

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

September 16, 2014

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, September 16, 2014, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: Charles S. Eberhardt; Deborah J. Daniels; David F. Canal, M.D.; Gregory S. Fehribach; James D. Miner, M.D.

Members absent: Lacy M. Johnson; Joyce Q. Rogers.

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the August 19, 2014, meeting. There were none. Mrs. Daniels made the motion to approve the minutes. Mr. Fehribach seconded the motion. The minutes from the August 19, 2014, meeting were unanimously approved.

There were no General Ordinances and Resolutions submitted for approval for the month of September 2014.

There were no Bylaw and Policies submitted for approval for the month of September 2014.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report for August 2014. Mr. Sellers stated that Cash Disbursements for August 2014 were at \$119 million, below the 2014 monthly average of \$122.6 million. Year to date, the August 2013 disbursements were at \$109.8 million, the difference is primarily driven by a reduction in Eskenazi’s Accounts Payable payments. Dr. Miner asked if there were any questions regarding the report. There were none. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. The August Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues and Other State and Federal Revenues are estimated. The amounts for intergovernmental transfers are actuals. The Marion County Public Health Department (“MCPHD”) is slightly better than budget at \$5.1 million. Headquarters is at \$40.1 million, which is better than budget. Grant revenues are slightly less than budget. Overall, the revenue for the organization is \$113.5 million, which is less than the 2014 budget. The Expenditures are less than budget. Personal Services are slightly better than budget due to higher than expected retirements this year. Supplies are better than budget with the actuals and open purchase orders. Other Services and Charges are very close to budget with the actuals and open purchase orders at \$21.4 million. Capital Outlays are better than budget at \$62.3 million. Eskenazi Health and Long Term Care Support are at budget. Operating Transfer Cumulative Building Fund is at budget. Operating Transfer Bond and Lease Payments are \$164,000 better than budget. Mr. Fehribach made the motion to approve. Mrs. Daniels seconded the motion. The Revenue and Expenditure Report was unanimously approved.

There were no Privilege Forms and Guidelines submitted for approval for the month of September 2014.

The next agenda item was Appointments. Dr. Miner stated that the Appointments were reviewed in the September 16, 2014, Hospital Committee meeting. The Appointments have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments. Mr. Fehribach made a motion to approve. Mr. Eberhardt seconded the motion. The September 2014 Appointments were unanimously approved.

There was one bid for September 2014. Boiler Replacement Project – Hasbrook Building. The lowest bid is from Ellis Mechanical, Inc. at \$152,000 to replace all 3 boilers. The Public Health/Healthy Babies (PH/HB) Committee recommends the approval of this bid. Mr. Eberhardt made a motion to approve. Mrs. Daniels seconded the motion. The Bid for Boiler Replacement Project – Hasbrook Building was unanimously approved.

Mrs. Daniels gave the Public Health/Healthy Babies (PH/HB) Committee report. The Committee approved the Boiler replacement bid, and also had a presentation on the services provided for families who are at risk for lead poisoning. The presentation included the risks and symptoms for children and adults exposed to lead as well as the steps the Healthy Homes, Environmental Consumer Management and Senior Care department is taking, along with numerous partnerships, to reduce lead poisoning.

Dr. Miner reported that the Hospital Committee met on August 19, 2014. The Committee discussed the Rehabilitation Services improving of outpatient access for physical therapy, occupational therapy, and speech therapy. Also highlighted were the operational goals, patient access and satisfaction, and the challenges of the department. There have been great accomplishments in Rehabilitation Services throughout many of the Eskenazi Health locations.

The Committee was updated on the initiatives and priorities of the Compliance Department. Those include medical record documentation, durable medical equipment, physician issues, and provider-based billing. The Committee also discussed the Anti-Kickback Statute, Stark Law, and the False Claims Act. A Diversity Report was also given. The report showed that there were no significant changes in the first six months of 2014. A Purchasing Report was given and it showed that, compared to 2013, we are somewhat behind due to international software licensing and the SharePoint system. Appointments, reappointments, and changes to privileges for Eskenazi Health were also discussed. The Committee voted to recommend the appointments, reappointments, and changes to the full Board for approval.

There was no Finance Committee meeting for the month of August 2014.

The Long Term Care Committee will meet after today's Board Meeting.

The Quality Committee met and had reports regarding mortality data, Eskenazi Health Centers, and patient satisfaction.

