

**MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA**

March 20, 2012

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”), was held on Tuesday, March 20, 2012, at 1:30 p.m., at Wishard Health Services (“WHS”), Outpatient East Building, Room T2008 A&B, 1001 West Tenth Street, Indianapolis, Indiana.

Members present: David W. Crabb, M.D.; Lula M. Journey; James D. Miner, M.D.; and Marjorie H. O’Laughlin

Members Absent: Gregory S. Fehribach; Joyce D. Irwin; Robert B. Pfeifer

Dr. Miner called the meeting to order and proceeded with roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the Board meeting of February 21, 2012. There were none. Mrs. O’Laughlin made the motion to approve the minutes. Mrs. Journey seconded the motion. The minutes for the February 21, 2012 Board meeting were unanimously approved.

Dr. Miner stated that General Ordinances and Resolutions was the next agenda item to be presented for approval. Dr. Miner requested that General Ordinance No. 1-2012, “*Food Safety.*” be presented for the first reading. Tavonna Harris Askew, general counsel, HHC, stated that she had a letter from Dr. Crabb requesting that General Ordinance No. 1-2012 be presented for the first reading. Dr. Crabb read the letter. Mrs. Askew read General Ordinance No. 1-2012. Dr. Miner asked if there were any questions comments. There were none. Dr. Miner stated that

General Ordinance No. 1-2012, “*Food Safety*” would be presented for the second reading at the April 19, 2012 Board meeting.

There were no Bylaws and Policies submitted for approval for the month of March 2012.

The meeting continued with Daniel E. Sellers, CFO and treasurer, HHC, presenting the Treasurer’s Report. At \$108.75 million, February 2012 disbursements are above the 2011 average monthly disbursement amount of \$89.3 million. The increase is due to intergovernmental transfers for Nursing Home and Physician UPL. Mrs. Journey made the motion to approve this report. Mrs. O’Laughlin seconded the motion. The February 2012 Cash Disbursements were unanimously approved.

Mr. Sellers gave an explanation of the BKD CPAs & Advisor’s audit letter that was included in the Board packet.

Mr. Sellers continued with the Budget Revenue and Expenditures Report. In the Revenue category, Public Health Revenues are better than budget and Headquarters Revenues are better than budget. Grants Revenues are less than budget. Total Revenues are \$30.9 million. In the Expenditure category Public Services are better than budget. Supplies are better than budget. Other Services and Charges are better than budget. Capital Outlays are less than budget. The negative expense line in LT Care Support Payments reflects year-end divisional surplus anticipated to be distributed back to Headquarters. Dr. Crabb made the motion to approve. Mrs. O’Laughlin seconded the motion. The Budget Revenue and Expenditure Report were unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the March 20, 2012 Hospital Committee meeting. Dr. Lisa Harris, CEO, Wishard Health Services stated that the Appointments had been reviewed and approved by the Medical Executive Committee. Dr. Crabb made a motion to approve. Mrs. O’Laughlin seconded the motion. The March 2012 Appointments were unanimously approved.

Bids were the next item presented for Board approval. Dr. Miner stated that the Bids were also discussed in the March 20, 2012 Hospital Committee meeting and the Hospital Committee recommended approval. They were:

Bid Packages

- **BP5-33, Carpet & Access Flooring (Whole Project)**
- **BP5-34A, Tile (Entire ACB)**
- **BP5-34B, Tile (Hospital LL - 3rd Floor)**
- **BP8-2, Roadways & Parking**
- **BP8-3, Hardscape & Landscape**
- **BP8-4, Site Electrical**

Mrs. O’Laughlin made the motion to approve the bids. Dr. Crabb seconded the motion. The Bids were unanimously approved.

The Board meeting continued with Mrs. O’Laughlin presenting the Public Health/ Healthy Babies (PH/HB) report for March 20, 2012. Mrs. O’Laughlin stated that Karen Holly, director of operations, MCPHD, presented a Super Bowl 2012 Report to the PH/HB Committee. The report included information on health fair events, training of over 600 volunteers and the Homeland Security initiative. The Committee was also presented with information on General Ordinance No. 1-2012, “*Food Safety*” by Ed Culver, administrator, MCPHD.

Dr. Miner reported on the March 20, 2012, Hospital Committee meeting. The Committee was presented with and discussed the following:

- February 21, 2012 Minutes
- Bid Packages - Tom Ringham, Director of Facilities Management, WHS
  - BP5-33, Carpet & Access Flooring (Whole Project)**
  - BP5-34A, Tile (Entire ACB)**
  - BP5-34B, Tile (Hospital LL - 3rd Floor)**
  - BP8-2, Roadways & Parking**
  - BP8-3, Hardscape & Landscape**
  - BP8-4, Site Electrical**
- New Facility Update – Tom Ringham
- Diversity/W/V/MBE Procurement Q3 & 4 2011, Christia Hicks, VP, Human Resources, WHS, and Larry Gossman, Director, Materials Management, WHS
- Appointments, Re-Appointments, and Changes to Privileges – Dr. Lisa Harris, CEO, WHS

The Long Term Care Committee will meet after today's Board meeting.

Jim Fuller, vice president, Clinical Support Services, WHS, presented the Citizen Health Center report. The Center continues to work on the U.S. Department of Health and Human Services (HHS) grant. The Citizen's Board of Directors is participating in board training.

Dr. Charles Miramonti, Chief of Emergency Medical Services, IEMS, gave the IEMS Report. IEMS has implemented a new EMT provider performance range structure to include increased accountability and performance measures. He also announced that an Indianapolis Police Department (IPD) officer used a tourniquet in a response to an injury call; this resulted in saving the injured person's life. IPD officers participate in IEMS tourniquet use training and as a result have access to emergency kits. IEMS was the recipient of the Uniform Manufacturer Emergency Medical Service Best Uniform of the Year Award, 2012 Computer World Award for EKG technology, IEMS paramedic Doug Lackey was the a recipient of an American Red Cross Hall of Fame Award and another IEMS paramedic was recipient of a special grant. IEMS will participate in a special hypothermia project. IEMS has also launched an "Indy Cares" project. In conjunction with the Indianapolis Department of Public Safety and the Alzheimer's Association IEMS will conduct a high risk patient project.

Shelia Guenin, vice president, Long Term Care, HHC, presented the Long Term Care (LTC) Report. Mrs. Guenin reported that the LTC facilities now serve over 6000 clients. The LTC Quality Review Team continues to visit all facilities that included six new facilities since January 1, 2012. Mrs. Guenin shared several LTC special interest stories, one being about Harcourt Terrace residents who have formed a volunteer group known as the "Harcourt Heroes." These volunteers raise money for the Alzheimer's Association, collect food for the needy at Thanksgiving and write letters to U.S. soldiers in Afghanistan. The Harcourt Heroes will be conducting a "drive thru" breakfast fundraiser. Client Satisfaction Surveys indicate an overall satisfaction rate of 89 percent. Some of the highest satisfaction areas include: staff respect for residents (93%), satisfaction with facility physical (91%), quality of therapy services (91%), and staff competency (91%). The overall satisfaction rate for the quality of care area was 90 percent. There were a total of 3,360 responses.

Ernie Vargo, CEO, Eskenazi Health Foundation, reported that there has been approximately \$72 million dollars committed to the campaign. There are outstanding solicitations totaling \$20 million. The physician campaign is at \$500,000. The Eskenazi Health Foundation Board is reviewing the long term sustainability of the Foundation and future priorities.

Matthew Gutwein, President and CEO, HHC, reported that the focus of the MCPHD and WHS continues to be preventing illness. Formation of the Eskenazi Medical Group is progressing well. On April 1, 2012 the Eskenazi Medical Group will begin services. Mr. Gutwein thanked Dr. Craig Brater, Dean of the Indiana University (IU) School of Medicine and other Indiana University medical staff for partnering on this health initiative. The formation of the Eskenazi Health Care Center is moving forward. The first meeting of the Eskenazi Health Care Center Board is today, March 20, 2012. The WHS new facility construction continues to progress. The parking garage will be complete in April 2012. All WHS and Indiana University employees will be able to park at this facility. HHC has exceeded WBE/MBE/VBE goals. Contracts have been awarded in the amounts of \$69 million to minority owned businesses, \$32 million to women owned businesses and \$11 million to veteran owned business. Over 92% of the funds that have been awarded are to locally owned businesses.

Dr. Lisa Harris, CEO and medical director, WHS, reported that Dr. Rajiv Sood, medical director of the Richard Fairbanks Burn Center received a 2012 IJB Healthcare Heroes Award. This was an award presented in the physician category. Dr. Sood was recipient of this award due to numerous contributions that include funding and building of the Burn Center, creating the Survivors Offering Assistance and Recovery (SOAR) Program, treating burn center patients and for cutting edge research in spray on skin treatment. Dr. Sood's team has also led efforts to build a burn center in El Salvador. Dr. Harris announced that Dr. Chris Weaver has been appointed the chief medical officer for Wishard Health Services. Dr. Weaver previously served as vice-president of Clinical and Business Integration and is a long time member of the Indiana University School of Medicine faculty. Dr. Weaver's specialty is emergency medicine. He is a leader of the emergency medicine pediatric team and has received numerous awards from the IU School of Medicine. Dr. Harris announced that WHS received an anonymous financial gift that

will be utilized in establishing a two year fellowship in medical informatics. The person receiving the fellowship will practice at WHS. On April 2, 2012 WHS employees will begin parking at the new parking garage. A shuttle service will be available.

Dr. Virginia Caine, director, MCPHD, began her report by acknowledging the death of Dr. Ray Henderson, an Indianapolis native and nationally well-known cardiologist. Dr. Henderson was the former chair of Internal Medicine for the National Medical Association and Dr. Caine's mentor. Dr. Henderson was also a former chair of Indiana Black Expo Board. She continued her presentation by honoring Ed Culver, administrator, MCPHD. Mr. Culver is retiring after 38 years of service. Dr. Caine introduced Mr. Culver's wife, Dr. Ingrid Richey. Carol Ryan and Marsha Branson, MCPHD employees were in attendance at this meeting in honor of Mr. Culver. Dr. Caine asked that Mr. Culver give a summation of his years with MCPHD and his thoughts for the future of the MCPHD. Dr. Caine presented Mr. Culver with the Distinguished Service Award bestowed upon Mr. Culver from the Governor of Indiana. This award is only given to special citizens for their extraordinary service to the state.

Since this is a public meeting Dr. Miner asked if there were any comments or questions from the public. There were none.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be held on Tuesday, April 17, 2012, at 1:30 p.m., at WHS, Outpatient East Building, Room T2008 A&B, 1001 West Tenth Street, Indianapolis, Indiana, 46202.

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James D. Miner, M.D., Chairman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer