

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

March 21, 2017

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, March 21, 2017, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Ellen J. Quigley; Gregory S. Fehribach; Carl L. Drummer; Joyce Q. Rogers;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the February 21, 2017, meeting. Mr. Drummer made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from February 21, 2017, meeting were unanimously approved.

The next agenda item was General Ordinance and Resolutions. Dwayne Barrs, privacy officer and assistant general counsel, HHC, presented Resolution No. 1-2017, “*Bidding Practices*”. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. Resolution No. 1-2017, “*Bidding Practices*” was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for February 2017 was at \$142.4 million, which was above the February 2016 monthly average. Dr. Miner asked if there were any questions regarding the February 2017 report. There were none. Ms. Rogers made the motion to approve. Mr. Eberhardt seconded the motion. The February 2017 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. Tax Revenue was on budget at \$19.5 million. Other State and Federal Revenue are at \$11.6 million. The Marion County Public Health Department (“MCPHD”) is better than budget at \$2.5 million. Headquarters is slightly below at \$600,000. Grant revenues are at \$2.8 million. Total Revenue for the Corporation is \$21.2 million. Expenditures are seeing Personal Services better than budget at \$9.8 million. Supplies are better than budget at \$4.6 million. Other Services and Charges are better than budget at \$15.3 million. Capital Outlays are close to budget. Eskenazi Health and IEMS are at \$23.7 million. Long Term Care is at \$43.7 million. Operating Transfer Cumulative Building Fund is right at \$2.5 million. Debts are fully funded. Mr. Eberhardt made the motion to approve. Ms. Rogers seconded the motion. The February 2017 Revenue and Expenditure Report was unanimously approved.

Dr. Miner stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-56, ***“Care For Infants Not Resuscitated and Neonatal Deaths”***, Policy No. 700-33, ***“Care of the Stillborn”***, Policy No. 700-94, ***“Managing Coroner & Non-Coroner Autopsy Cases”***. Dr. Canal made the motion to approve. Mr. Drummer seconded the motion. Policy No. 700-56, ***“Care For Infants Not Resuscitated and Neonatal Deaths”***, Policy No. 700-33, ***“Care of the Stillborn”***, Policy No. 700-94, ***“Managing Coroner & Non-Coroner Autopsy Cases”*** were unanimously approved.

Dr. Miner presented Privilege Forms as the next agenda item. The form was:

- ***Department of Psychiatry Clinical Privilege Form***

Privilege Forms were reviewed in the March 21, 2017, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Privilege Forms. Mr. Drummer made a motion to approve. Mr. Eberhardt seconded the motion. The March 2017 Privilege Form was unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the February 21, 2017, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Dr. Canal made a motion to approve. Mr. Fehribach seconded the motion. The March 2017 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Mr. Sellers gave the Finance Committee Report for March 2017. Mr. Sellers gave a report the Eskenazi Health Medical Group and spoke about the physician practice plan, the education structure, financials, and statistics.

Dr. Canal gave the Quality Committee Report. The Committee heard a report from Brigetta Ober, associate vice president of quality, Eskenazi Health. Ms. Ober spoke about the quality review scorecards. Almost half of the categories scored double greens, which is good. Crissy Lough, associate vice president of risk management and associate counsel, Eskenazi Health, reported that 2017 will be a regulatory year, with regulatory visits from several different organizations.

Mr. Drummer gave the Public Health/Healthy Babies report. The Committee heard a report from Debra Buckner, director, substance use outreach services, HHC. Ms. Buckner gave an overview of the Substance Use Outreach Services program in its entirety, as well the program's highlights and accomplishments. Tara Parchman, director of finance, MCPHD, gave the fourth quarter financial update.

Dr. Miner reported that the Eskenazi Health Committee met on March 21, 2017. The Committee reviewed the minutes from the previous meeting and heard a report regarding the new value purchasing system which includes quality and improvements in a new system of reimbursement from the Center for Medicare Services. The risk dollars are based on 4 portions – clinical process of care, patient experience or satisfaction score, cost effectiveness, and outcomes. The 2016 system had the 4 portions being disproportionate whereas they are proportionate in 2017.

Mike Hayward, chief of operations, IEMS, gave the IEMS report. Mr. Hayward said that IEMS is averaging 300 runs per day. The partnerships with Midtown and IMPD are continuing to build and seeing an impact on the Indianapolis community. IEMS just completed the first quarter medical update with IMPD. IEMS will change the way they are distributing satisfaction surveys in order to get more feedback.

Margie Payne, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Ms. Payne reported that the Committee met on February 22, 2017. Ms. Payne introduced Dr. Ashley Overley, who will be taking over the CEO position on April 1, 2017, to the Board.

Matthew R. Gutwein, president and CEO, HHC, stated that there are potential changes coming at the Federal level for the Medicaid Program. These changes would affect the HIP2.0 program and would reduce the number of qualified participants. Since its inception, there have been over 400,000 people enrolled in the program. Mr.

Gutwein detailed what the changes would look like next year, as well as in 2020. Changes to the American Healthcare Act would mean Medicaid would no longer be an entitlement program and federal laws would change how states are charged for Medicaid. Mr. Gutwein also congratulated Ms. Payne on her retirement and thanked her for her many contributions to the organization and community during her career.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine reported that RED Alliance, which stands for Reaching to End Disparities, is an organization which addresses intervention and access to services for African American women with breast cancer and held a summit in which MCPHD participated. There are Point of Dispensing (“POD”) exercises happening this month, in which MCPHD is playing a critical role to prepare in the event of a disaster in which medications need to be dispensed. March 24, 2017, is World TB Day. During the World TB Day event in Indianapolis, Dr. Eva Muloma will be speaking. Named to IBJ’s Health Care Heroes Top Honoree list is MCPHD’s TB quality assurance nurse, Lisa Covarrubias, who has had a long history of investing her life into helping those with TB.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, gave a warm address to Ms. Payne that ended in applause from the Board. Dr. Harris introduced Dr. David Crabb as Eskenazi’s Chief Medical Officer and gave a brief history of his time with Eskenazi. Dr. Crabb thanked the Board for their support and expressed his excitement for the role. The recipient of the 2017 Thrive Innovation Award from the Society of Critical Care Medicine is Eskenazi’s Critical Care Recovery Center, which addresses the needs of survivors and their loved ones. Dr. Harris announced that it has been 40 years since Eskenazi first formed a partnership with Meals on Wheels. For the second year in a row, Eskenazi Health has been named to Becker’s Hospital Review Top 150 places to work in healthcare.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. Dr. Miner took this opportunity to address Ms. Payne and thank her for her immeasurable influence in her career.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Mr. Drummer seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, April 18, 2017, at 1:30 p.m.

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James D. Miner, M.D., Chairman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer