

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

August 27, 2019

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, August 27, 2019, at 2:00 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Mr. Gregory S. Fehribach called the meeting to order and proceeded with the roll call.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Ellen J. Quigley; Gregory S. Fehribach; Carl L. Drummer

Mr. Fehribach asked if there were any additions, corrections, or deletions to the Board minutes from the July 23, 2019, meeting. Ms. Ellen Quigley made the motion to approve. Charles S. Eberhardt seconded the motion. The minutes from August 6, 2019, meeting was motioned to approve by Carl Drummer. James D. Miner, MD seconded the motion. The minutes were unanimously approved.

The next item on the agenda was **General Ordinance and Resolutions** of the Health and Hospital Corporation budget. Dr. James Miner moves that General Ordinance 1-2019(A) budget the order by title read and placed on passage. David F. Canal, M.D. seconded the motion. Ms. Tavonna Harris Askew read the General Ordinance by Title. General public was asked for comments. No comments heard. Mr. Fehribach seconded the motion.

Daniel E. Sellers, treasurer and CFO, HHC, gave the **Treasurer’s Report** for the month ended July 2019. Mr. Sellers presented cash disbursements for July. July’s \$149.8 Million in disbursements are below our \$151 Million average. This is a product of fewer accounts payable payments partially offset by an additional payroll. July 2018 was \$134.7 Million. Mr. Carl L. Drummer motioned to approve. Mr. Eberhardt seconded the motion to approve.

Mr. Sellers continued with the ***Revenue and Expenditure Report***. The July 2019 Budget Basis Revenue and Expenditure report for the General Fund is enclosed. General fund has a balance of \$10.5 Million. The total expenses are \$94.3 Million. A motion was made to approve and seconded. The July 2019 Revenue and Expenditure Report was unanimously approved. The 2020 budget will go to City County Council on September 18 for their review. All divisions budget is \$1.8 Billion working budget.

Dr. Miner presented the ***Policy No. 700-125 “Disruptive Medical and Allied Health Staff Members” and Policy No. 700-143 “Copy and Paste Function in the Electronic Medical Record”***. It was recommended by Eskenazi Health Committee that both be approved at the full board level. Mr. Eberhardt seconded the motion.

Dr. Miner presented the ***Privilege Forms for Allied Health Professionals***, specifically, ***“Registered Nurse Scope of Practice”*** and ***“Registered Social Worker Scope of Practice”***. These were revised for the future PARC, Prevention and Recovery Center. ***Department of Medicine—“Internal Medicine and Subspecialties Clinical Privilege Form”*** was also presented. This form has changes in the subspecialty form for GI removal of a procedure that was initially at its first working thought to be implemented but subsequently has been tabled. Eskenazi Health Committee recommended all be brought for full committee approval. Ms. Quigley seconded the motion.

Dr. Miner continued with ***Appointment, Reappointments, and Changes to Privileges***. The list is in the packet and Eskenazi Health Committee recommended they be approved. Mr. Eberhardt seconded the motion.

Mr. Eberhardt presented the ***Standing Committee Report “Audit and Compliance Committee”***. On June 18, the Audit and Compliance Committee met to review work completed by the BKD team. There was much improvement in audit compared to five years ago. BKD did record two minor deficiencies and Eskenazi can correct by tightening their controls. Next meeting will be October 19, 2019.

Ms. Quigley presented the report on the ***Plans Committee***. The statutory budget and the flow of large budget items between funds were discussed in our Plans Committee to make sure the flow was understood.

Mr. Fehribach presented the ***Long Term Care Committee (“LTC”)*** report. LTC met this morning. This reporting period is showing an upward trend in five star buildings. There is one less one star building. Indiana has more five star buildings than any other state. Revenue for first and second quarter remains over budget. Operative expenses remain higher. All expense categories are lower than expected. ACS second quarter

reporting survey tags lower than state average. New applicants tracking system has helped streamline recruiting process. A texting system is being used also for recruiting and notifying current employees of job openings. AKC is requiring action plans to address any significant concerns or observations.

Ms. Quigley gave the **Public Health Committee** report. At the Public Health Committee meeting a presentation was given by the Project Manager for Healthy Start. The program addresses pre-natal care and infant mortality. Ms. Parchman gave the quarterly update on the financials. Revenue and expenditures are favorable in the second quarter.

Dr. Miner presented the **Eskenazi Health Committee** report. Chief Nursing Officer LeeAnne Blue and Dr. Dawn Haute gave a presentation regarding patient experience. Currently, Eskenazi is above the national average for patient satisfaction.

Mr. Ernie Vargo, president and CEO, EH Foundation, gave the **EH Foundation** report. \$8.5M has been raised so far which includes \$5M gift from Sandra Eskenazi. Assets are largest they have ever been at over \$83M. Returns average 7% per year until this year and are currently 10%. We celebrated Internship for Empowerment and Economic Independence and the evolution moving from IDI to the Gregory S. Fehribach Center.

Mr. Daniel O'Donnell, M.D., Chief of IEMS, gave the **IEMS** report. New recruit class will enter the service this fall. Paramedic Science class graduated 20 new paramedics. State Fair had 377 calls and 62 transports. Citizens Academy is starting to educate citizens on public safety.

Dr. Kathy Hernandez gave the report for **Sandra Eskenazi Mental Health Advisory Board**. An Art show will be kicked off at the James Wright Center with expressive art from current clients. It is open to the public. Signage change to new name is in the process. Fifty year celebration was kicked off on August 16. The Board is currently working with the Mayor's office for pre-and-post-diversion arrest. In June, the Mobile Crisis Unit was awarded a \$1.3M grant. Employees have been awarded to attend the Trauma Informed Recovery Oriented Service of Care Academy. It is a training program to support long term recovery.

Ms. Shelia Guenin, senior vice-president, LTC, gave the **Long Term Care** report. Elkhart Meadows and West Bend Nursing and Rehabilitation in South Bend have received distinct honors from deficiency free, state licensure and recertification surveys. Opportunities to Nursing Excellence program is a scholarship program where employees can work at a reduced schedule and receive mentorship and other assistance. Currently 76

students in the program and 170 have graduated. American Health Care Association and National Center for Assisted Living has announced the recipients for the National Quality Awards for 2019. Nine facilities have been awarded the Bronze award. Six of HHC facilities received a Silver award. Department of Health made us aware that the ISDH report card scores for nursing homes will not be re-introduced. We have 17 skilled nursing facilities ranked at five star overall. Thirty –eight locations are ranked as five-star for the quality measures. Occupancy of LTC communities is at 83.5% while the gross operating income is slightly better than budget.

Mr. Matt Gutwein responded on the 2020 balanced budget given by Mr. Sellers. This budget funds all four of our divisions. It also anticipates growth in our revenue without property taxes. The only property taxes collected are those allowed by our tax levy. This budget keeps our commitment to use no property taxes to fund capital needs. This budget also funds future infrastructure and capital needs of the corporation. The grants department received for, MCPHD, a CDC grant for \$4.1M to address substance abuse and overdose issues collecting timely surveillance data encouraging pro-active outreach and coordination with community partners. Eskenazi health received a grant from the State Department of Health to hire two Masters Level social workers to serve SUD individuals in the outpatient, PCP and inpatient areas including mental health and barrier busting needs.

Ms. Karen Holly, Director of Operations, MCPHD, gave the **MCPHD** report. MCPHD is a sponsor for the Out of the Dark walk that raises funds for suicide prevention. The Housing Department has been able to respond quickly to the community without air conditioning. Indy HeartBeat is gathering volunteers for the clean-up project on September 7 which includes 42<sup>nd</sup>/Mitthoeffer area.

Mr. Neil Johnson gave the **EH** report. Mr. Johnson stated a music therapy pilot program at the bedside for patients has begun. Research shows positive results for length of stay. Consultations for patients over 65 who want to keep their PCP are taking place on Thursday's at the West side clinic. A vaccine can now be obtained through the pharmacy instead of making a doctor's appointment. Eleven or twelve vaccines are included.

Mr. Fehribach asked if there were any members from the public who wished to speak. There were no public comments.

Next meeting is Tuesday, September 19, 2019.

The meeting adjourned.

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Joyce Q. Rogers, Chairwoman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer