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Board of Trustees Meeting Minutes

February 16, 2021

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held at 2 p.m. on Tuesday, February 16, 2021, via a WebEx meeting.

Members present included: Mr. Carl L. Drummer, Mr. Ted W. Nolting, Mr. Charles S. Eberhardt, Mr. Gregory S. Fehribach, Dr. James D. Miner and Robert W. Lazard.

Mr. Drummer called the meeting to order at 2:06 p.m.

Mr. Drummer asked if there were any additions, corrections or deletions to the minutes from the Board meetings held on December 15, 2020, January 5, 2021 and January 11, 2021. Dr. Miner made a motion to approve the minutes and Mr. Fehribach seconded the motion. The motion was unanimously approved by roll call vote, with the exception of Mr. Lazard abstaining from voting because he was not a member of the Board during those meetings.

Mr. Jay Burkett, Interim Treasurer and CFO, HHC, provided the **Finance Report**. Cash disbursements for December 2020 were at \$220.3 million, which is above the 2020 monthly average of \$145.6 million. Cash disbursements for January 2021 were at \$139 million. Dr. Miner made a motion to approve the cash distributions and Mr. Fehribach seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Burkett continued with the **Finance Committee Update**. The committee heard financial presentations from the following four finance leaders: Sherron Rogers, Chief Financial Officer and Chief Strategy Officer, Eskenazi Health (EH); Steve Van Camp, Chief Financial Officer, American Senior Communities; James Simpson, Assistant Treasurer, HHC; Tara Parchman, Finance Director, Marion County Public Health Department (MCPHD).

Dr. Lisa Harris, CEO, EH, presented the following purchase recommendation: **Eskenazi Health Construction Manager as Constructor (CMc) Services Miscellaneous Renovation Projects**. Dr. Miner made a motion to approve the purchase recommendation and Mr. Fehribach seconded the motion. The motion was unanimously approved by roll call vote.

Dr. Harris continued by presenting the following four medical staff policies: Policy No. 700-45: **Moderate and Deep Sedation**; Policy No. 700-123: **Medical Staff Peer Review**; Policy No. 700-154: **Auto-Verification of Medication Orders**; Policy No. 700-156: **Chain of Command**





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Conflict Resolution. Mr. Nolting made a motion to approve the medical staff policies and Mr. Lazard seconded the motion. The motion was unanimously approved by roll call vote.

Dr. Harris continued by presenting the following eight privilege forms: **APRN Privilege Form; Dermatology Privilege Form; Family Medicine Privilege Form; FPPE Guidelines Privilege Form; PA Privilege Form; Pediatrics Privilege Form; Psychiatry Privilege Form; Surgery Privilege Form.** Mr. Fehribach made a motion to approve the privilege forms and Mr. Eberhardt seconded the motion. The motion was unanimously approved by roll call vote.

Dr. Harris concluded by presenting the **Appointments, Reappointments and Changes to Privileges.** Mr. Fehribach made a motion to approve the purchase recommendation and Mr. Nolting seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & CEO, HHC, presented the **HHC Report.** Mr. Babcock welcomed Mr. Lazard to the Board, and provided updates on legislation that affects HHC and its divisions.

Angela Smith-Jones, Vice President, Diversity & Inclusion, HHC, presented the **Diversity & Inclusion Update.** Ms. Smith-Jones discussed diversity and inclusion at HHC including the reactivation of the Diversity Task Force.

Virginia Caine, M.D., Chief Medical Officer & Director, MCPHD, presented the **MCPHD Report.** Dr. Caine announced that MCPHD has tested over 30,000 individuals for COVID-19 and vaccinated over 10,000 individuals with a COVID-19 vaccine.

Dr. Harris presented the **Eskenazi Health Report.** Dr. Harris announced that inpatient admissions to EH have dropped to single digits. On Monday, EH fully reopened its operating rooms and procedural areas.

Ms. Rogers presented the **Overview of 2020 Patient Volumes** at EH. Ms. Rogers announced that EH in 2020 had a 7 percent decrease for inpatient admissions but had an increase in patients days due to the severity of COVID-19. October and November of 2020 were the busiest inpatient months in the history of EH.

Ashley Overley, CEO, Sandra Eskenazi Mental Health Center (SEMHC) presented the **SEMHC Report.** Ms. Overley announced that in the month of January, SEMHC completed 486 intakes, saw 5,582 unique clients and was \$600,000 under its operating income budget.





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Chuck Ford, Assistant Chief, Indianapolis Emergency Medical Services (IEMS) presented the ***IEMS Report***. Mr. Ford announced that despite the recent inclement weather, IEMS has maintained its average number of runs per day of 330. In January, IEMS staff recorded over 1,000 hours of service at the EH and MCPHD COVID-19 vaccination clinics.

Shelia Guenin, Senior Vice President, HHC, presented the ***Long Term Care Report***. Ms. Guenin announced that of the 427 infection control surveys completed at HHC facilities by the Indiana Department of Health in 2020, 89 percent of the surveys were deficiency free. In regard to the COVID-19 vaccine, 87 percent of residents and 37.5 percent of staff have received at least the first dose of the vaccine.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the ***EHF Report***. Mr. Vargo announced that despite the challenge of not being able to meet in-person with donors in 2020, the EHF had an excellent year philanthropically with \$6 million in funds and had an increase in assets of \$8 million.

Mr. Simpson presented the ***Revenue and Expenditure Report***. Mr. Simpson announced that HHC ended 2020 better than budget by 3.2 percent. Mr. Eberhardt made a motion to approve the report and Mr. Nolting seconded the motion. The report was unanimously approved by roll call vote.

Since this was a public meeting, Tavonna Harris Askew, Chief of Staff & General Counsel, HHC, asked that members of the public submit comments, questions and public record requests via email to cbrantingham@hhcorp.org to be included in the minutes. No public comments were received.

The next meeting of the Board will be held at 2 p.m. on Tuesday, March 16, 2021.

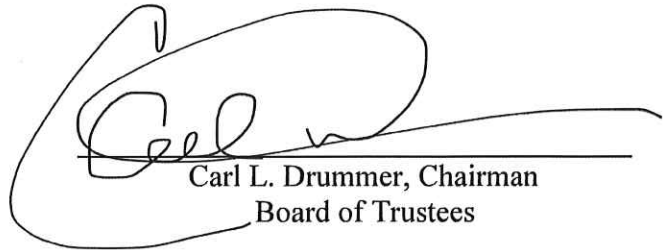
Dr. Miner motioned to adjourn the meeting and Mr. Eberhardt seconded the motion.





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Mr. Drummer adjourned the meeting.

A handwritten signature in blue ink, appearing to read 'Carl L. Drummer', is written over a horizontal line. The signature is stylized and cursive.

Carl L. Drummer, Chairman
Board of Trustees

A handwritten signature in blue ink, appearing to read 'Paul T. Babcock', is written over a horizontal line. The signature is stylized and cursive.

Paul T. Babcock
President & CEO