

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

October 17, 2017

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, October 17, 2017, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Gregory S. Fehribach; Ellen J. Quigley; Carl L. Drummer; Joyce Rogers;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the October 17, 2017, meeting. There were none. Ms. Rogers made the motion to approve. Mr. Drummer seconded the motion. The minutes from October 17, 2017, meeting were unanimously approved.

The next agenda item was General Ordinance and Resolutions. Dr. Miner presented General Ordinance No. 2-2017 ***“Minimum Standards for Body Art Facilities”***. Ms. Quigley motioned for the General Ordinance No. 2-2017 ***“Minimum Standards for Body Art Facilities”*** to be read for the second time by Dwayne Barrs, assistant general counsel and privacy officer, HHC. Dr. Miner asked if there were any questions or comments. There were none. Dr. Canal seconded the motion. General Ordinance No. 2-2017 ***“Minimum Standards for Body Art Facilities”*** was unanimously approved.

Dr. Miner presented General Ordinance No. 3-2017 ***“Administrative Hearing Demands”***. The General Ordinance No. 3-2017 ***“Administrative Hearing Demands”*** was read for the first time by Dwayne Barrs, assistant general counsel and privacy officer, HHC. Dr. Miner asked if there were any questions or comments. There were none. General Ordinance No. 3-2017 ***“Administrative Hearing Demands”*** will be read for the second time and will be voted on during the November 21, 2017, Board of Trustees Meeting.

Dr. Miner presented General Ordinance No. 4-2017 ***“Residential Property Standards”***. The General Ordinance No. 4-2017 ***“Residential Property Standards”*** was read for the first time by Dwayne Barrs, assistant general counsel and privacy officer, HHC. Dr. Miner asked if there were any questions or comments. There were none. General Ordinance No. 4-2017 ***“Residential Property Standards”*** will be read for the second time and will be voted on during the November 21, 2017, Board of Trustees Meeting.

The next agenda item was purchase recommendations. Dr. Miner introduced the first purchase recommendation ***“Eskenazi Health Center Westside Clinic – Team Based Care Renovation”***. The best bid is for Vekkler, Inc. at the cost of \$644,200.00. Dr. Miner asked for approval of the bid. Mr. Fehribach made a motion to approve. Dr. Canal seconded the motion. The motion to approve the Purchase Recommendation, ***“Eskenazi Health Center Westside Clinic – Team Based Care Renovation”*** was unanimously approved.

Dr. Miner introduced the second purchase recommendation ***“2017 Physical Plant Demo”***. The best bid is for Renascent, Inc. \$645,000.00. Dr. Miner asked for approval of the bid. Mr. Drummer made a motion to approve. Ms. Quigley seconded the motion. The motion to approve the Purchase Recommendation, ***“2017 Physical Plant Demo”*** was unanimously approved.

Mr. Gutwein gave the Treasurer’s Report in the absence of Mr. Sellers. Cash Disbursements for September 2017 was at \$150.3 million, which was above the 2017 monthly average of \$138.3 million. Dr. Miner asked if there were any questions regarding the September 2017 report. There were none. Mr. Drummer made the motion to approve. Ms. Rogers seconded the motion. The September 2017 Cash Disbursements Report was unanimously approved.

Mr. Gutwein continued with Revenue and Expenditure Report. Tax Revenue was on budget at \$88 million. Other State and Federal Revenue are at \$52.1 million. The Marion County Public Health Department (“MCPHD”) is better than budget at \$6.1 million. Headquarters is below budget at \$5 million. Grant revenues are just behind budget at \$15.9 million. Total Revenue for the Corporation is \$85 million. Expenditures are seeing Personal Services better than budget at \$46.5 million. Supplies are better than budget at \$2.9 million. Other Services and Charges are better than budget at \$18.3 million. Capital Outlays are below budget. Eskenazi Health and IEMS are at \$106.7 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is fully funded. Debts are fully funded. Ms. Quigley made the motion to approve. Mr. Eberhardt seconded the motion. The September 2017 Revenue and Expenditure Report was unanimously approved.

Dr. Miner stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-156 “***Chain Of Command Conflict Resolution***”. Ms. Rogers made the motion to approve. Mr. Eberhardt seconded the motion Policy No. 700-123, “***Medical Staff Peer Review (with attachment)***” and Policy No. 700-156 “***Chain Of Command Conflict Resolution***” was unanimously approved.

