

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

September 17, 2019

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, September 17, 2019, at 2:00 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Mr. Gregory S. Fehribach called the meeting to order and proceeded with the roll call.

Members present: Mr. Charles S. Eberhardt; Mr. David F. Canal, M.D.; Mr. Gregory S. Fehribach; Mr. Carl L. Drummer

Member absent: Ms. Joyce Q. Rogers; Mr. James D. Miner, M.D; Ms. Ellen J. Quigley

Mr. Fehribach asked if there were any additions, corrections, or deletions to the Board minutes from the August 27, 2019, meeting. Mr. Carl L. Drummer made a motion to approve the minutes. Charles S. Eberhardt seconded the motion. The minutes, from August 27, 2019, meeting were unanimously approved.

The next item on the agenda was the purchase recommendation: **“Early Out and Bad Debt Services”**. Dr. David F. Canal stated the bid went out to three different services and MiraMed was recommended for the award. The financial cost would be approximately \$1.6 million per year and based off a percentage they are able to collect. The Eskenazi Health (“EH”) committee recommended the bid go to the full board for approval. The motion was seconded and unanimously approved.

Mr. Daniel E. Sellers, treasurer and CFO, HHC, gave the **Treasurer’s Report** for the month ended August 2019. Mr. Sellers presented cash disbursements for August. August’s \$133.4 million in disbursements are below our \$149.1 million average. This is a product of fewer accounts payable payments for all divisions. Mr. Carl L.

Drummer made a motion to approve the report. Mr. Eberhardt seconded the motion to approve. The report was unanimously approved.

Mr. Sellers continued with the ***Revenue and Expenditure Report***. Revenues are better than budget at this time by \$7.3 million. This is driven primarily by headquarters and MCPHD, taxes and revenue. Expenditures are better than budget including open purchase orders. Our personal services line item is \$3 million better than budget at \$45.1 million. Supplies are better than budget by \$1.8 million at \$3.7. Other service and charges are better than budget at \$5.9 million. Total expenses are \$48.3 million. Capital outlays are over budget by \$1.5 and \$5.8 million year to date. EH and IEMS payments are at budget with \$78.2 million. Long Term Care has an estimated surplus which will be distributed back to the General Fund. Cumulative Building Fund for capital projects is at budget. A motion was made to approve and seconded by Mr. Eberhardt. The August 2019 Revenue and Expenditure Report was unanimously approved.

Dr. Canal presented the ***“Medical Staff and Allied Health-Health Evaluation, Tuberculosis (TB) Surveillance and Influenza Surveillance 700-132”***. At the EH committee meeting, a significant change due to the government CDC was discussed. Annual surveillance for TB will not be required in the future. All exposures must be mandate reported. A motion was made to approve the policy. The motion was seconded and unanimously approved.

Dr. Canal continued with the ***“Family Medicine Clinical Privilege Form”***. Those in family medicine that have specific training in sleep medicine would add the privileges to care for patients with sleep medicine problems. The privileges have already been carried over to pulmonary medicine. Mr. Eberhardt seconded. The motion was unanimously approved.

Dr. Canal presented ***Appointments, Reappointments, and Changes to Privileges***. The EH committee recommended that all names for appointments, reappointments be brought to the full board for approval. Mr. Drummer seconded. The motion was unanimously approved.

Dr. Canal presented the Quality Committee report. Data was analyzed and reviewed for the risk of mortality by service lines. Data was also gathered for inpatient mortality. Quality of inpatient care has shown steady improvement over the years. The quality of readmission rates for specific diseases showed a 12% readmission rate which is below the national average. Hygiene was reported at over 90%. Hospital associated infections were monitored and showed improvement except for staph infections. EH is the first hospital in the state to receive the Antibiotic Stewardship of Excellence. Adult primary care is meeting the metrics of wait, screen and

follow-up. Metrics are also being met in pediatric medicine. Scope of Service has been reviewed by the hospital.

Dr. Canal continued with the **Public Health Committee** report. A presentation was given on the seven wellfields that provide water to Marion County. Each structure that houses the each wellfield was tested and ranked W1-W5. W1 means that if a test chemical was dropped in the well it would show up in one year in the water. W5 means within five years. Out of 115 locations tested, 101 were considered safe.