Dr. Charles Miramonti, chief, Indianapolis Emergency Medical Service (IEMS), gave the IEMS report. Dr. Miramonti reported that IEMS classes 9 and 10 had graduated, respectively. IEMS is unveiling a joint partnership initiative with Marion county hospitals and Midtown Community Mental Health to offer employee assistance services to all public safety providers. Decision House is the first week of August and targets high school youth in order to promote good decision making. CORE Mobile Integrated Health is a new program involving IEMS, MDwise, Anthem, and Eskenazi to improve resource management for patients. Dr. Mike Olinger has been with IEMS since 1992 and has recently been appointed state EMS medical director.

Margie Payne, vice president, Mental Health Operations, gave the Midtown Advisory Board report. The Midtown Advisory Board met on September 2, 2014. The Board discussed the receipt of a \$200,000 grant for

the division of mental health for the PARC Program (Prevention and Recovery Center for Early Psychosis). In the past 2 weeks, there have been 5 teen suicides in Marion County. The Midtown Advisory Board encourages everyone to have open communication with teens and watching for changes in their behavior.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, reported that the year started at \$81 million and are at \$84.9 million currently. Positions are \$2.4 million of that number and employees are \$2.46 million. \$12 million of that is for funding of programs at the hospital. The Foundation is looking at next steps to help make central Indiana a healthier place to live.

Shelia Guenin, vice president, Long Term Care (LTC), reported that Toron Jackson-Kenny won the Indiana Health Care Association's Administrator of the Year Award. The 2 facilities, Ben Hur Health and Rehabilitation and Fairway Village, have been acquired this year are being brought up to standard. Brownsburg Meadows had a deficiency free annual license and recertification. It is the 4th facility to receive such distinction this year.

Matthew R. Gutwein, president and CEO, HHC, stated that Ebola planning is occurring in Indiana. Dr. Virginia Caine has spearheaded prevention and containment efforts should Ebola reach Indianapolis. She has also been invited by the United States Ambassador to assist with the efforts in Liberia. HHC Epidemiologist, Dr. Joe Gibson, has been awarded 2014 Rick Heffernan Award for Public Health Practice by the International Society for Disease Surveillance. HHC General Counsel, Tavonna Harris Askew, has been nominated as one Junior Achievement's Best and Brightest Finalist in the Law Division. The Arts Council of Indianapolis has awarded Eskenazi Health its ARTI Award. The Coalition of Architect Design has named the parking garage art installation as the best piece of art at any hospital in America. The percentage of insured patients at Eskenazi Health has grown from 5% to 11%. The Health and Hospital Budget went before the City-County Council and will be voted on October 13th for full council approval.

In the absence of Dr. Virginia Caine, director, MCPHD, Karen Holly, executive projects administrator, MCPHD, gave the MCPHD report. Ms. Holly stated that September is National Emergency Preparedness Month. Dr. Caine has been meeting with State and Federal Representatives of the Department of Homeland Security and has been asked that MCPHD participant in a special program. September is also Prostate Cancer Awareness Month. The Rev. Charles Williams Prostate Cancer Mobile Unit has screened over 300 men at 14 events this year and has been awarded \$2,000 for its efforts against prostate cancer.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, began her report by stating that the American Medical Association had a site visit to Eskenazi regarding the use of electronic medical records and population health management. All employees and contractors are required to get a flu shot. Urgent care hours will be expanded at the Eskenazi Health West 38th Street Clinic. The Primary Care Innovation Fund has had its first disbursement. These funds will go to combat congestive heart failure, mental illness, substance abuse, and to reduce admission rates. Julia “Grandma” Lawrence, the oldest volunteer in the Eskenazi system, was one of 11 volunteers recognized by United Way for outstanding service. Midtown Community Mental Health and vice president Margie Payne were both recognized for their achievements by the National Alliance on Mental Health. The 2014 Mayor’s Advisory Council on Disability Access and Inclusion has honored Eskenazi Health for their internship program with Ball State University and Bowen Center. Elizabeth Ferries-Rowe, Eskenazi OB/GYN has also been named a finalist in Junior Achievement’s Best and Brightest Awards in the health category. Dr. Charles Miramonti has been installed as the Director of Emergency Medicine. On October 2, the American Pianist Association will hold its first jazz concert at Eskenazi Health.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be held on Tuesday, October 21, 2014 (Budget Hearing), at 1:30 p.m.

James D. Miner, M.D., Chairman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer