

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

May 16, 2017

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, May 16, 2017, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Gregory S. Fehribach; Joyce Q. Rogers; Ellen J. Quigley; Carl L. Drummer;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the April 18, 2017, meeting. Mr. Drummer made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from April 18, 2017, meeting were unanimously approved.

The next agenda item was General Ordinance and Resolutions. Dr. Miner presented Resolution No. 3-2017, ***“Adoption of Eskenazi Health Medical Staff By-Laws”***. Mr. Drummer made the motion to approve. Mr. Fehribach seconded the motion. Resolution No. 3-2017, ***“Adoption of Eskenazi Health Medical Staff By-Laws”*** was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for April 2017 was at \$115.8 million, which was below the 2017 monthly average of \$136.9. Dr. Miner asked if there were any questions regarding the April 2017 report. There were none. Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. The April 2017 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. Tax Revenue was on budget at \$39.1 million. Other State and Federal Revenue are at \$23.2 million. The Marion County Public Health Department

("MCPHD") is better than budget at \$4.2 million. Headquarters is slightly below at \$1.8 million. Grant revenues are at \$5.9 million. Total Revenue for the Corporation is \$42.2 million. Expenditures are seeing Personal Services better than budget at \$20.1 million. Supplies are better than budget at \$2.4 million. Other Services and Charges are better than budget at \$20.2 million. Capital Outlays are over target. Eskenazi Health and IEMS are at \$47.7 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is fully funded. Debts are fully funded. Mr. Fehribach made the motion to approve. Mr. Drummer seconded the motion. The April 2017 Revenue and Expenditure Report was unanimously approved.

The next agenda item was purchase recommendation. Dr. Miner introduced the purchase recommendation ***"Preventative and Recovery Center and Outpatient Care Center Renovation"***. Dr. Miner gave an explanation of the purpose of the purchase recommendation, ***"Preventative and Recovery Center and Outpatient Care Center Renovation"***. There were seven bidders. The lowest bidder was non-compliant in the presentation of their timeline and resources. The 2nd lowest bidder was Vekkler at \$1.7 million. Mr. Drummer voiced concern regarding presence of WBE/VBE/DOBEs in the finalist category, but commended the percentage of MBE present. After further conversation, Dr. Miner asked for approval of the bid. Ms. Rogers made a motion to approve. Mr. Eberhardt seconded the motion. The motion to approve the Purchase Recommendation, ***"Preventative and Recovery Center and Outpatient Care Center Renovation"*** was unanimously approved.

Dr. Miner stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-146, ***"Physician Orders for Scope of Treatment"***. Dr. Canal made the motion to approve. Ms. Rogers seconded the motion. Policy No. 700-146, ***"Physician Orders for Scope of Treatment"*** was unanimously approved.

Dr. Miner presented Privilege Forms as the next agenda item. The forms were:

- ***Allied Health Professional – Clinical Assistant ENCOMPASS***
- ***Social Worker Scope of Practice Form***
- ***Medicine Clinical Privilege Form***

Privilege Forms were reviewed in the May 16, 2017, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Privilege Forms. Fehribach made a motion to approve. Ms. Quigley seconded the motion. The May 2017 Privilege Form was unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the May 16, 2017, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Mr. Fehricbach made a motion to approve. Dr. Canal seconded the motion. The May 2017 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Mr. Fehribach gave the Long Term Care Committee Report. The Committee heard the audit report from Crowe Horwath. They also heard an executive summary report from American Senior Communities. Mr. Fehribach stated that there are 10 facilities that have been deficiency free this year. 64.1% of facilities have a 4 or 5 star rating. 78.2% have a 3 star or higher rating. The Long Term Care Committee will meet two times in the 3rd quarter and one time in the 4th Quarter of 2017.

Mr. Drummer gave the Public Health/Healthy Babies report. The Committee reviewed the minutes from the previous meeting and heard a report from Shelley Vaughn, sodium reduction in communities, project manager, MCPHD. Ms. Vaughn stated that the Sodium Reduction Community Program is funded by a CDC grant and is aimed at reducing the risk factor that affects chronic disease. Mr. Drummer explained the community initiatives that the program provides, notably, using the stoplight (red, yellow, green) system for identifying healthy food at Eskenazi Hospital.

Dr. Miner reported that the Eskenazi Health Committee met on May 16, 2017. The Committee reviewed the minutes from the previous meeting and heard a report from Dr. Curtis Wright, CEO, Eskenazi Medical Group. Dr. Wright gave a detailed report on the EMG employment statistics and their 2017 goals, which included recruitment and retention of talented individuals. The Committee heard and approved the purchase recommendation. Kathi Johnson, CFO, EH, gave a financial status update.

Mr. Vargo gave the Eskenazi Health Foundation Report. Mr. Vargo stated that the audit committee has met and will be presenting the final EHF Audit in June. The EHF Golf Outing is June 19 and is sold out. EHF currently has \$1.75 million in assets and recently received a \$250,000 gift.

Dr. Charles Miramonti, chief of emergency medical services, IEMS, gave the IEMS report. Dr. Miramonti said that IEMS is continuing its compression-only CPR training and has trained over 500 individuals. They are also

continuing their Narcan training with IMPD. IEMS has been in the news for their civilian program as well as for some amazing saves. There have been 2 classes of EMT and Medics sworn in. Erica Dean has been awarded the EMT EMS Advocate of the Year. Jeremy Anchor and Howard Hicks have won the Eskenazi Health Impact Award. May 21st starts National EMS week. May 24th is Public Safety Day at City market.

Shelia Guenin, vice president, Long Term Care, gave the Long Term Care Report. Mrs. Guenin stated that there is continued compliance with the Corporate Integrity Agreement that was agreed upon in 2015 when HHC acquired 17 facilities. Robert Thomas, CFO, ASC, gave a financial summary. Data from the skilled nursing facilities shows that the LTC facilities have a 20.8% readmission hospital readmission rate within the first 30 days, which is below the state and national average. Mrs. Guenin believes this quality measure is important because it is an indicator of the facilities providing proper care. There are also several clinical partnerships with university throughout the state.

Ashley Overley, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Dr. Overley reported that the Committee met on April 26, 2017. At this meeting, the Committee heard a narcotics treatment program overview, which detailed current services offered. There are 621 patients at that location. The Committee heard a 1st quarter financial statement, welcomed new board member, Greg, Ellis, and talked about recruiting new psychologists. There is a new newsletter called Midtown Messenger. Midtown is using the MyChart tool through the EPIC program. Two Midtown employees received awards at the EH leadership awards.

Matthew R. Gutwein, president and CEO, HHC, stated that he would defer his report to June 2017 in the interest of time.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine reported that MCPHD is working to improve its code through the Environmental Health Wellfield Standard to protect groundwater in Marion County. May is mental Health Awareness Month. Frankye Johnson, administrator, social services, MCPHD, was the co-chair for the Comprehensive Health and Wellness Committee for the National Association of Black Social Workers. The Ryan White program has been approved for a waiver request that will help it serve a wider population. Nutrition Services and Chronic Disease are participating in the Girls on the Run race. There is a 45 class cooking series in conjunction with the Indianapolis Public Library.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, stated that HHC was awarded a \$1 million grant from the Office of Juvenile Justice and Delinquency Prevention, which is part of the Office of Justice Programs, U.S. Department of Justice. This two-year grant will help launch and fund Indy HeartBeat, a program geared toward ending youth violence, improving well-being and contributing to public safety in Indianapolis. The Eskenazi Health Farmer's Market is now open.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There was none.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Mr. Eberhardt seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, June 20, 2017, at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer