

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

July 24, 2018

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, July 24, 2018, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: Joyce Q. Rogers; James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Ellen J. Quigley; Gregory S. Fehribach;

Ms. Rogers called the meeting to order and proceeded with the roll call.

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the June 19, 2018, meeting. Dr. Miner made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from the June 19, 2018, meeting was unanimously approved.

The next item on the agenda was *Purchase Recommendations and Bids*. The first purchase recommendation was for **“Eskenazi Health Offsite Locations Janitorial Services.”** Dr. Miner explained the purchase recommendation and criteria needed to be considered for the bid. Clean Source Inc., PCG Janitorial Services LLC and Pristine Image were recommended for purchase in accordance with the package recommendations. A motion was made to approve and seconded. The purchase recommendation **“Eskenazi Health Offsite Locations Janitorial Services”** was unanimously approved.

Tavonna Harris Askew, Chief of Staff & General Counsel, Health & Hospital Corporation of Marion County presented the General Ordinance No. 1-2018, an ordinance of The Board of Health and Hospital Corporation of Marion County, Indiana establishing the *“Annual Budget.”* There will be a public hearing and second reading of the budget on August 7, 2018, and presented for passage on August 28, 2018.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer's Report for the month ended June 30, 2018. At \$178.9 million, June 2018 disbursements are above the 2018 average monthly disbursement amount of \$146.2 million. The increase results from a \$23.7 million intergovernmental transfer for a Long-Term Care UPL settlement, the semi-annual bond payments of \$27.2 million and the impact of decreased EH A/P payments. June 2017 disbursements were \$200.7 million. The 2019 preliminary budget will be presented and read for the first time during this Board of Trustees meeting. The Corporation will advertise the preliminary budget after the July meeting. The budget will be presented for second reading and public comment at our August 7th meeting. The third and final reading will be at our August 28th meeting when the Board of Trustees is scheduled to vote on the budget. The June 2018 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with the Revenue and Expenditure Report. Tax Revenues reflect 6/12th of the annual budget for Health & Hospital Corporation property, LOIT, excise, financial institutions, HCI and mental health taxes. Other State & Federal Revenues reflect 6/12th of the annual budget for hospital DSH, hospital UPL and administrative claiming for Medicaid outreach. ***Intergovernmental transfers (IGT)*** for supplemental programs reflect annual payments to date. IGT's are over budget by \$2.0 million or 4.4%. Public Health Revenues of \$5.0 million are over budget by \$1.2 million or 32.4%. Headquarters Revenues of \$11.4 million are over budget by \$4.8 million or 71.9%. Grant Revenues of \$10.1 million are under budget by \$2.0 million or -16.8%. Personal Services of \$32.1 million are under budget by \$0.8 million or -2.4%. Supplies of \$2.8 million are under budget by \$1.5 million or -34.8%. Other Services and Charges of \$40.4 million are under budget by \$4.1 million or -9.3%. The annual purchase orders open for these contractual items at June 30 totaled \$ 23.8 million. Capital Outlays of \$1.1 million are under budget by \$0.7 million or -38.1%. A motion was made to approve and seconded. The June 2018 Revenue and Expenditure Report was unanimously approved.

Dr. Miner presented Medical Staff Policies. Policy No. 700-146, "***Physician Orders for Scope of Treatment***" and Policy No. 700-158, "***Overlapping Surgeries.***" A motion was made and seconded. Policy No. 700-146, "***Physician Orders for Scope of Treatment***" and Policy No. 700-158, "***Overlapping Surgeries***" were unanimously approved.

Dr. Miner continued with Privilege Forms. The form presented was "**Massage Therapist.**" A motion was made and seconded. The June 2018 Privilege Form "**Massage Therapist**" was unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes to Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the June 19, 2018, Hospital

Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes to Privileges. A motion was made and seconded. The June 2018 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Mr. Fehribach gave the Long Term Care Committee Report. Financial reports were discussed and revenues are down due to census decline in Medicaid patients but doing well in relation to total number of residents. Labor issues are a challenge and discussed ways to entice, attract and maintain a more positive labor force for Care Facilities.

Shelia Guenin gave the Long Term Care Report. Two additional facilities have received deficiency free surveys from The Department of Health. This regulatory compliance is significant because more than four hundred different requirements of participation are analyzed and surveyed during the process. The two facilities are Lake Point Village in Scottsburg, IN and Elkhart Rehabilitation Center in Elkhart, IN. Both facilities were acquired in July 2015. We have made great strides in improving these facilities. Ten more facilities have been awarded the Bronze Award from the American Healthcare Association which represents more than 14,000 nursing homes throughout the country. We now have a total of 25 facilities that have received the Bronze Award that is a part of the Baldwin Improvement System. The bronze level acknowledges you have a commitment to quality of care. Three facilities have received the Silver Award for achievement in quality. Leadership will be receiving awards and national recognition at the American Healthcare Conference in October 2018.

Dr. Miner gave the Eskenazi Health Committee Report. A presentation was made by Dr. Jay Hess with the IU School of Medicine. There has been a \$75 million dollar increase in research spending and grants and national ranking has increased. New programs have been implemented and the importance that Eskenazi Health plays in the teaching process has been recognized. There have been new capitol building programs that have occurred on campus as well as other sites around the state. The IU School of Medicine has seen large amounts of philanthropy that have occurred over the last year of \$450 million in gifts. They've continued a five year plan going forward to improve the health of Hoosiers in the state of Indiana focusing on special needs areas including mental health, infant and maternal mortality and cancer prevention. The IU School of Medicine wants to continue to achieve success in its learners and they have established a faculty collaboration program addressing outside issues such as philanthropy, medical law, and gender issues. There was also a presentation from Dr. Ashley Overley on the change in guidance for the Midtown Advisory Board. Dr. Overley

recommended new bylaws that will establish the nature and organization of the Midtown Advisory Board. The governance of Midtown will remain within the purview of the Health & Hospital Corporation of Marion County. This was presented at the Eskenazi Health Committee for approval. New bylaws to establish the nature and organization of the Midtown Advisory Board were unanimously approved.

Dr. Virginia Caine, director, Marion County Public Health Department gave the MCPHD Report. Dr. Caine was invited to become a member of the first Tick Born Advisory Committee of Indiana under the Indiana State Department of Health. She spoke about cases from Mosquito, Tick, and Flea bites that have tripled in the United States from 2004 to 2016. In Indiana, there have been cases of Rocky Mountain Spotted Fever which is caused by ticks. Lyme disease cases are also very high. The State Department of Health Advisory Committee is working to ensure we have the surveillance system in place to identify particular ticks and bacteria. Because so many cases have been rare and they are not seen often the cases are misdiagnosed which can cause life-threatening consequences. An educational program will be available for providers in the state of Indiana to better educate them on Lyme disease and the type of test to order to make the best diagnosis. The Health Department can assist with all types of mosquito issues. Dr. Caine stated we may be the only metropolitan county or city to have our syringe exchange unanimously approved in the country. Dr. Caine discussed the Public Health Forum that was held on August 1, 2018, at the Flanner House. Public health issues in the Northwest area and Riverside neighborhoods were discussed at the forum.

Dr. Lisa Harris, medical director, and CEO gave the Eskenazi Health Report. Dr. Harris discussed Eskenazi Health's participation at the Indianapolis Black Expo and the Black and Minority Health Fair. Eskenazi Health also hosted a Mega Health Fair at 5515 West 38th Street on August 11, 2018. Eskenazi Health was recognized in Forbes as one of the Best Employers for Women. Lee A. Blue, Chief Nursing Officer and Christia Hicks, Vice President of Human Resources of Eskenazi Health have been asked to present at the annual conference, What's Right in Healthcare.

Since this was a public meeting, Ms. Rogers asked if there were any comments or questions from the public or additional business. Brad Hasler, attorney with Bingham Greenbaum Doll LLP, commented on the Health & Hospital Corporation of Marion County codes for residential trash and the inspection and administrative process.

Mr. Eberhardt motioned to adjourn the meeting. Dr. Miner seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meetings of The Board will be held on Tuesday, August 7, 2018, at 1:30 pm and Tuesday, August 28, 2018 at 1:30 pm.

Joyce Q. Rogers, Chairwoman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer