

**MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA**

February 15, 2011

The meeting of the Board of Trustees (Board) of the Health and Hospital Corporation of Marion County, Indiana (HHC) was held on Tuesday, February 15, 2011, at 1:30 p.m., at Wishard Health Services (WHS), Outpatient East Building, Room T2008 A&B, 1001 West Tenth Street, Indianapolis, Indiana. Members Present: David W. Crabb, M.D.; Gregory S. Fehribach; Joyce D. Irwin; Lula M. Journey; James D. Miner, M.D.; Robert B. Pfeifer; and Marjorie H. O'Laughlin. Members Absent: None.

Dr. James D. Miner, chairperson, called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the minutes for the January 10, 2011 Annual Board meeting. There were none. Mrs. Journey made the motion to approve. Mrs. Irwin seconded the motion. The minutes for the January 10, 2011 Annual Board meeting were unanimously approved.

There were no General Ordinances and Resolutions submitted for approval at the Board meeting.

Dr. Miner stated that Dr. Isaac Myers, vice president, WHS Clinical and Business Integration, presented the Hospital Committee with a report titled, *Transition Support Department, Medical Management and Quality Program, Calendar Year 2011*. The report included information on transitional care for patients that are being discharged from WHS. The Hospital Committee recommended approval of the report. Mrs. O'Laughlin made the motion to approve. Mrs. Irwin seconded the motion. The *Transition Support Department, Medical Management and Quality Program, Calendar Year 2011* report was unanimously approved.

Bylaws and Policies was the next agenda item submitted for approval. The policies submitted were Policy No. 700-19, ***“Appointment and Reappointment”*** and Policy No. 700-138, ***“Focused Professional Practice Evaluation.”*** Dr. Miner stated that the policies were discussed during the February 15, 2011 Hospital Committee meeting. Policy No. 700-10 was updated and Policy No. 700-138 was refined and revised. The Hospital Committee recommended approval of the policies. Mrs. Irwin made the motion to approve. Mr. Fehribach seconded the motion. Policy No. 700-19, ***“Appointment and Reappointment,”*** and Policy No. 700-138, ***“Focused Professional Practice Evaluation,”*** were unanimously approved.

Next, Mr. Sellers, treasurer, presented the Treasurer’s Report. The December 2010 and January 2011 Cash Disbursements Reports were submitted for approval. At \$86.5 million, December 2010 disbursements were above the 2010 average monthly disbursement amount of \$79.7 million. The increase was primarily due to the additional pay period in the month of December. At \$92.4 million, January 2011 disbursements were above the 2010 average monthly disbursement amount of \$79.7 million. The increase was primarily due to year-end payments of \$3 million to ASC, \$5 million to the city of Indianapolis for inmate health services, and \$3.6 million for funding an additional month of insurance premiums. Mr. Sellers requested approval of the December 2010 and January 2011 Cash Disbursements Reports. Mr. Pfeifer made the motion to approve. Mrs. O’Laughlin seconded the motion. The December 2010 and January 2011 Cash Disbursements Reports were unanimously approved.

Mr. Sellers stated that this month’s Treasurer’s Report included HHC’s 2010 Annual Investment Report. The Marion County Board of Finance met on January 26, 2011, and the HHC Annual Investment Report was included in the financial documents presented to the Marion County Board of Finance. The first page of the HHC Annual Investment Report summarizes, by financial institution, the investment balance at year-end and the total dollars invested during the year. The second page summarizes investment activity by fund. Total interest earnings during 2010 were \$1.4 million, as compared to \$1.2 million in 2009. Additional bond proceeds available for investment in 2010 were responsible for the increase. Investments made during 2010 totaled \$443.2 million and investments totaled \$253.6 million. Interest received during 2010 totaled \$2.5 million. The Marion County Board of Finance suggested that all Marion

County government agencies review their investment policy and explore diversifying investments at more than one financial institution.

Mr. Sellers continued with the Revenue and Expenditure Budget Analysis Report for December 2010. The January 2011 report will be presented at the March 15, 2011 Board of Trustees meeting. Tax Revenues were \$108.5 million. Payments in 2010 that were owed in 2009 resulted in \$29 million in revenue. DSH Revenues are expected to increase in 2011. The Marion County Public Health Department (MCPHD) Revenues were better than budget in 2010. Headquarters Revenue was better than budget in the Miscellaneous category. Grant receipts were better than budget. Total Revenues for 2010 were \$235.3 million. In the Expenditure category, Personal Services were better than budget at \$51.5 million. This was due to increased health care costs. Supplies were better than budget. Other Services were better than budget. Capital Outlays were better than budget and Long Term Care was below budget. Mr. Sellers requested acceptance of the report. Mrs. O’Laughlin made the motion to accept. Mr. Pfeifer seconded the motion. The Revenue and Expenditure Budget Analysis Report for December 2010 was unanimously accepted.

The next agenda item was Appointments. Dr. Lisa Harris, CEO and medical director, WHS, submitted the Appointments for Board approval. Dr. Harris stated that the Appointments had been reviewed and approved by the Medical Executive Committee. Mrs. Journey made a motion to approve. Mrs. O’Laughlin seconded the motion. The February 2011 Appointments were unanimously approved.

