

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

April 17, 2018

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, April 17, 2018, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: Joyce Q. Rogers; James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Ellen J. Quigley; Gregory S. Fehribach; Carl L. Drummer;

Ms. Rogers called the meeting to order and proceeded with the roll call.

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the March 20, 2018, meeting. Mr. Drummer made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from March 20, 2018, meeting were unanimously approved.

The next item on the agenda was Purchase Recommendations. The first purchase recommendation was for **“Biometrics RFP.”** Dr. Miner explained the purchase recommendation and criteria needed to be considered for the bid. Imprivata was recommended for purchase as they were the best fit for the project in terms of experience and process. Dr. Miner made the motion to approve. Mr. Fehribach seconded the motion. The Purchase Recommendation **“Biometrics RFP”** was unanimously approved. The second purchase recommendation was for **“SAPBLUE #0305 Professional Services SAP S/4 Hana Explore and Blueprint Phase.”** Dan Sellers explained the purchase recommendation and criteria needed to be considered. Due to the nature of the product, local proximity, and diversity participation, Deloitte was selected for the purchase recommendation. Ms. Quigley made the motion to approve. Mr. Drummer seconded the motion. The purchase recommendation **“SAPBLUE #0305 Professional Services SAP S/4 Hana Explore and Blueprint Phase”** was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer's Report. Cash Disbursements for March were at \$183.9 million. Ms. Rogers asked if there were any questions regarding the March 2018 report. There were none. Dr. Miner made the motion to approve. Mr. Drummer seconded the motion. The March 2018 Cash Disbursements Report was unanimously approved. Mr. Sellers explained and read the Certificate of Good Standing that is required under the Trust Agreement with the Bank of New York Mellon on the debt for the new hospital campus.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues were on budget at \$30 million. Other State and Federal Revenues are significantly greater at \$15.4 million. Marion County Public Health Department ("MCPHD") is less than budget at \$3.5 million. Headquarters is slightly below at \$7.8 million. Grant revenues are less than budget at \$4.1 million. Total Revenue for the Corporation is \$36.4 million. Expenditures are seeing Personal Services better than budget at \$16 million. Supplies are better than budget at \$535,000. Other Services and Charges are better than budget at \$5.1 million. Capital Outlays are at budget at \$61,500. Eskenazi Health, IEMS, and Long Term Care are on target. Operating Transfer Cumulative Building Fund is right at \$3.75 million. Debts are fully funded. Dr. Miner made the motion to approve. Ms. Quigley seconded the motion. The March 2018 Revenue and Expenditure Report was unanimously approved.

Ms. Rogers stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-21, "***Admission – Transfer Criteria To and From Nurseries***", Policy No. 700-71, "***Testing and Detection and Prevention of Hemolytic Disease of the Newborn***", Policy No. 700-100, "***Assessment of Medical Record Quality***", Policy No. 700-113, "***Point of Care Testing – Overview Statement***", Policy No. 700-152, "***Requests for Inpatient Transfer into Eskenazi Health***", and Policy No. 700-157, "***Fecal Microbiota Transplantation***". "Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. Policy No. 700-21, "***Admission – Transfer Criteria To and From Nurseries***", Policy No. 700-71, "***Testing and Detection and Prevention of Hemolytic Disease of the Newborn***", Policy No. 700-100, "***Assessment of Medical Record Quality***", Policy No. 700-113, "***Point of Care Testing – Overview Statement***", Policy No. 700-152, "***Requests for Inpatient Transfer into Eskenazi Health***", and Policy No. 700-157, "***Fecal Microbiota Transplantation***" were unanimously approved.

Dr. Miner presented Privilege Forms as the next agenda item. The forms were:

- ***Allied Health Professional – Clinical Assistant ENCOMPASS***
- ***Social Worker Scope of Practice Form***
- ***Medicine Clinical Privilege Form***

Privilege Forms were reviewed in the April 17, 2017, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Privilege Forms. Mr. Drummer made a motion to approve. Dr. Canal seconded the motion. The April 2017 Privilege Form was unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the April 17, 2018, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Dr. Miner made a motion to approve. Dr. Canal seconded the motion. The March 2018 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Ms. Quigley gave the Public Health Committee Report. She said that the Committee heard a diversity report from Andy Scott, director, Human Resources, HHC and Karen Holly, Director of Operations, Public Health Administration, MCPHD. Mr. Scott outlined the diversity of HHC/MCPHD's workforce. Ms. Holly outlined the diversity of HHC/MCPHD construction projects, and suppliers. Ms. Holly also gave examples of past projects and a vision of upcoming projects. The Committee also heard from Dan Sellers regarding the SAP Purchase Recommendation. Lastly, Matt Sinsko, coordinator, Vector Borne Disease Prevention, gave a presentation on different vectors that MCPHD impacts, which are mosquitos, ticks, and rodents. Mr. Sinsko described the services MCPHD provides and what the public can do to help.

Dr. Miner gave the Eskenazi Health Committee Report. The Committee reviewed the minutes from the previous meeting and heard a report from Ernie Vargo, president and CEO, and John Thompson, board chair, Eskenazi Health Foundation. They reported that they have had 106 major donors, and increased both the number and diversity of EHF board members. Mr. Vargo and Mr. Thompson highlighted large gifts and giving trends nationwide. They also highlighted different programs EHF is working to improve the community.

Mr. Vargo will pass on his report until the May Board Meeting.

Dr. Charles Miramonti, chief of emergency medical services, IEMS, gave the IEMS report. Dr. Miramonti said there is a new EMT online hybrid class, which is full, and the next session already has a waitlist. IEMS has partnered with Eskenazi Health Trauma Service in presenting events to honor national "Stop the Bleed Day"

where they taught bleeding control techniques and how to assist others who may experience a traumatic bleeding injury to 75 individuals. This event also garnered media coverage. The latest class of recruits were sworn in on March 26<sup>th</sup> and March 28<sup>th</sup>. The civilian EMT program was recently profiled on the local news.

Ashley Overley, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Dr. Overley reported that the Board President, Kelly Barr, has almost reached her limit of the position at nine years. Ms. Barr will be step down from the position and spend her 10<sup>th</sup> year on the Board helping the new president get acclimated to the role. Two other Board members have resigned for different reasons. The Board discussed the purpose of the Board meetings and the format of the meetings. They also started the review process for updating the advisory board bylaws.

Matthew Gutwein, president and CEO, HHC, gave the President/CEO Report. Mr. Gutwein stated that HHC often measures its impact based upon the health of the community, but others often measure its impact based upon the economic impact of the organization. HHC has hired the Ball State University Center for Business and Economic Research to conduct an economic impact study. The study is ongoing, but several important factors have already been presented. First, the direct impact of jobs by the corporation is 15,470 individuals. The economic wavelength puts the direct and indirect total at 24,959 jobs within the state of Indiana. In a monetary impact, HHC spends \$1,751,303 and the total impact is over \$3 billion. The multiplier is 1.96. This means that for every \$1 spent, HHC sees almost another \$1 of impact throughout the state. The Alliance for Healthier Indiana has highlighted the health status of the state of Indiana. Indiana ranks 40 out of 50 states in obesity, 41 out of 50 in smoking, 49 out of 50 in funding to public health, and 34 out of 50 overall. The Alliance for Healthier Indiana is addressing these issues by creating public policy changes to create change by reducing tobacco use. Methods for this would be an increase in cigarette tax, raising the age to buy tobacco to 21, and repealing policies that promote smoking within healthcare plans.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine reported that she will be speaking at the Campus and Community Critical Conversation focused on Mental Health that will be later this evening. She highlighted the importance of these conversations within our community.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, reported that the Human Rights Foundation has named Eskenazi as a leader in LGBT Healthcare Equality. MedSafe Medicine Disposal Units will be in all Eskenazi pharmacies. MedSafe is a safe place to dispose unwanted, unused, or expired medication. There will be free childbirth classes offered to all Eskenazi patients. Christopher Scott, vice president, Clinical Services,

has been named a distinguished alumnus of Purdue University for his work at Eskenazi. The Richard M. Fairbanks Burn Center has received a Notice of Reverification, including a special commendation, and is very proud of this accomplishment. The St. Margaret's Conference Guild is hosting its 57<sup>th</sup> Annual Decorator's Show House. This year's house is located at 4140 N. Illinois Street. St. Margaret's has raised over \$13 million for Eskenazi in its existence.

Since this was a public meeting, Ms. Rogers asked if there were any comments or questions from the public or additional business. There were no comments.

Mr. Eberhardt motioned to adjourn the meeting. Mr. Drummer seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, May 15, 2018, at 1:30 p.m.

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Joyce Q. Rogers, Chairwoman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer