

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

December 17, 2019

The meeting of the Board of Trustees ("Board") of the Health and Hospital Corporation of Marion County, Indiana ("HHC") was held on Tuesday, December 17, at 2:00 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Gregory S. Fehribach; Carl L. Drummer;

Mr. Gregory S. Fehribach called the meeting to order and proceeded with the roll call.

Mr. Fehribach asked if there were any additions, corrections, or deletions to the Board minutes from the November 19, 2019, meeting. Mr. Carl L. Drummer made the motion to approve. Mr. Charles S. Eberhardt seconded the motion. The minutes from November 19, 2019, meeting were unanimously approved.

The next item on the agenda was Resolution No. 12-2019, "*CIA Fourth Reporting Period*". The Long Term Care committee discussed the CIA resolution. It was determined that HHC had implemented an effective CIA compliance program, HHC is in compliance with the requirements of the CIA, and that the CIA resolutions be presented to the full board for approval. Drummer made the motion to approve the CIA resolution. Mr. Eberhardt seconded the motion. Resolution No. 12-2019 was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the *Treasurer's* report. Cash Disbursements for November were at \$146.2 million. There were no comments or questions. Dr. Miner made the motion to approve. Mr. Eberhardt seconded the motion. The November 2019 Cash Disbursements Report was unanimously approved.

Mr. Sellers continued with the Revenue and *Expenditure* Report. The Tax Revenues were \$114.3 million. Marion County Public Health Department ("MCPHD") is on target at \$6.8 million. Headquarters revenue is at

\$16.9 million. Grant revenues are \$23.7 million. Total Revenue for the Corporation for the year is \$133.4 million. Expenditures from the general fund and MCPHD personal services are \$62.4 million. Supplies are \$4.7 million. Other Services and Charges are \$56.2 million. Capital Outlays are \$5.2 million. Eskenazi Health, IEMS, and Long Term Care are on target. The November 2019 Revenue and Expenditure Report was unanimously approved.

Dr. Miner presented Policy “*Disclosure Discussions with Patients/Families, 700-122*” as the next agenda item. Dr. Miner made a motion to approve. Dr. Canal seconded the motion. Policy 700-122 was unanimously approved.

Dr. Miner presented six *Privilege Forms*:

Allied Health Professional—*APN Clinical Privilege Form*

Allied Health Professional—*PA Clinical Privilege Form*

Eskenazi Health Professional—*Internal Medicine Clinical Privilege Form*

Eskenazi Health Professional—*Neurological Surgery Clinical Privilege Form*

Eskenazi Health Professional—*Radiology Associate Staff Clinical Privilege Form*

Eskenazi Health Professional—*Urology Clinical Privilege Form*

Dr. Miner made a motion to approve. Dr. Canal seconded the motion. The Privilege forms were unanimously approved.

The next agenda item was *Appointments, Reappointments, and Changes in Privileges*. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the April 17, 2018, Eskenazi Health Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Dr. Miner made a motion to approve. Dr. Canal seconded the motion. The March 2018 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Dr. Miner gave the *Eskenazi Health Committee* report. The Committee reviewed the minutes from the previous meeting and heard a report from Mr. Ron Rogers in regards to operational excellence and business development report. All processes have shown positive improvements including Eskenazi Health, the Sandra Eskenazi Community Mental Health Center, and Legacy House. Results have increased positive income of \$110 million.

Dr. David F. Canal gave the *Quality Committee* report. Ms. Chrissy Lowe gave a presentation in today's Quality Committee meeting regarding scope of practice/scope of service specifically for the Sandra Eskenazi Community Mental Health Center. Ms. Leanne Blue gave a presentation about overlapping surgery. Areas of improvement include improvement in monitoring patient's temperatures in the operating room and backup records. The Joint Commission has certified the Total Hip Center of Excellence and Total Knee Center of Excellence. Stroke certification visit identified two areas of improvement for certification. The HCAP scores were all green.

Mr. Ernie Vargo, CEO, EH Foundation, gave the *Eskenazi Health Foundation* report. Election of Officers and Directors occurred on December 9, 2019. John Ackerman, Managing Director at Cardinal Equity, will be Chair; Bill McCarthy, CEO of Compass Construction, will be the Vice Chair; Charlene Barnett, a civic leader, will be Secretary; and Denny Oklak, a recently retired CEO from Duke Realty, will be Treasurer. John Thompson will continue to serve on the Board. Cherie Davis, CFO for Eli Lilly and Company's USA Operations, and Kevin Hipskind, Regional President for Fifth Third Bank, both, will become Directors. Twenty people are also showing interest in the Board and there will be two openings next year.

Mr. Daniel O'Donnell, M.D., Chief of IEMS gave the *IEMS* report. Through November, there were over 110,000 transports. Twenty three providers have been hired. Fifteen new paramedics recently graduated. IEMS participated in Tweets for Toys and jacket/coat distribution for those in need. IEMS employees won first place in the Governors Gold Cup competition.

Ms. Shelia Guenin gave the *Long Term Care* report. All responsibilities were completed for the CIA compliance plan. Nine HHC facilities won a Bronze award from The American Health Care Association for commitment to excellence. Six facilities received a Silver award. Almost all facilities have exercised an emergency preparedness response plan. Several long term care employees attended the National Long Term Care Coalition conference.

Dr. Ashley Overley, CEO, Sandra Eskenazi Mental Health Center, gave the *Sandra Eskenazi Mental Health Center* Report. Dr. Overley reported a partnership with City of Indianapolis to provide vouchers for housing for non-elderly, disabled persons through a referral system.

Matthew Gutwein, president and CEO, HHC, gave the **President/CEO** Report. Mr. Gutwein stated that Mental Health America awarded Dr. Virginia Caine the Public Health award. Dr. Box will be the keynote speaker at Staff Development Day. HHC participated in a county wide session spearheaded by President of the City County Council regarding equity inclusion and diversity. DISH funding is scheduled to be cut by half by Congress. Nina Braham's retirement was announced.

Dr. Virginia Caine, Director and Chief Medical Officer, MCPHD gave the **MCPHD** report. Dr. Caine reported Deborah Buckner received the Mental Health Addiction Professional award from Mental Health America. This is a very early and serious flu season. So far, there have been 23,000 hospitalizations across the country. Indiana has had four flu related deaths, 33% of ER visits are for flu symptoms driving visitor restriction.

Dr. Lisa Harris, Medical Director and CEO, Eskenazi Health, reported a new program to help pregnant women with substance abuse issues and is primary care based. General Manager of Culinary Services has been appointed by Lt. Governor to serve on the Indiana Grown Commission. The Eskenazi Trauma and Critical Care Symposium is scheduled for February 14, 2020.

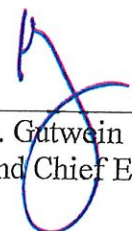
Since this was a public meeting, Mr. Fehribach asked if there were any comments or questions from the public or additional business. There were no comments.

Mr. Eberhardt motioned to adjourn the meeting. Dr. Canal seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, January 13, 2020, at 2:00 p.m.



Gregory S. Fehribach
Vice Chairperson, Board of Trustees



Matthew R. Gutwein
President and Chief Executive Officer