Bids were the next item on the agenda was Bid Package #5, which consisted of five areas: 1a, “Air Handling Units and Heat Recovery Units;” 1b, “Chilled Water Pump Skids;” 1c, “Electric Equipment;” 1d, “Emergency Power Units;” and 1e, “Uninterrupted Power Supply Units.” The Board unanimously approved Bid Package #5.

Mrs. O’Laughlin reported on the February 15, 2011 Public Health/Healthy Babies Committee meeting. Mrs. O’Laughlin stated that the committee was presented with and discussed the following:

- December 21, 2010 Minutes
- 4th Quarter Finances for 2010 Budget, Tara Parchman
- 2011 Operating Budget, Tara Parchman

Dr. Miner gave the February 15, 2011 Hospital Committee meeting report. The Hospital Committee was presented with and discussed the following:

- Approval of December 21, 2010 Minutes
- Purchase Recommendations, “Bid Packet #5,” Tom Ringham
- New Wishard Update, Tom Ringham
- Medical Staff Policies
 - 700-19, “*Appointments and Reappointment*”
 - 700-138, “*Focused Professional Practice Evaluation*”
- Third Quarter Ambulatory Dashboard, Ken Bond
- Finance Sub-Committee Report, Gregory Fehribach
- Fourth Quarter and Year End 2010 Financial Report, Tony Purro

The Quality Committee met after the Board meeting.

The Planning Committee will meet after the Board meeting on March 15, 2011.

Jim Fuller, vice-president, WHS, gave the Citizens Health Center (Citizens) Update. Citizens is reviewing its operating budget, and is expecting a response on the Federal Section 330 HRSA grant application by March 1, 2011. Representatives from Citizens will attend and present on the center’s computer system updates at a conference in Washington, DC. Citizens is also reviewing signage content for the front of the building. The board of director is forming committees to evaluate productivity and pharmacy compliance. It is also time to renegotiate the pharmacy contract.

At this point board member Gregory Fehribach excused himself from the HHC meeting.

Board member Joyce Irwin reported on the Midtown Board of Directors meeting. Topics of discussion included the Midtown budget and the tobacco campaign. Results for the tobacco campaign revealed that tobacco use is higher in individuals with mental illnesses and the death rate is also 25% higher in this population. Dr. David Crabb, board member, extended his

gratitude for the assistance that was received from Midtown on a medical resident screening and intervention initiative.

Mr. Gutwein, president and CEO, HHC, began his report by thanking the HHC staff for continuing essential services during the inclement weather of the past few months. He stated that the WHS new facility project continues to be at budget and on schedule. Mr. Gutwein stated that in late February 2011, the first structural steel would be erected for the new WHS facility. He also stated that the art acquisition project for the facility is going well. This program is vital in the healing process for patients. WHS is soliciting proposals from various artists who wish to have their work exhibited. Approximately 500 artists have submitted proposals. The submissions have been narrowed to 50, with a targeted number of 27 that will receive complete review, and six or seven that ultimately will be selected. Artist submissions include the following demographics: 22% women; 37% minority; 7% veteran; 4% former WHS patients; and 30% from artists living in Indiana. The art project is being funded through philanthropic donations. Total donations to date for the New Wishard project equal \$12.5 million.

Virginia Caine, MD, public health director, MCPHD, reported that she has been appointed to and attended the Centers for Disease Control and Prevention (CDC) American Bar Association HIV Committee meeting. Dr. Caine also stated that the International AIDS Conference will be held in the United States in the year 2012. There are 28 states on the AIDS Drug Assistance Program (ADAP) waiting list for patient medications. Indiana is not one of the states on this list. There is a global concern regarding HIV resistant drugs; stronger medications need to be developed. Dr. Caine stated that there was an increase in pertussis cases in 2010. There were 95 cases reported in 2010, and 37 cases reported in 2009. There is a diligent campaign in place to vaccinate children in grades six through 12.

Dr. Lisa Harris reported that WHS has launched a New Wishard employee giving campaign. The campaign has exceeded the present goal; therefore the goal will be raised. At this point, Ernie Vargo, CEO, Wishard Foundation stated that the giving goal was \$500 for two years to be recognized on the giving wall and \$5,000 over five years to be recognized in giving room. The results of the campaign reveal that employees are eager to be part of the New Wishard. United

Way contributions are not listed in the United Way Campaign donation form, but persons wishing to donate to the New Wishard through United Way may do so by writing this choice in the area allotted for “Other Agency” donations. Dr. Harris continued by stating that the Indianapolis Business Journal (IBJ) Healthcare Heroes Breakfast will be held on Friday, March 4, 2011, at 7:45 a.m. Four Wishard employees have been nominated for the IBJ Healthcare Heroes Award. She also stated the an article on the Indiana University Center for Aging Research was featured in the July 2010 issue of the Wall Street Journal. Dr. Harris concluded her report by reporting that Dr. Isaac Myers will be leaving WHS to take the position of president of the St. Francis Medical Group.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be held on Tuesday, March 15, 2011, at 1:30 p.m., at WHS, Outpatient East Building, Room T2008 A&B, 1001 West Tenth Street, Indianapolis, Indiana.

James D. Miner, M.D.
Chairman, Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer