

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

February 18, 2020

The meeting of the Board of Trustees ("Board") of the Health and Hospital Corporation of Marion County, Indiana ("HHC") was held on Monday, February 18, at 2:00 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: Ms. Joyce Q. Rogers; Mr. Charles S. Eberhardt; David F. Canal, M.D.; Gregory S. Fehribach (by phone); Mr. Carl L. Drummer; Ms. Ellen Quigley

Ms. Joyce Q. Rogers called the meeting to order at 2:09 pm.

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the December 17, 2019, January 13, 2020 and January 31, 2020, meeting. Mr. Carl L. Drummer made the motion to approve.

Ms. Ellen Quigley gave the report on the bid for *r SUDR-1020, Purchase Recommendations and Substance Use Disorder Recovery Assessment and Plan (RAP)*. The Public Health Committee meeting viewed a presentation given by Mr. Joe Gibson, Director, Epidemiology, regarding a grant received by MCPHD for this work. Vendor RCR was selected by the Public Health Committee and brought to full board for approval. Mr. Charles S. Eberhardt moved to approve and Mr. Drummer seconded the motion. The motion was unanimously approved.

Ms. Quigley gave the report on the *Revised Fee Resolution No. 1-Adoption to Revision of Fee Schedule 2020* and the Civil Surgeon Status Report 200131. At the Public Health Committee meeting Dr. Ellen Einterz gave a report on medical work for immigrants in Marion County. MCPHD would like to extend these services to the Marion County refugee population. MCPHD submitted the proposed Revised Fee schedule and Resolution 1-2020 for the board's consideration. Dr. David Canal moved to approve Resolution 1-2020 and Mr. Eberhardt seconded. The motion was unanimously approved.

Daniel E. Sellers, Treasurer and CFO, HHC, gave the *Treasurer's* report. Cash disbursements for December 2019 and January 2020 were at \$273.6 million. This is above the monthly average and due to inter-government transfer to long term care, bond payments, DISH disbursement, and funding of January payroll. January cash disbursements were \$124 million. This is lower than average due to the new SAP system not being turned on and caught up with payments. Ms. Quigley moved to approve the cash disbursement. Mr. Eberhardt seconded the motion. The motion was unanimously approved.

Mr. Sellers continued with *Revenue and Expenditure* Report for December 31, 2019. The Tax Revenues were \$129.6 million. Marion County Public Health Department ("MCPHD") is on target at \$7.4 million. Headquarters revenue is at \$17.6 million. Total Revenue for the Corporation for the year is \$153 million. Expenditures from the general fund and MCPHD personal services are \$67.8 million. Supplies are \$4 million. Other Services and Charges are \$59 million. Capital Outlays are \$55.2 million. Eskenazi Health, IEMS are on target and Long Term Care below target. Mr. Eberhardt moved to approve the Revenue and Expenditure Report. Ms. Quigley seconded the motion. The December 2019 Revenue and Expenditure Report was unanimously approved.

Dr. Canal reported on seven *medical staff policies* as the next agenda item:

Policy No. 700-23 "*Medical Consultations*"

Policy No. 700-57, "*Content of the Medical Record*"

Policy No. 700-99, "*Determination of Death*"

Policy No. 700-133, "*Procedures for Organ, Tissue, and Eye Donation*"

Policy No. 700-136, "*Recovery of Organs after Circulatory Death*"

Policy No. 700-145, "*Low Dose Intramuscular Methotrexate Treatment and Follow-Up for Ectopic Pregnancy*"

Policy No. 700-151, "*Trail of Labor after Cesarean ("TOLAC")-Guidelines*"

All policies had changes in some verbiage. The changes were seconded by Mr. Eberhardt and unanimously approved.

The next agenda item was *Changes in Privileges*. Dr. Canal stated that "Neurology Telemedicine Clinical Privilege Form" was approved to present to full board for approval. Mr. Eberhardt seconded the motion and it was unanimously approved.

Mr. Eberhardt presented on *Appointments, Reappointments, and Changes in Privileges*. Specifically, Approval of Danette Hollins as the new Consumer Representative for the Sandra Eskenazi Community Mental Health Center Advisory Board and Approval of Amended and Restated Bylaws for the Mental Eskenazi Community Mental Health Center Advisory Board. Mr. Eberhardt moved for approval and the motion was seconded by Mr. Drummer. The changes were unanimously approved.

Dr. Canal presented the *medical staff and Allied Health Staff appointments and reappointments* for approval. The motion was seconded and unanimously approved.

Ms. Quigley reported on the *Public Health Committee*. The Committee heard from program director, Amani Nunley, regarding the Marion County Health Asthma Program. The program is a partnership with the CDC. Some strategies include home visits and tobacco cessation.

Dr. Canal reported on the *Eskenazi Health Committee*. The Committee heard presentations regarding the new Zimmer ROSA Robot to aid in knee replacement. The robot cost \$864,000 and improves outcomes. Next, Dr. Canal discussed the Medical Legal Partnership. The goal of the Medical Legal Partnership is to assist patients with basic needs such as housing. There are two attorneys and one paralegal at Eskenazi for this initiative. Faegre Drinker is able to help with guardianships, wills and advanced directives. Finally, Dr. Canal gave the financial update. There has been continued growth since 2014. Full time employees are down since 2018.

Mr. Eberhardt gave the *Long Term Care Committee* report. Medicaid Fiscal Accountability Regulation was discussed in the Committee meeting. Next steps will be to talk to the state about the ramifications of the poll that contained over 4000 comments. Committee will be asking for a five year window for implementation. Long term care financials showed \$4 billion better than 2018. Biggest increase in expenses was due to hiring staff and nurses. Star rating saw a slight decrease in the last quarter of 2019. Pharmacy services initiative was discussed and reported a 25% increase in flu vaccinations.

Mr. Matt Gutwein requested that the agenda be amended to include a vote on the Zimmer ROSA robot that Dr. Canal discussed as a part of his Eskenazi Health Committee report. Dr. Canal spoke restated the Zimmer ROSA robot bid. The cost of \$864,000 was negotiated down from \$1.3 million and included all the necessary components. Mr. Drummer concurred with the recommendation and it was seconded by Ms. Quigley. The motion was unanimously approved.

Mr. Ernie Vargo, CEO, EH Foundation, gave the *Eskenazi Health Foundation* report. The foundation has given \$140 million since 2009. Sandra Eskenazi has given over \$10 million to the foundation in support of mental health. The foundation is looking at a new strategic plan and finding new items to fund.

Mr. Chuck Ford, gave the *IEMS* report. IEMS responded to over 120,000 calls in 2019 and transported 85,000 patients to hospitals. IEMS also provided services at over 450 events. Twenty-three newly graduated students will start employment in April. IEMS is partnering with MCPHD for statistical purposes and multiple universities for further education and life saving techniques to employees as well as citizens.

Ms. Shelia Guenin gave the *Long Term Care* report. Timbers of Jasper and East Lake Nursing and Rehabilitation received deficiency free annual recertification and licensure. Less than 10% of facilities in the state receive this distinction. The American Healthcare Association will honor 60% of our facilities at their quality summit in March for achieving three out of four goals and 17 facilities for achieving four out of four goals. Policy and Procedures were updated for 2020.

Dr. Ashley Overley, CEO, Sandra Eskenazi Mental Health Center, gave the *Sandra Eskenazi Mental Health Center* Report. Dr. Overley reported on financials. Operating revenue for 2019 was a \$5.5 million gain. SAMHC is partnering with Community Health and IUPUI to form the Behavioral Health Academy for therapist.

Matthew Gutwein, president and CEO, HHC, gave the *President/CEO* Report. Mr. Gutwein reported on the CMS rule that is intended to reduce Medicaid funding. This rule could cut \$6 billion to Indiana. This would have impact on vulnerable, low income patients. Long term care and ASC care for 8,000 patients per day in which most are Medicaid recipients.

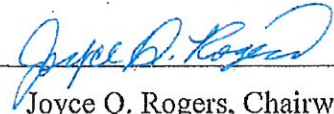
Dr. Virginia Caine, Director and Chief Medical Officer, MCPHD gave the *MCPHD* report. Dr. Caine reported that in February there was a meeting for End the HIV Epidemic Coalition in which four honorary chairs were selected. We are one of 47 cities noted as having the highest incidence of HIV. Federal monies should be received. Only 61% in Marion County currently diagnosed are staying in care. The Real Girls L.E.A.D. Symposium will take place on Saturday, February 29, 2020, and will focus on girls in 6th through 12th grade. MCPHD has a website for COVID19 questions. Mary McKee will be retiring at end of the month.

Dr. Lisa Harris, CEO, Eskenazi Health, reported that Eskenazi will be hosting a Stop the Bleed training course. Nominations are being accepted for the Volunteer Program. Dr. David Crab was named to Becker's Healthcare list of Chief Medical Officers to Know.

Since this was a public meeting, Ms. Rogers asked if there were any comments or questions from the public or additional business. There were no comments.

Ms. Quigley motioned to adjourn the meeting.

The next meeting of the Board will be held on Tuesday, March 17, 2020, at 2:00 p.m.



Joyce Q. Rogers, Chairwoman
Board of Trustees



Matthew R. Gutwein
President and Chief Executive Officer