Dr. Canal presented the **EH Committee** report. An engagement survey will be sent out in November. A physician engagement committee has been formed to help improve dialogue between administration and physicians. Leadership survey results were positive. IUHP employs the physicians at the hospital and the same metric system is used including the wait time. Data shows room for improvement. There are about 46,000 patients using MyChart patient portal but only 50% are actually using it. Opioid use has been restricted and watched carefully. All health care sites have at least one trained Saboxone person to offer help to the patients. There's been a significant reduction cost in the Residency program by about \$487,000.00 by limiting residences payment of salary while they are here. Research Management is being scrutinized to ensure patients under research protocols should have their medical care funded or partially funded through the research efforts. The Joint Commission reviewed the total joint program and it passed. Level 1 and 2 traumas were verified with no deficiencies. New process for HepC testing which identifies those patients quicker has been introduced. Spine program purchased a robotic navigator and it the first hospital in the city with this technology. A new treatment for liver cancer has been introduced. The PET scan in under construction to determine malignancy. There's a new prostate surgery program called HOLEP. Lung cancer screening program 700 patients screened, 263 seen and 3 cancers were identified and were asymptomatic. A team has a goal of replacing pagers by November. Stratis (a company) has taken over for communication services. The overhaul of SAP is on target for January 6, 2020. Electronic prescriptions for controlled substances should go into effect 1/1/20.

Mr. Ernie Vargo, CEO, EH Foundation, gave the **EH Foundation** report. The Fall EH Foundation meeting was held on 9/16. A \$500,000 grant was approved for a term of 16-18 months for food insecurities to Dr. Harris. New board members and new officers will be in place on 1/1/20. \$8.5 million has been raised thus far through fundraising.

Mr. Daniel O'Donnell, M.D., Chief of IEMS gave the **IEMS** report. Runs are still high. We recently secured a grant for more Narcan and first aid kits to be given to the public. We are working to provide tactics and

defensive tactics for EMS program and de-escalation techniques. IEMS took part in the frontline experience for the public safety foundation at the Indianapolis Motor Speedway.

Dr. Ashley Overley, CEO, Sandra Eskenazi Community Mental Health Center, presented the report for ***Sandra Eskenazi Community Mental Health Center***. FSSA has appointed a new director for mental health and addiction. There is also a new Deputy Director. This is suicide awareness month. We are 25th in the nation for suicide. Ten additional inpatient beds are fully operational. The total number of beds is 357.

Mr. Matt Gutwein, president and CEO, HHC presented the information on the balanced budget that will be presented at City-County Council on September 19, 2019. This budget will include all four divisions. We continue to keep our commitment to not use any tax revenue to fund the debt service of the Sidney & Lois Eskenazi Hospital. On October 1, DSH is to be cut by 50%. DSH load has increased at EH. The number of uninsured patients is higher than before. The United States House of Representatives has a committee that is working on a bill to delay those cuts and we are encouraging the United States Senate to do the same. Mr. Vargo has been named fundraiser of the year.

Dr. Virginia Caine, Director, MCPHD gave the ***Marion County Public Health Department*** report. An HIV round table was conducted with the Director of CDC. The ten year plan for the government is going to target and provide funding to end the epidemic in 55 counties in the US where the highest HIV is reported. Marion County is one of those. The goal is to reduce HIV by 75% in five years and 90% in ten years. The Community Health network had their second annual infant mortality summit. A very high rate a SIDS is caused by smoking in the home. The Lilly Foundation sponsors summer camps in Indiana and they are going to do measles presentation to the camps. The Indiana Minority Health Coalition met today and Indiana ranks 46th out of 48 states in infant mortality.

Dr. Harris, CEO, Eskenazi Health spoke about the importance of infant mortality. So far they have looked internally for suggestions to prevent infant mortality. Data will be reviewed to find more specific reasoning such as race. We are a leader in LGBTQ civil rights.

Mr. Fehribach asked if there were any members from the public who wished to speak. There were no public comments.

Next meeting is Tuesday, October 15, 2019.

The meeting adjourned.

Gregory S. Fehribach, Vice Chairperson
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer