

**MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA**

April 19, 2005

The meeting of the Board of Trustees (“Board”) of The Health and Hospital Corporation of Marion County, Indiana (“HHC”), was held on Tuesday, April 19, 2005 at 1:30 p.m., at Wishard Health Services, Outpatient East Building, Room T2008 A & B, 1001 West Tenth Street, Indianapolis, Indiana. Members Present: Gregory S. Fehribach, Lula M. Journey, James D. Miner, M.D., Marjorie H. O’Laughlin, and Robert B. Pfeifer. Via telephone: Henry C. Bock, M.D.

Dr. James D. Miner, board chairperson, called the meeting to order and proceeded with roll call.

Dr. Miner asked if there were any additions, corrections or deletions to the minutes for the March 15, 2005 Board meeting. There were none. Mr. Pfeifer made the motion to approve the minutes. Mrs. Journey seconded the motion. The minutes for the March 15, 2005 Board of Trustees meeting were unanimously approved.

There were no General Ordinances and Resolutions for the month of April 2005.

Dr. Miner requested that Bylaws and Policies be presented. Dr. Lisa Harris presented Policy No. 70-57, “*Content of the Medical Record*” for approval. Mr. Fehribach made the motion to approve. Mrs. Journey seconded the motion. Policy No. 70-57, “*Content of the Medical Record*” was unanimously approved.

Dr. Miner requested that Mr. Sellers, treasurer, present the March 2005 Treasurer’s Report. Mr. Sellers stated that the March 2005 Budget Bases Revenue and Expenditure report is enclosed as a separate item. Cash Disbursements for the month March 2005 are \$41.3 million. This is above the 2004 average of \$34.8 million. Significant items contributing to the increase include: three cash payrolls during the month, acquisition of a LT care facility, and a contractual payment to Cambio for revenue and operations improvements in 2004. He asked for acceptance of the

report. Mrs. O’Laughlin made the motion to approve. Mr. Fehribach seconded the motion. The Cash Disbursements for the month of March 2005 were unanimously approved.

Mr. Sellers presented the Revenue and Expenditure Analysis Report. Tax Revenues reflect 3/12 times the sum of the annual budgets for Medicaid Disproportionate Share and other State and Federal payments. He reported that Public Health Revenues are better than budget. Headquarters revenues are better than budget due to interest income. Moreover, grant revenues are expected to increase throughout the year. Mr. Sellers also reported the following: 1) expenditures for personal services are 8.5% under budget; 2) supplies are better than budget due to encumbrances of purchase orders and 3) capitol outlays are better than budget. Other Services and Charges are better than budget and includes the purchase of a long-term care facility. Capitol Outlays are below budget. Wishard Health Services support payments are in line with the original 2005 budget. The cash transfer was delayed until the 2005 DSH partial transaction in March. Mr. Sellers asked for acceptance of the report. Mrs. O’Laughlin moved for acceptance of the report. Mr. Fehribach seconded the motion. The Revenue and Expenditure Report for March 2005 was unanimously accepted.

Dr. Lisa Harris presented a list of Medical Staff Appointments and Reappointments for April 2005. She stated that these appointments have been approved by the executive council of the medical staff and she asked for Board approval. Mr. Fehribach made the motion. Mrs. Journey seconded the motion. The Medical Staff Appointments and Reappointments for April 2005 were unanimously approved.

The next agenda item was Bids. Dr. Miner stated that there were two Bids discussed in the Hospital Committee meeting of April 19, 2005. They were “**Blood Bank Information System Selection**” and “**Radiology/Stress Test Renovations, Dunlap, Regenstrief and Myers Building.**” The Hospital Committee recommended approval of the Bids. Dr. Miner asked for approval of the “**Blood Bank Information System Selection**” Bid. Mr. Fehribach made the motion to approve. Mr. Pfeifer seconded the motion. The Bid was unanimously approved. The next bid was “**Radiology/Stress Test Renovations, Dunlap, Regenstrief and Myers Building.**” Mr. Fehribach made the motion to approve. Mr. Pfeifer seconded the motion. The Bid was unanimously approved.

Dr. Miner reported on the Hospital Committee meeting of March 15, 2005. The committee received information and discussed the following:

- Hospital Committee minutes of March 15, 2005
- Bids
  - “Blood Bank Information System Selection”*
  - “Radiology/Stress Test Renovations, Dunlap, Regenstrief and Myers Building”*
- Pathology Services Update
- Cambio Scorecard
- WHS Financials
- Information Technology System

Mrs. O’Laughlin gave the Public Health/Healthy Babies Committee Report. Dr. Caine introduced Dana Wise, the new chief of the Marion County Health Department Environmental Health. The Committee was presented with a West Nile Virus and Mosquito Control Update, information on the Healthy Communities Network and the status of the relocation of the ACTION Center.

Dr. Miner announced that there would be a Quality Committee meeting after this Board meeting.

Dr. Miner stated that the Planning Committee met on March 15, 2005 and was given a review of the Nursing Home Division Oversight Project by Crowe/Chizek. The Committee also discussed legislative issues that pertains to health care.

Mr. Pfeifer reported that the Audit Committee met on April 19, 2005. Two new members have been appointed to the committee. They are Donnell Z. Miller of Guidant Corporation and Robert Clifford who is representing the City of Indianapolis. The Committee discussed:

- Sub-recipient Monitoring Report
- Cambio travel expenditures
- KPMG 2005 Audit

Ibrahim AlGhani gave the Representative Report for the Citizens Health Center. Citizens continues to review and address issues concerning services. The center is in the process of preparing for a HRSA Performance review. This will be a three-day review and will be more in-depth than past reviews.

Greg Fehribach reported on the Midtown Board of Directors. The Midtown Board Executive

Committee met on April 11, 2005 and the meeting consisted of the following:

- Midtown economic status
- Midtown staff presentation on services to Marion and surrounding counties
- Discussion of need to disseminate information on Midtown services to the public

Matthew Gutwein introduced Cindy Pridemore, the new corporate compliance manager. Mr. Gutwein stated that for the last several years the focus has been placed on the financial status of the Corporation. The future for health care providers is to report the quality of service to funding agencies. There is a CMS website that list quality indicators for providers throughout the country. Wishard Health Services (WHS) is listed on the website as providing a high quality of service. Mr. Gutwein, Dr. Lisa Harris, Dan Sellers and Steve Nathan visited Gary Methodist Hospital to discuss things that WHS has done to preserve the quality of services. The Gary hospital is experiencing financial and quality issues and may be closed if there is not improvement. The Corporation is participating in an initiative sponsored by the Indiana Minority Health Coalition to continue to address health care issues. He announced that the first week of May is "Covering the Uninsured Week." Mr. Fehribach asked that the Corporation include support for individuals with disabilities. Mr. Gutwein commented on Dr. Caine's and the MCHD effort to advocate for the citywide ban on smoking. He reported that Health and Hospital has strong support from the Governor's office regarding health issues. He stated the Health and Hospital Corporation Staff Day 2005 was very successful.

Dr. Virginia Caine reported that there will be a National Medical Association (NMA) regional meeting held in Indianapolis beginning April 29th. The National Medical Association is the oldest African American physician's organization in the United States. The regional meeting will include Association members from Indiana, Wisconsin, Michigan, Illinois and Minnesota. There will be a panel discussion at the National Medical Association regional meeting that will include Greg Porter, Rep. William Crawford and the chairman of the board of the National Medical Association. The dean of Morehouse School of Medicine will be giving the keynote address. Mrs. O'Laughlin asked if the Rawls Scholarship awards idea has been presented to the NMA membership. Dr. Caine stated that she would suggest that idea to the members. She stated that a recipient of the Rawls Scholarship is a member of the student NMA that is based at the Indiana University School of Medicine. MCHD is continuing the childhood obesity screening in the public schools and also conducting a community-wide adult obesity survey.

Dr. Lisa Harris stated that WHS has become involved in a program sponsored by the Institute for Healthcare Improvement called the “100,000 Lives Campaign.” The goal is save 100,000 lives across the country within eighteen months by June 2006. The goal is to reduce inpatient mortality by:

- by deploying of the rapid response team
- delivering reliable care for myocardial infarction
- preventing adverse drug events
- preventing surgical line infections
- preventing ventilator assisted pneumonia

WHS continues to successfully communicate with employees. The Joint Commission review of WHS will be held in the Fall 2005. Dr. Harris stated that WHS staff intend to be present at least one community function a week in an effort to inform the community that WHS is continuing to give the quality care. She stated that she attended a four-day course on lobbying. She learned methods of lobbying for improved healthcare services. WHS is also committed to making the facility a smoke –free facility. The facility will officially be smoke-free on July 1, 2005. Programs will be offered to the employees to help them stop smoking. There will be no designated smoking areas.

There was no further business to discuss. Mrs. Journey made the motion to adjourn.

Mr. Pfeifer seconded the motion. Meeting adjourned.

The next meeting of the Board of Trustees will be Tuesday, May 17, 2005, at 1:30 p.m., at Wishard Health Services, Room T2008 A&B, Outpatient East Building, 1001 West Tenth Street, Indianapolis, Indiana.

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James D. Miner  
Chair, Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer