

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

May 20, 2014

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, May 20, 2014, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: David F. Canal, M.D.; Deborah J. Daniels; Charles S. Eberhardt; Gregory S. Fehribach; James D. Miner, M.D.; Robert B. Pfeifer and Joyce Q. Rogers.

Members absent: Lacy Johnson.

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the April 15, 2014, meeting. There were none. Mr. Fehribach made the motion to approve the minutes. Mrs. Daniels seconded the motion. The minutes from the April 15, 2014, meeting were unanimously approved.

Resolution No. 5-2014, “*Eskenazi Health Foundation*” was the next item on the agenda. Dr. Miner stated that the Resolution was discussed in the Hospital Committee meeting of May 20, 2014. The decision was to table this Resolution for further review. Mr. Fehribach made the motion to table the Resolution. Mr. Eberhardt seconded the motion. Resolution No. 5-2014, “*Eskenazi Health Foundation*” was tabled. Resolution No. 6-2014, “*Acquisition of Real Property*” was the next Resolution presented for Board approval. Dr. Miner gave an explanation of the Resolution. He stated that this Resolution allows executives of HHC to be involved in the acquisition of property in Marion County. The property named in this resolution is a nursing home and will be of value to the corporation. Dr. Canal made the motion to approve. Mrs. Daniels seconded the motion. Resolution No. 6-1204, “*Acquisition of Real Property*” was unanimously approved. The final Resolution

presented for approval was Resolution No. 7-2014, ***“Adoption of Eskenazi Health Bylaws.”*** Dr. Miner stated that the Bylaws are reviewed periodically and adjustments are made. Some of the adjustments involve changes in names within the organization. He explained the Resolution and stated that the Hospital Committee recommends approval. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. Resolution No. 7-2014, ***“Adoption of Eskenazi Health Bylaws”*** was unanimously approved.

Policy No. 700-81, ***“Monitoring of Blood Utilization”***, Policy No. 700-103, ***“Medical Education-Patient Care Involvement”*** and Policy No. 700-138, ***“Focused Professional Practice Evaluation (FPPE)”*** were submitted for Board approval. Dr. Miner stated that the Policies are reviewed every three years and were also reviewed in the Hospital Committee meeting on May 20, 2014. The Hospital Committee recommends approval. Dr. Miner gave an explanation of each Policy. Mrs. Daniels made the motion to approve. Mrs. Rogers seconded the motion. Policy No. 700-81, ***“Monitoring of Blood Utilization”***, Policy No. 700-103, ***“Medical Education-Patient Care Involvement”*** and Policy No. 700-138, ***“Focused Professional Practice Evaluation (FPPE)”*** were unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report for April 2014. Mr. Sellers began with the April Cash Disbursement. He stated that at \$103.5 million, April 2014 disbursements are above the 2014 average monthly disbursement amount of \$122.3 million. April 2013 disbursements were \$117.4 million. The increase is primarily due to a \$9.5 million Health Care of the Indigent (HCI) state tax payment received by Eskenazi Health and disbursed back to HHC. Mr. Sellers asked if there were any questions regarding the report. There were none. Mr. Eberhardt made the motion to approve. Mrs. Daniels seconded the motion. The April Cash Disbursements Report was unanimously approved.

Mr. Sellers gave an update on the hospital assessment fees. He stated that the assessment fees for Medicaid reimbursement for hospital based services have been reactivated. The rates will be readjusted which will result in \$60 million of revenue for HHC. Cash payments are presently being received. Headquarters support will return to the budgeted amount and reconciliation will be completed. The May report will reflect the previous budgeted amounts.

Mr. Sellers continued with Revenue and Expenditure Report. Tax Revenues are at budget. Intergovernmental Transfers are higher than budget. Grants are behind budget. Public Health is better than budget. Headquarters is behind budget. Total Revenues are \$57.8 million. Expenditures for HHC and MCPHD include Personal

Services, which are better than budget. Supplies are at budget. Other Services and Charges are over budget. Capital Outlays are at \$25,000. The total Expenditures including open purchase orders is \$23.2 million. Open Purchase Orders are \$38 million. Support Payments of \$45 million have been paid to Eskenazi Health. Long Term Care Support is at budget at \$27.5 million. The \$6 million budgeted for the Accumulative Building Fund is sufficient to ensure outstanding will be paid. Actual Expenditures are (\$12.2 million) with open Purchase Orders at \$27 million. The amount for reconciliation at this point is \$5 million. Mr. Fehribach made the motion to approve. Mrs. Daniels seconded the motion. The Revenue and Expenditure Report was unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the May 20, 2014, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Mr. Fehribach made a motion to approve. Mrs. Daniels seconded the motion. The May 2014 Appointments were unanimously approved.

Dr. Miner continued by presenting Privilege Forms and Guidelines for Board approval. Dr. Miner gave an explanation of Privilege Form ***“Department of Dentistry.”*** He stated that the form was discussed in the Hospital Committee meeting of May 20, 2014. The Hospital Committee recommends approval. Mrs. Daniels made the motion to approve. Mr. Eberhardt seconded the motion. Privilege Form ***“Department of Dentistry”*** was unanimously approved.

Board member Deborah J. Daniels gave the May 20, 2014, Public Health/Healthy Babies Committee Report. The Committee meeting consisted of approval of the April 15, 2014, minutes. Mrs. Daniels reported that the Committee was presented with a “Mosquito Control Program Update” by Terry Gallagher, supervisor, Mosquito Control Program, MCPHD. The MCPHD Mosquito Control program has been recognized by the Center for Disease Control for its comprehensiveness. Mr. Gallagher reported that focus of the Mosquito Control program includes the West Nile Virus and Dengue Fever. Both of these diseases lead to severe health problems. The MCPHD Mosquito Control program works with the community to distribute information to the residents on ways to combat the mosquito problems. Chuck Dulla, administrator, Mosquito Control Program, MCPHD, also was present at this meeting. Mr. Dulla will retire this year after over thirty years of service. Pamela Humes, director, Covering Kids and Families, HHC, also presented information at the Public

Health/Healthy Babies Committee meeting. Covering Kids and Families has been working as a coalition since 1999. The original focus of the program was Medicaid expansion. Services are extended to families that are up to 400 percent above the poverty level. Covering Kids and Families has several outreach initiatives.

There were no Privilege Forms and Guidelines submitted for approval for the month of May 2014.

Dr. Miner reported that the Hospital Committee met on May 20, 2014, and approved the April 15, 2014, meeting minutes. The Medical Staff Policies and the Appointments were reviewed and approved by the full Board in this meeting. There was a presentation at the Hospital Committee by Dr. Mark Bustamante, CEO, Eskenazi Medical Group, regarding the changes in the patient appointment policy. A same day appointment policy has instituted. This has reduced the no show rate from over 30% to 12%. The goal is to reduce the no show rate to 10% or less. Eskenazi is expanding primary care in the community by instituting urgent care centers. Daniel E. Sellers, treasurer and CFO, HHC, also presented a first quarter financial report to the Hospital Committee.

Dr. Charles Miramonti, medical director, Indianapolis Emergency Medical Service (IEMS), reported that IEMS continues to provide outreach programs. IEMS participated in the Public Safety Day that was held at the City Market on May 20, 2014. The IEMS eighth academy class graduated 12 individuals on May 19, 2014. IEMS also worked at the Indianapolis Speedway during Indy 500 race activities. This is one of the busiest weekends of the year for IEMS. The Service received an IndyGo Transport Grant. Employees will participate in a summer Department of Public Service 5K Walk. Several of the employees also attended a national memorial service that was held in Colorado.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, reported that the Foundation continues to work on new fundraising projects. Part of the fundraising focus will be to look at best practices for Eskenazi Health. There will be an Eskenazi Health Walk on May 31, 2014, and a golf outing on June 30, 2014.

Shelia Guenin, vice president, Long Term Care (LTC), stated that there are two reports with this month's Board packet. These reports were reviewed in the March 2014 Long Term Care (LTC) Committee meeting. The LTC Committee continues monitoring status of the skilled nursing facilities Center for Medicare and Medicaid Services (CMS) five star rating system. LTC set a goal to achieve an average rating of 3.5 and have met that goal. Mrs. Guenin stated that the plan is to exceed the 3.5 rating by the end of 2014. Sixteen of the fifty-nine

facilities have a five star overall rating at present. The facilities are American Village, North Capitol Nursing and Rehabilitation, Brownsburg Meadows, Maple Park Village in Westfield, Meadow Lake in Mooresville, Indiana and Eagle Valley. There are three areas in which there is distinct measured focus. These are health inspection, staffing and quality measures. LTC has worked through these measures. The quality measures area was frozen for two years in order to implement a new data assessment tool. The facilities have improved to a 4.5 rating in quality measures that include eighteen specific areas that are measured. Maple Park and Bethlehem Woods have received deficiency free ratings. This week is National Nurses Week. National Nursing Home Week and Mother's Day will also be celebrated.

Matthew R. Gutwein, president and CEO, HHC, reported that Governor Mike Pence is submitting to the federal government an expansion to the Healthy Indiana Plan (HIP). It will be HIP.2 and will expand the state's present Healthy Indiana Plan to provide more insurance coverage to Hoosiers. HIP.2 will allow residents to full coverage to include 138% below the poverty level. The plan will also allow for monthly premiums and Indiana will provide funds. HIP.2 must be approved by the federal CMS. Mr. Gutwein stated that Wilhelm Construction was the recipient a Top Notch Construction Award 2014 for their work on the Sidney & Lois Eskenazi Hospital. He stated that the common ground in the Eskenazi Health public square is thriving. The Farmer's Market is attracting quite of few patrons. Mr. Gutwein ended his report by thanking Tavonna Harris Askew, vice president and general counsel, Legal Services, HHC, for diligently working to make the documents for the Board of Trustees paperless and accessible by electronic devices.

Dr. Virginia Caine, director, MCPHD, stated the week of May 19th is Breast Cancer Awareness Week. MCPHD participated in a Breast Cancer program that featured Dr. Robert Goulet, breast cancer specialist at Community East as the keynote speaker. The program included presentations and exhibits. Dr. Caine also was involved in a HIV/STD conference. The keynote speaker at this conference was Dr. Tom Frieden, acting director for the Center for Disease Control (CDC). MCPHD will participate in an initiative, along with health care providers throughout the United States, for research on measuring effectiveness is diagnosis of and care for HIV/AIDS patients. The Department also sponsored and participated in an annual Community Clean Up Day that was conducted in the MCPHD catchment area. Dr. Caine announced that the first case of MERS in this country has been discovered in Indiana. There has also been a second case of MERS discovered in Florida.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, began her report by stating the Eskenazi Health continues to be an integrated health care service that focuses on the physical and mental health of clients. If

patient treatment is delayed there is a 10% percent chance of being cured. Eskenazi's intent is to focus on increasing this status to 90% chance of curing disease. This focus includes instilling behaviors in patients that result in good health by designing and implementing new programs. The new hospital campuses are also designed for this purpose. The Eskenazi Health Sky Farm is opening and thriving. Foods grown in the farm are being served in the hospital food services. In order to promote understanding and the value of fresh produce, there are farm classes being offered to employees and in the future classes will be offered to the community. The inaugural music concert was conducted by a trio that included Mary Ann Tobias. The concert was held in the reception area of the hospital where the newly donated piano is located. Dr. Harris stated that there is proof that music has a positive effect on the brain. She continued her report by stating that Eskenazi Health is expanding primary care services. The patient waiting list is decreasing with the expansion of urgent care and pediatric care hours. The facilities are staffed by Eskenazi Health physicians and other health professionals. Eskenazi Health is the recipient of a Christopher and Dana Reed Foundation Grant. This grant will produce internship opportunities and Eskenazi Health will collaborate with Ball State University on the project. Dr. Harris thanked Board member Gregory S. Fehribach for his assistance with this opportunity. Dr. Harris also stated that a 72 hour post release call system has been initiated for patients. The patients are called 72 hours after release to ensure that their needs are being met after leaving the hospital. Dr. Harris continued by stating that Dr. Daniel E. Rusyniak, MD, Vice Chair for Faculty Affairs and Associate Professor of Clinical Emergency Medicine, was recipient of an Indiana University School of Medicine Alumni Award. She also stated that forty alumni physicians have toured Eskenazi Health. She is pleased to continue the collaboration with the Indiana University School of Medicine that enables both entities to provide excellent continuous service and teaching experiences.

At this point, Board member Gregory S. Fehribach stated that the collaboration with Ball State University would not have been as successful without the assistance of Eskenazi Health employees Christia Hicks, vice president of Human Resources, Eskenazi Health, Michelle O'Keefe, vice president, Public Affairs and Communications, Eskenazi Health, Nina Brahm, director, Grants, HHC and other members of the HHC and Eskenazi Health staffs.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be held on Tuesday, June 17, 2014, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer