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Board of Trustees Meeting Minutes

April 18, 2023

A meeting of the Board of Trustees (Board) of the Health and Hospital Corporation of Marion County, Indiana (HHC) was held at 2 p.m. on Tuesday, April 18, 2023, at 720 Eskenazi Avenue in the Faegre Drinker Conference Room of the Rapp Family Conference Center in Indianapolis, IN 46202.

Members present in-person: Robert W. Lazard, Monica Y. Crain, Carl L. Drummer, Gregory S. Fehribach, Thomas Hanify, and Beverly Mukes-Gaither

Members absent: Geeta K. Mantravadi, M.D.

An opening prayer was provided by Richard Cruse, Lead Chaplain, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:04 p.m.

Mr. Lazard asked if there were any comments or questions on the *Consent Agenda*, which included the following items: Board Minutes: March 21, 2023; Treasurer & CFO Report: March 2023 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following clinical privilege forms: *AHP-APRN; AHP-PA; Medicine-Cardiology; Medicine-Critical Care, Pulmonary & Sleep Medicine; Pediatrics; Pediatrics-Associate*; and Medical Staff Policy No. 700-11 – *Credentials Files and Records of Medical Staff and Medical Staff Committees*; No. 700-153 – *Telemedicine Privileges*.

Mr. Fehribach moved to approve the *Consent Agenda* and Ms. Crain seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented General Ordinance No. 1-2023: *Board Organization* for a final reading. Julie Conrad, Chief Counsel, EH, read the ordinance by title. Mr. Hanify moved to approve the ordinance and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented the following General Ordinances for a second reading: No. 2-2023: *Definitions*; No. 3-2023: *Minimum Standards for Residential Property and Housing*; No. 4-2023: *Wellfield Protection Standards*; No. 5-2023: *Water Wells and Water Supply Systems*; No. 6-2023: *Minimum Standards for Non-Residential Premises*; No. 7-2023: *Hazardous Materials*; No. 8-2023: *Child Care Facilities*. Ms. Conrad read the ordinances by title. The ordinances will be presented for passage at the May 16, 2023, Board meeting.





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Paul Babcock, President & CEO, HHC, presented the **HHC Report**. Mr. Babcock reported updates on the state's request for proposals on the Indiana Medicaid managed long-term services and supports. Mr. Babcock also stated that HHC continues to work on completing a five-year consolidated economic and strategic plan across all of its divisions. Next, Mr. Babcock provided updates on the Indiana General Assembly's 2023 budget session which could affect HHC. Last, Mr. Babcock welcomed Anne O'Connor who is HHC's new General Counsel.

Brooke Dunn, Treasurer & CFO, HHC, presented the March 2023 Budget Basis Revenue and Expenditures Report.

Peggy Ford, Vice President Corporate Compliance & Chief Compliance Officer, HHC, presented the **Compliance Committee Update**. Ms. Ford reported that to promote the HHC Integrity & Compliance Hotline, digital signage is being implemented and a video has been added to EH's YouTube channel. Ms. Ford also stated that the committee heard a presentation by Ashley Collins, Director Compliance Long Term Care (LTC), HHC, on compliance initiatives at HHC's LTC facilities.

Virginia Caine, M.D., Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), presented the **MCPHD Report**. Dr. Caine reported that the National Association of County and City Health Officials has adopted MCPHD's safe syringe program as one of their model practices for harm reduction and syringe exchange. Dr. Caine also stated that MCPHD has begun its Stop the Bleed training program in Marion County schools which entails first aid training to stop the loss of major amounts of blood after an injury. Last, Dr. Caine reported that MCPHD is hosting a community event on Saturday, April 22 to provide services and resources such as vaccines, sports physicals, blood pressure and lead screenings, career opportunities, dental exams and more.

Lisa Harris, M.D., CEO, EH, presented the **EH Report**. Dr. Harris reported staffing updates, including that in 2023 EH has hired 189 nurses and 470 total staff members. Dr. Harris also stated that EH has expanded its partnership with Overdose Lifeline to provide greater access to naloxone. Last, Dr. Harris reported on EH's internship program for students of historically black colleges and universities (HBCUs). The program began in 2021 with two applicants and has increased to 37 applicants in 2023.

Ashley Overley, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMHC Report**. Dr. Overley reported that SEMHC provided a staff-wide training on racial



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trauma last Friday at the Eiteljorg Museum. Dr. Overley also shared one of several videos that are being created to highlight individual SEMHC patient experiences of recovery from mental illness. The videos will be used in a variety of educational and clinical contexts to reduce stigma and raise awareness of different recovery experiences.

Julie White, Vice President of LTC, HHC, presented the **LTC Committee Update**. Ms. White reported that the committee heard the following presentations: a financial report by Steve Van Camp, CFO, American Senior Communities (ASC); a compliance report by Mindy Shapiro, Chief Compliance Officer, ASC; and a staffing challenges report by Andy Shane, Chief Operating Officer, ASC.

Ms. White continued by presenting the **LTC Report**. Ms. White reported that in 2023 five HHC-owned facilities have received a deficiency-free survey by the Indiana Department of Health. Ms. White also stated that HHC has completed 14 site visits in 2023 of HHC-owned facilities.

Dan O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS) presented the **IEMS Report**. Dr. O'Donnell reported that the Fire Department Instructors Conference (FDIC) will be held in Indianapolis next week; the conference is the world's largest fire-fighting conference. Dr. O'Donnell also stated that IEMS will be launching a new mobile command vehicle soon designed for responding to emergencies at large community events.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported that this year's Decorators' Show House and Gardens by the St. Margaret Hospital Guild will be held from April 29 through May 14.

Mr. Lazard stated that a resolution will be presented at the following Board meeting regarding Mr. Babcock's compensation.

Mr. Lazard asked if there were any members of the public who wished to speak at today's meeting. There was one member of public, Emily Machogu, M.D., who expressed her concern about the HHC, et al., v. Talevski case.

Ms. Conrad provided information to the public on how to submit public record requests.

The next meeting of the Board will be held at 2 p.m. on Tuesday, May 16, 2023.




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Ms. Crain motioned to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting.



Robert W. Lazard, Chairman
Board of Trustees



Paul T. Babcock
President, CEO & Board Secretary

