

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

December 15, 2015

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, December 15, 2015, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Deborah J. Daniels; Joyce Q. Rogers; Gregory S. Fehribach;

Members absent: Lacy M. Johnson;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the November 17, 2015, meeting. Ms. Daniels made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from November 17, 2015, meeting were unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for November 2015 were at \$124.7 million, which is slightly below the 2015 monthly average of \$125.4 million. Dr. Miner asked if there were any questions regarding the November 2015 report. There were none. Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. The November 2015 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues were on budget at \$100.9 million. Other State and Federal Revenues are very close to budget at \$85 million. Marion County Public Health Department (“MCPHD”) is less than budget at \$6.3 million. Headquarters is slightly below at \$18.6 million. Grant revenues are strong at \$17.6 million. Total Revenue for the Corporation is \$175.3 million.

Expenditures are seeing Personal Services better than budget at \$52.3 million. Supplies are better than budget at \$4.8 million. Other Services and Charges are better than budget at \$25 million. Capital Outlays are at budget at \$1.3 million. Eskenazi Health and IEMS are on budget. Long Term Care is at budget. Operating Transfer Cumulative Building Fund is right at budget. Mr. Sellers then gave clarity to a non-cash transfer that is set to happen between the general fund and Eskenazi Health. Ms. Daniels made the motion to approve. Mr. Fehribach seconded the motion. The November 2015 Revenue and Expenditure Report was unanimously approved.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the December 15, 2015, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Dr. Canal made a motion to approve. Ms. Daniels seconded the motion. The December 2015 Appointments were unanimously approved.

Dr. Miner stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-27, ***“Outpatient Parenteral Therapy Program”***. Ms. Daniels made the motion to approve. Dr. Canal seconded the motion. Policy No. 700-27, ***“Outpatient Parenteral Therapy Program”*** was unanimously approved.

The following Applications for Clinical Privileges were submitted for approval in the December 15, 2015, Board meeting.

- ◆ ***“Emergency Medicine Clinical Privilege Form”***
- ◆ ***“Privileges Limited to Associate Staff”***

Dr. Miner stated that the Privilege Forms and Guidelines were discussed in the December 15, 2015, Hospital Committee meeting. Dr. Miner gave an explanation of the changes to the forms. The Hospital Committee recommends approval and submitting to the full Board for approval. Ms. Rogers made the motion to approve. Mr. Fehribach seconded the motion. The Privilege forms ***“Emergency Medicine Clinical Privilege Form”*** and ***“Privileges Limited to Associate Staff”*** were unanimously approved.

Dr. Miner introduced the bids for ***“Blood Products”*** and ***“Voice Recognition and Transcription”***. Firstly, he gave an explanation of the purpose of the bid, ***“Blood Products”***. The lowest complete bid was from Indiana Blood Center for the total 4 year cost of \$6,082,688. Dr. Miner asked for approval of the bid. Ms. Daniels

made a motion to approve. Mr. Eberhardt seconded the motion. The motion to approve the bid for Purchase Recommendation, “**Blood Products**” was unanimously approved. Secondly, Dr. Miner gave an explanation of the purpose of the bid, “**Voice Recognition and Transcription**”. The lowest complete bid was from M\*Modal for a 4 year cost of \$1,744,937. Dr. Miner asked for approval of the bid. Mr. Fehribach made a motion to approve. Dr. Canal seconded the motion. The motion to approve the bid for Purchase Recommendation, “**Voice Recognition and Transcription**” was unanimously approved.

The next item discussed was “**Title VI Program: The Health and Hospital Corporation of Marion County**”, which was discussed during the December 15, 2015, Hospital Committee Meeting. Dr. Miner gave an explanation of the item, saying that this program is concerning transportation for patients for the Health and Hospital Corporation of Marion County, doing business as Eskenazi Health. Title VI is a government program and an anti-discrimination policy is required. A detailed statement sheet is listed in the Board Packet. Dr. Canal made a motion to approve. Ms. Daniels seconded the motion. “**Title VI Program: The Health and Hospital Corporation of Marion County**” was unanimously approved.

Dr. Miner reported that the Eskenazi Health Committee met on December 15, 2015. The Committee reviewed the minutes from the previous meeting and heard a report from Lee Ann Blue, chief nursing officer, Eskenazi Health. Ms. Blue gave the annual CNO update, which included a breakdown of numbers from the year as well as goals for 2016. The next presenters were Margie Payne, vice president, Mental Health Operations, gave the Midtown Mental Health Update. Dr. Irwin spoke about the impact the P.A.R.C Program (Prevention and Recover Center for Early Psychosis) has had on the community, and the good it looks to do in the future. The Committee heard a report from Scott Morris, associate chief information officer, Eskenazi Health. Mr. Morris gave an update regarding EPIC, stating that they are in Stage 3 of the program and are on time and on budget. Lori Thorp, director, Rehabilitation Services, gave an explanation of the medical transport federal grant Title VI Program and the Committee approved the item to be voted on in the full Board meeting. The Committee also reviewed the Purchase Recommendations, Appointments, Reappointments, and Changes to Privileges, Board Certification Extension, and the Privilege Forms.

Ms. Daniels gave the Public Health/Healthy Babies (PH/HB) Committee report for December 2015. The Committee heard a report from Harold Gil, Surveillance Epidemiologist, MCPHD. Mr. Gil works in syndromic surveillance, which uses pre-diagnostic data to try and prevent outbreaks. In order for this program to be as effective as it is, there is a lot of inter-agency cooperation. Dr. Virginia Caine, director, MCPHD, was the next presenter. Dr. Caine explained a scenario that developed shortly after Thanksgiving regarding tuberculosis

("TB") and the Ringling Brothers and Barnum & Bailey circus. Throughout December 1-3, 2015, over 320 circus performers and staff were tested and cleared. Several employees worked throughout the night to give and read skin tests as well as chest x-rays, when deemed necessary. In the end, the circus was able to take the stage and there was no TB transmitted in what could have been a very problematic situation.

Mr. Fehribach gave the Long Term Care ("LTC") Committee Report. The Committee was introduced to the interim CEO, Paul Rundell, interim COO, Paxton Wiffler, and interim CFO, Robert Thomas. 34 of the LTC facilities have five star ratings and 11 of the facilities have four star ratings. In addition to these ratings, the LTC facilities are averaging a 90% occupancy rate. The Committee heard a report from Crowe Horwath and the facilities are coming in under budget. A report regarding the nursing staff shared goals such as increasing the number of baccalaureate and certified nurses. The newer facilities that were acquired last summer are doing well and are on track in their progress.

Dr. Miner gave the Quality Committee Report. The Quality Committee met after the November 17, 2015, Board of Trustees Meeting. The Joint Commission has recognized Eskenazi Hospital as rating as one of the best hospital in the country. The Committee heard a mortality review report. The Eskenazi Health Center presented issues and goals to work toward resolving those issues, such as improving the continuity of providers. Improving patient experience while decreasing patient cost will also be a main focus. The Committee also heard issues and resolutions regarding readmission scorecards.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, reported that on November 18, 2015, the Association for Fundraising Professionals hosted their Philanthropic Awards. Larry and Lisa Sablosky were awarded Outstanding Philanthropists in Indiana. Additionally, the Sunnyside Guild was named the Outstanding Civic Organization. There was an Eskenazi Health Foundation Board meeting held on December 8, 2015, and four new members were added to the Board. Mr. Vargo thanked John and Norman Thompson for their loaning to Eskenazi Hospital a piece of art by Norman Lewis.

Dr. Charles Miramonti, chief, Indianapolis Emergency Medical Service ("IEMS"), gave the IEMS report. Dr. Miramonti stated that IEMS has continued to expand its participation in the fight against heroin and prescription drug abuse. IEMS is on track to have a record-breaking year of using Narcan to fight the heroin epidemic. They are also ramping up integrating in home rehab for those individuals exposed to trauma and overdose. IndyCares has placed 27 AEDs around the city and trained thousands of citizens. IEMS has

graduated its third class of the Citizen's Academy. There will be a program starting with Crispus Attucks High School where students can earn college level EMT credits.

There will be no Midtown Mental Health Advisory Board or Long Term Care reports for today's meeting.

Matthew R. Gutwein, president and CEO, HHC, stated Lacy M. Johnson has ended his service to the Board and he would like to thank Mr. Johnson for his service, leadership, and wisdom. Mr. Gutwein is deferring his report until the February 16, 2016, Board Meeting.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine stated that she would like to echo the praise given by Ms. Daniels to all HHC divisions for the response to the TB incident concerning the Ringling Brothers and Barnum & Bailey circus. The National Healthcare Coalition Preparedness Conference was held December 1-4, 2015, in San Diego, CA, primarily organized by MESH. Dr. Caine then asked Dr. Miramonti to provide further information about MESH. Dr. Miramonti said that MESH was founded in 2008 and is a coalition of all six healthcare systems in Marion County, working together to focus on disaster response and awareness. The conference itself hosted 1,100 attendees, with leaders from different many different occupational facets. The conference was an amazing success and it was great to connect so many different people for the cause. Dr. Caine also mentioned that the District 5 Coalition, which is comprised of Marion County and its four surrounding counties, is another organization MCPHD is involved in in order to have a wider focus on disaster response and awareness.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, began her report by stating that Eskenazi Health has received \$4 million from the Agency for Healthcare Research for the Brain Safety Lab. MESH has produced an excellent active shooter response training video that contains principles that apply to a vast number of organizations.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business. Ms. Daniels motioned to adjourn the meeting. Ms. Rogers seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Monday, January 11, 2016, at 1:30 p.m.

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James D. Miner, M.D., Chairman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer