribach made the motion to approve. Dr. Bock seconded the motion. Resolution No. 8-2006 **“Support Of A Tobacco Tax”** was unanimously approved.

The **“Bell Flower Elevator Modernization”** Bid was the next item on the Agenda. Dr. Miner stated that the Hospital Committee recommended approval of the Bid. Dr. Bock made the motion to approve. Mr. Pfeifer seconded the motion. The Bid was unanimously approved.

The Public Health/Healthy Babies Committee did not meet on August 22, 2006.

Dr. Miner reported that the Hospital Committee meeting of August 22, 2006 included the following:

- Minutes
- Bell Flower Elevator Modernization Bid
- MBE/WBE Report
- Balanced Scorecard
- NAPH Report
- Medical Staff Policies
- WHS Financials

The Community Health Center Report by Dr. Ann Zerr was tabled until the September 19, 2006 meeting.

Dr. Miner reported that the Quality Committee met on July 25, 2006 and discussed the Medical Executive Subcommittee Report. Other issues that were discussed and reviewed in the August 22, 2006 Committee meeting were:

- Marketing & Communications
- Children and Women's Services
- Operating Room
- Cardiac Diagnostic Unit
- Critical Care Unit Stay
- Emergency Room Length of Stay
- Pharmacy Ready Re-fill Program
- Patient Complaints
- Infection Control
- Trends in Core Measurements
- Beta Blockers
- Morbidity Data
- Patient Safety

Dr. Miner announced that the Planning Committee would meet directly after this Board meeting.

Mrs. O'Laughlin reported that Citizens Health Center appointed an interim director and has formed a search committee to appoint a permanent director.

Mr. Gutwein expressed his gratitude to the City-County Council Municipal Corporations Committee and chairman Ron Gibson for support of the Health and Hospital Corporation during the budget presentation. He also thanked members of the Health and Hospital Corporation for their diligent work on the budget. He stated that a WHS nurse, Stacey Hildemier, testified before the Municipal Corporations Committee regarding the excellent care she received at WHS in her time of tragedy. Dr. Gloria King testified regarding domestic violence in the Hispanic community. Councilman Patrice Abdullah, commented at the hearing that if he ever became ill he wanted to be taken to Wishard Health Services. Mr. Gutwein continued by expressing his concerns regarding citizenship documentation requirements for Medicaid. His concerns are that the standards are high and burdensome. A valid birth certificate is not sufficient for identification. Regulation changes are effective August 15, 2006. The Health and Hospital Corporation continues to work closely with providers to meet the goals of the Medicaid program and their efforts to expand eligibility. He also commended Dr. Caine and Dana Reed Wise,

bureau chief, Environmental Health, on their efforts of collecting trash throughout the city during neighborhood blitzes. The Wishard Memorial Foundation has a new president, James Wood.

Dr. Virginia Caine reported on the Marion County Health Department (MCHD) Obesity Campaign. The MCHD is working with the city in an effort to lower childhood obesity rates. An obesity workshop is being held at the Children's Museum on August 22, 2006. The principal speaker is nutritionist/social worker Ellen Sater. Her focus is to help children lose weight without lowering their self-esteem. Dr. Caine stated that 2 out of 3 American adults ( 130 million) are overweight, 60 million are obese (30 lbs overweight), and 34% of American children are overweight with 17% being obese. The State of Indiana ranks 6<sup>th</sup> in obesity in the United States. Obese adults have 30-50% more chronic medical problems than heavy smokers. The MCHD has hired the Cornerstone Consulting Firm to assist with strategic planning.

Dr. Lisa Harris reported that Wishard Health Services (WHS) is opening an additional 22 bed med-surgical unit in the Fall 2006. WHS physicians and medical management personnel are reviewing the discharge process and looking for ways to schedule new patient primary care appointments closer to discharge dates. A post discharge clinic will be opened to increase effectiveness. Dr. Harris thanked Kim Harper and all staff who worked on the Wishard Telethon. She also thanked the Board of Trustees for their support of the Wishard Telethon.

There was no other business, therefore the meeting was adjourned.

The next meeting of the Board of Trustees will be Tuesday, September 19, 2006, at 1:30 p.m., at Wishard Health Services, Outpatient East Building Room T2008 A&B, 1001 West Tenth Street, Indianapolis, Indiana.

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James D. Miner, M.D.  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer