MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

June 16, 2020

The meeting of the Board of Trustees ("Board") of the Health and Hospital Corporation of Marion County, Indiana ("HHC") was held on Tuesday, June 16, at 2:00 p.m., via a WebEx meeting.

Members present: Ms. Joyce Q. Rogers; James D. Miner, M.D.; Gregory S. Fehribach; Mr. Charles S. Eberhardt; Ms. Ellen Quigley; Mr. Ted W. Nolting; Mr. Carl L. Drummer

Ms. Joyce Q. Rogers called the meeting to order at 2:10.

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the May 19, 2020 meeting. Dr. James D. Miner made the motion to approve. Mr. Carl L. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Daniel E. Sellers, treasurer and CFO, HHC, reported on Resolution 2-2020, Investment Policy Review. The Board was asked to review and approve the investment policy for the next year. Dr. James D. Miner made the motion to approve. Mr. Gregory S. Fehribach seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Sellers, treasurer and CFO, HHC, gave the Treasurer’s report. Cash disbursements for May 2020 were at $129.6 million. This is below the monthly average. Mr. Drummer made the motion to approve. Ms. Ellen J. Quigley seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Sellers continued with the Revenue and Expenditure Report. Revenues are reported to be on target and expenditures are on budget in all four characters. Intergovernmental transfers were down. The Public Health Department and Headquarters Divisions are better than budget. Expenditures, including purchase orders, are over budget. Long Term Care and cumulative building funds are on budget. Mr. Drummer made the motion to
approve. Dr. Miner seconded the motion. The May 2020 Revenue and Expenditure Report was unanimously approved by roll call vote.

Dr. Miner reported on three *Medical Staff Policies* as the next agenda item.

- **Policy No. 700-01 Medical Staff Applicants**
  This policy had minor changes related to process of the application completion.

- **Policy No. 700-103 Medical Education—Patient Care Involvement**
  This policy had routine changes.

- **Policy No. 700-114 Board Certification**
  This policy had updates to board maintenance requirements.

Mr. Fehribach seconded the motion.

All medical staff policies were approved unanimously by roll call vote.

Dr. Miner presented the *Appointments, Reappointments, and Changes in Privileges*. The appointments included the acceptance of a doctor who was certified outside the country but recommended by the Eskenazi Health Committee for appointment here. The motion was seconded by Mr. Drummer. The changes were unanimously approved by roll call vote.

Privilege forms included Allied Health Professionals APRN and PA’s, Orthopedics special training for new positioning and Pediatrics advanced training in care during pandemic. Mr. Fehribach seconded the motion and all were unanimously approved by roll call vote.

Dr. Ashley Overley, CEO, Sandra Eskenazi Mental Health Center, requested signature on the Amended and Restated Bylaws of the Sandra Eskenazi Community Mental Health Center Advisory Board previously approved in February to reflect the updated name of Sandra Eskenazi Mental Health Center. Ms. Quigley moved to accept. Mr. Ted W. Nolting seconded the motion. The request was unanimously approved by roll call vote.

Dr. Miner gave the *Quality Committee* report. Due to the COVID-19 pandemic, Eskenazi Health observed a dramatic decrease in elective surgeries. COVID-19 data indicates that Eskenazi Health successfully prepared for the pandemic, yet the predisposition of the patient population to conditions such as obesity and diabetes continues to be an area of concern.
Ms. Quigley gave the Public Health Committee report. On June 6, 2020, local agencies and businesses successfully collaborated to support residents experiencing homelessness. Organizations involved in this event included clothing businesses, dry cleaning, radio publicity, and ministries. Five hundred individuals were provided food, PPE, and other essentials including 600 pairs of shoes.

Dr. Miner gave the Eskenazi Health Committee report. A report from Mr. Ernie Vargo, CEO, Eskenazi Health Foundation, reviewed the trends in philanthropy donations. The Foundation has received $140 million in the past ten years. The Gregory S. Fehrbach center is growing and providing access to more internships opportunities, including over 48 at Eskenazi Health and other employer partners.

Mr. Charles S. Eberhardt gave the Audit and Compliance Committee report. The Committee received a presentation on the annual audit, and Mr. Eberhardt noted that this was the best audit of the Corporation in six years. No material weaknesses were noted, and only two areas needed a small amount of follow-up which was completed. Peggy Ford, interim VP of Corporate Compliance, presented the Committee with an overview of the compliance program’s plans for 2020.

Mr. Ernie Vargo, CEO, Eskenazi Health Foundation, gave the Eskenazi Health Foundation report. There was no report to give.

Dr. Daniel O’Donnell, M.D., Chief of IEMS gave the IEMS report. IEMS is responding to all patients equipped with full PPE to keep providers and patients safe. IEMS is replacing cots with power cots for the entire service. A new recruit class started with 22 students. The IEMS ambulance cleaning service at Eskenazi ambulance bay will soon come to an end. Dr. O’Donnell thanked Eskenazi for its efforts to help deep clean ambulances and assist with turnaround times.

Ms. Shelia Guenin, SVP Long Term Care Division, gave the Long Term Care report. HHC created a testing strike team for all the Long Term Care facilities during the pandemic. HHC tests 100% of residents in facilities located in high risk regions, which includes Marion County. All Long Term Care employees will be tested in the month of June in accordance with direction from the Indiana State Department of Health. Within the past two months, 47 facilities have received unannounced, onsite infection control surveys conducted by the Indiana State Department of Health or CMS. Forty-five of these facilities received deficiency free surveys. COVID-19 cases have reduced drastically, and the majority of the effected HHC’s Long Term Care communities are now COVID-19 positive free.
Dr. Ashley Overley, CEO, Sandra Eskenazi Mental Health Center, gave the Sandra Eskenazi Mental Health Center Advisory Board report. The Safe Recovery site opened in partnership with the Indiana Division of Mental Health and Addictions and currently has served 350 individuals. The Safe Recovery site will close after July 7, 2020, but alternative treatment options will be available. Dr. Overly also reported that telehealth services have proven to be an important option for patients during the pandemic and onsite services are gradually being adding back at the Sandra Eskenazi Mental Health Center. Sandra Eskenazi Mental Health Center has received grant funding to purchase computers to use outside the facility as well to fund mobile services within the community.

Mr. Matthew Gutwein, President and CEO, HHC, thanked the staff and leaders. Mr. Gutwein expressed that HHC stands for equity and condemns social injustice, and HHC needs to understand the unique needs of people of color. Mr. Gutwein noted that people of color are a high percentage of COVID-19 positive cases and are at a higher rate of preconditions to COVID-19. Mr. Gutwein stated that Black lives matter and now is the time to learn from our fellow black and brown brothers and sisters for meaningful and permanent change.

Dr. Virginia Caine, Director and Chief Medical Officer, MCPHD, reiterated Mr. Gutwein’s commitment and solidarity to combat racism and pursue social justice through addressing health disparities. The most vulnerable populations impacted by COVID-19 are the African American and Latino communities. Face masks, hand sanitizers and other needed items were disbursed to help the Latino population protect against the spread of the virus.

Dr. David Crabb, CMO, Eskenazi Hospital, reported for Dr. Lisa Harris, CEO, Eskenazi Health. He expressed gratitude for Dr. Caine’s efforts and leadership during the pandemic. He also noted the effectiveness of telehealth and expressed that these practices should be used beyond the public health emergency.

Since this was a public meeting, Ms. Rogers asked that any member of the public that had a comment submit their comment via WebEx or email to be included in the minutes. Cbrantingham@hhcorp.org can be emailed for comments or questions. No public comments were received.

Ms. Quigley motioned to adjourn the meeting. Mr. Ted Nolting seconded the motion.

The next meeting of the Board will be held on Tuesday, July 21, 2020, at 2:00 p.m.
Matthew R. Gutwein  
President and Chief Executive Officer

Joyce Q. Rogers, Chairwoman  
Board of Trustees