

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

August 25, 2020

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, June 16, at 2:00 p.m., via a WebEx meeting.

Members present: Ms. Joyce Q. Rogers; James D. Miner, M.D.; Gregory S. Fehribach; Mr. Charles S. Eberhardt; Ms. Ellen Quigley; Mr. Ted W. Nolting; Mr. Carl L. Drummer

Ms. Joyce Q. Rogers called the meeting to order at 2:06 pm.

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the July 21, 2020 meeting and August 4, 2020 meeting. Mr. Carl L. Drummer made the motion to approve. Dr. James D. Miner seconded the motion. The motion was unanimously approved by roll call vote.

**General Ordinance No. 1-2020(B), 2021 Annual Budget.** The Resolution was ordered read and moved for approval by Ms. Ellen Quigley. Mr. Charles S. Eberhardt seconded the motion. Counsel Tiffani K. Taylor read the proposed **General Ordinance No. 1-2020(B), 2021 Annual Budget** by title. Mr. Daniel Sellers stated this is the third reading of the ordinance and that it had been reviewed at two finance committee meetings. If approved today, the budget will be moved to the City-County Council, Municipal Corporations committee, on September 24, 2020. On September 30, 2020, the Municipal Corporations committee will vote on approval of the HHC Budget and if approved, the Budget will get passed on October 12, 2020 by the full City-County Council before moving to the DLGF for the full implementation. The ordinance was recommended by the finance committee to be passed today. No members of the board had questions. The public was asked to place questions/comments in the chat window. Audience members by phone were asked to send their questions/comments to [Cbruntingham@hhcorp.org](mailto:Cbruntingham@hhcorp.org). The motion was unanimously approved by a roll call vote.

Mr. Sellers, treasurer and CFO, HHC, gave the **Treasurer’s** report. Cash disbursements for July 2020 were at \$152.8 million. This is above the monthly average of \$144.6 million. The increase is due to additional July

payroll and increased expenses in accounts payable in the long term care division as well as Eskenazi Health. Mr. Eberhardt made the motion to approve. Ms. Ellen J. Quigley seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Sellers continued with the *Revenue and Expenditure* Report. Revenues are reported to be doing well. Tax revenues are coming in on budget and state, local and DSH are slightly less than expected but is offset by CARES Act action that reduced intergovernmental transfer. The Public Health Department and Headquarters Divisions are on target with revenues. Headquarters revenues are slightly higher than budget by \$3.5 million. Due to intergovernmental transfers, revenues are \$9 million better than projection. Expenditures are doing well. Personal services are on target. Capital outlays have been able to be held back by delaying projects. Costs are at \$91.1 million which is better than budget by \$8.4 million. Funds have been provided to Eskenazi at \$53.8 million, expected support to Long Term Care operations of \$120 million and no money has gone to the cumulative building fund. The Corporation is at \$25 million positive position. Dr. Miner made the motion to approve the Report. Mr. Eberhardt seconded the motion. The July 2020 Revenue and Expenditure Report was unanimously approved by roll call vote.

Dr. Miner presented *Purchase Recommendation: "RFP #WAVE3-0420"*. A recommendation was presented at the Eskenazi Health Committee meeting and is part of the SAP rollout. Ms. Quigley made a motion to approve. Dr. Miner seconded the motion. The recommendation was unanimously approved by a roll call vote.

Dr. Miner presented three *Medical Staff Policies* as the next agenda item for approval. Policy No. 700-81 *Monitoring of Blood Utilization*, had minor changes related to process of the application completion. Mr. Fehribach seconded the motion to approve all the policies. All medical staff policies were approved unanimously by roll call vote.

Dr. Miner presented the *Appointments, Reappointments, and Changes in Privileges*. The appointments included in the board packet were recommended by the Eskenazi Health Committee for approval. The motion was seconded by Mr. Fehribach. The changes were unanimously approved by roll call vote.

Mr. Fehribach gave the *Long Term Care* report. The Long Term Care operational report from ASC stated that ISDH conducted 99 infectious control surveys in HHC owned communities and 97% were deficiency free. ASC was recognized as one of the top work places in 2020. To date more than 60 facilities have been blanket tested with over 12,000 tests performed for COVID-19 by ASC. This includes residents and staff. Ongoing

testing is occurring. Expenses are above budget by \$1.5 million but offset by the CARES Act fund. Some of this is due to the decline in rehab patients. ASC received about \$30 million from the CARES Act fund.

Ms. Quigley gave the *Public Health Committee* report. Due to the regulations of wearing masks, limiting restaurant capacity and other events, the COVID-19 positive cases and deaths have declined.

Dr. Miner gave the *Eskenazi Health Committee* report. A report from the Chief Nursing Officer at Eskenazi stated there have been a number of programs integrated into Eskenazi including MIPS (Minimal Interventional Procedure Services) which includes electrophysiology. The perioperative area of the hospital has had a dramatic increase in procedures. The first DiVinci procedure was performed on 8/26/2020. Currently, 25% of patient visits are through telehealth. Perinatal services have achieved level 3. Two labor suites should be opened by the end of the year. The Trauma and Burn unit has increased volume in the last 18 months. After being down in volume, the ER has seen more than 300 patients in a 24 hour period. The stroke program has been recertified as up to par. Eskenazi hold a five star rating from CMS.

Mr. Matthew Gutwein, President and CEO, HHC, thanked the staff and leaders. Mr. Gutwein ensured that all operations of HHC are being conducted alongside the work of the pandemic. The Indiana positive COVID rate is slowly declining, Marion County is flat and about half of positive cases are among young people 20-29. Scientists suggest COVID will be with us for a very long time and the best defense is to avoid crowds. Mr. Gutwein gave heartfelt kudos and thanks to many inside and outside the corporation.

Mr. Ernie Vargo, CEO, Eskenazi Health Foundation, gave the *Eskenazi Health Foundation* report. There was no foundation report.

Dr. Daniel O'Donnell, M.D., Chief of IEMS gave the *IEMS* report. IEMS runs are up to 350 per day. Five to ten runs per day have COVID type symptoms. Employees have come in contact with 1,302 confirmed positive COVID cases. Only ten providers have tested positive at IEMS. The Shalom project has expanded to one day a week in 46203 zip code area and Wheeler Mission in the 46201 zip code. A new academy will start in August. There are potential uniform changes to IEMS.

Ms. Shelia Guenin gave the Long Term Care report. Long Term Care and ASC serve more than 6,900 residents. By measurement, LTC and ASC have a much higher population of underserved individuals with multiple comorbidities than traditional nursing facilities. Fourteen hundred residents are served through

dementia units. The American Healthcare Association has awarded 15 of ASC facilities with Bronze Star awards and one with a Silver award. HHC facilities average score from ISDH is 338 while the state average is 302. MESH provides training to facilities on hazard assessments.

Dr. Virginia Caine, Director and Chief Medical Officer, MCPHD, reported that there have been 740 deaths due to COVID. Our peak was in the first week of May and we are doing much better now. However, as we reopen, our cases are running 200 per day and rate is 10%. The requirement to wear a face mask and to cap crowd capacity has reduced cases to about 117 per day. ER visits and hospital admissions have decreased. The International Market Place Coalition located around a 2.5 miles square by the Lafayette Mall is hosting annual community event on diversity on September 12.

Dr. Lisa Harris, CEO, Eskenazi Hospital reported that the hospital services have really ramped up and that the hospital is safe to go to and to not delay care due to COVID. 855-202-1053 is a phone number to call to get financial help with medical services. Food insecurities are high and 15,000 meals have been served weekly by Meals on Wheels and partnership with Gleaners is providing free food in three locations. Eskenazi is now equipped to care for neonatal ICU. Designation was received from Antimicrobial Stewardship Center of Excellence and the only healthcare organization in Indiana to be recognized. The Hoosier Heartland Healing collaborative in partnership with Mind Body Medicine.

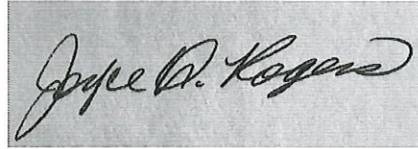
Since this was a public meeting, Ms. Rogers asked that any member of the public that had a comment or public records request submit their comment via WebEx or email to be included in the minutes.

Cbrantingham@hhcorp.org can be emailed for comments or questions. No public comments were received.

Ms. Quigley motioned to adjourn the meeting.

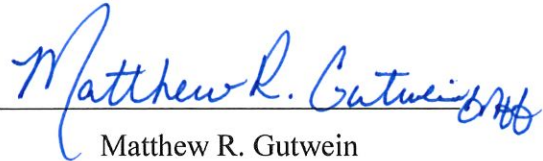
Ms. Rogers adjourned the meeting.

The next meeting of the Board will be held on Tuesday, September 15, 2020, at 2:00 p.m.

A rectangular box containing a handwritten signature in black ink, which appears to read "Joyce Q. Rogers".

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Joyce Q. Rogers, Chairwoman  
Board of Trustees

A handwritten signature in blue ink that reads "Matthew R. Gutwein".

Matthew R. Gutwein  
President and Chief Executive Officer