Dr. Miner presented Privilege Forms as the next agenda item. The forms were:

- ***Allied Health Professional – Neurology Clinical Privilege***
- ***Allied Health Professional - Psychiatry Clinical Privilege***

Privilege Forms were reviewed in the October 17, 2017, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Privilege Forms. Mr. Fehribach made a motion to approve. Mr. Drummer seconded the motion. The October 2017 Privilege Forms were unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the October 17, 2017, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Ms. Rogers made a motion to approve. Mr. Eberhardt seconded the motion. The October 2017 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Mr. Drummer gave the Public Health Committee Report. Mr. Drummer stated that the committee approved the minutes from the previous meeting and approved General Ordinances to be passed to the full Board. The Committee also heard a report from Sarah DeFelice, WIC administrator, MCPHD, on the WIC Drop-In Center where breastfeeding moms can drop in for support. The WIC Drop-In Center is located at Forest Manor.

Dr. Miner reported that the Eskenazi Health Committee met on October 17, 2017. The Committee reviewed the minutes from the previous meeting and heard a report from Scott Morris, chief information officer, who gave his annual report regarding the EPIC system. The report reviewed the work of EPIC in the last year, new programs that are being added to enhance EPIC, and the outlook of the next year in regards to EPIC. Neil Johnson, chief operating officer, gave a report on the Eskenazi Health Joint Commission Survey Briefing. Mr.

Johnson said that the survey went well and the processes for improvement are already in place. The third report was from Dr. Janine Fogel regarding the Transgender Health and Wellness Program. The Program provides primary care, legal assistance, and mental health services to patients who are transgender. The Committee reviewed the medical policies, appointments, reappointments, and changes to privileges. They also heard the 2nd Quarter Financial reports.

The Audit and Compliance Committee will meet in later today.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, gave the Eskenazi Health Foundation Report. Mr. Vargo said that the Outpatient Care Center is being renamed the Sandra Eskenazi Outpatient Care Center to honor her generous donation. The Foundation held their Luminary Society Dinner to honor those donors who gave \$100,000 or more.

Dr. Charles Miramonti, chief of emergency medical services, IEMS, gave the IEMS report. Dr. Miramonti said that IEMS participated in Junior Achievement's Job Spark. The golf and softball outings were successful. IEMS is working with Indy Star on an opioid crisis article. Dr. Miramonti is representing IEMS when Mayor Hogsett announces the Indianapolis lawsuit against opioid manufactures. There will be a new website in November. IEMS is expanding its work with Marion County Libraries to promote the IndyCares CPR and AED training programs.

Ashley Overley, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Dr. Overley said that the Mental Health Recover Center is adding beds to the unit. In August, Midtown was awarded the Lieutenant Governor's Excellence in Affordable Housing Award. The state told Dr. Overley that Midtown was "the gold standard" in this regard.

Matthew R. Gutwein, president and CEO, HHC, stated that October 9, 2017, was the full City-County Council meeting where the 2018 HHC budget was approved. Long Term Care has a focus to improve the quality of care to its residents. In 2017 alone, 9 facilities have had deficiency-free surveys. Out of all HHC facilities, the average score was 4.62 out of 5. This far surpassed the state average. The Mobile Crisis Unit has proven to be a success, with 90% of individuals that are seen by the Unit being referred to treatment instead of jail.

Dr. Virginia Caine, director, MCPHD, gave the MCPHD report. Dr. Caine said that she was honored to be a part of the Community Justice Academy, which was sponsored by the Marion County Prosecutor's Office. Dr.

Caine was able to give the graphics about opioid abuse, like the 1,812 overdoses that happened in Marion County in 2016, and how it impacts communities and MCPHD departments, such as Infectious Disease. Gleaners Food Bank and the Indianapolis Business Journal are holding a hunger and health event on October 20th to promote awareness regarding food scarcity and hunger. Dr. Caine also detailed how a syringe exchange program will be coming to Marion County and how effective it is.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, gave the Eskenazi Health Report. Dr. Harris said that Dr. Dawn Haut has been named the CEO of the Eskenazi Health Centers. Chris Callahan has been named the Chief Research and Development Officer. Amy Carter, outpatient nutrition services, EH, has been named the Diabetes Educator of the Year by the Indiana Association of Diabetes Educators. The Maternal Child Health Program has been awarded the Blue Cross Blue Shield Blue Distinction Specialty Care Recognition. The Corporate Challenge Event, run by the Indiana Sports Corporation, saw over 100 Eskenazi employees participate and Eskenazi was awarded the Corporate Wellness Award. Open Enrollment will be November 1 – December 15 and Dr. Harris encourages individuals who are not insured or under insured to enroll.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. Ms. Rogers stated that she would like to recognize Dr. Caine to be the first female to receive Watanabe Life Sciences Champion of the Year.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Dr. Canal seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, November 21, 2017, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer