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Board of Trustees Meeting Minutes

July 26, 2022

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held at 2 p.m. on Tuesday, July 26, 2022, at 720 Eskenazi Avenue in the Faegre Drinker Conference Room of the Rapp Family Conference Center in Indianapolis, IN 46202.

Members present in-person: Monica Y. Crain, Gregory S. Fehribach, Thomas Hanify, Geeta K. Mantravadi, M.D. and Beverly Mukes-Gaither

Members present virtually: Robert W. Lazard and Carl L. Drummer

Members not present: N/A

Mr. Lazard called the meeting to order at 2:01 p.m.

Mr. Lazard asked if there were any comments or questions on the *Consent Agenda*, which included the following items: Board Minutes: June 21, 2022; Treasurer & CFO Report: June 2022 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following Medical Staff Policies: 700-09: *Credentials and Peer Review Files*; 700-147: *Professional Image – Physicians & Providers*; and the following privilege forms: *AHP Advanced Practice Registered Nurse*; *AHP Physician Assistant*.

Dr. Mantravadi moved to approve the *Consent Agenda* and Ms. Crain seconded the motion. The motion was unanimously approved by roll call vote.

Ms. Crain requested that General Ordinance No. 2-2022: *Board Organization* be introduced and read for the second time. The ordinance will be presented for passage at the August 9, 2022, Board meeting.

Ms. Mukes-Gaither requested that General Ordinance No. 3-2022: *2023 Budget* be introduced and read for the first time. Brooke Dunn, Treasurer & CFO, HHC, expounded on the ordinance. The ordinance will be read for the second time at the August 9, 2022, Board meeting and presented for passage at the August 30, 2022, Board meeting.



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Paul Babcock, President & CEO, HHC, presented the **HHC Report**. Mr. Babcock provided updates on leases of HHC-owned long-term care (LTC) facilities. Mr. Babcock also welcomed Nicole Harper who is the new COO of HHC. Lastly, Mr. Babcock congratulated Dr. Harris on recently being honored as a member of the Indiana 250, which is the Indiana Business Journal's inaugural publication of the 250 most influential business leaders in Indiana.

Ms. Dunn presented the June 2022 Budget Basis Revenue and Expenditures Report.

Peggy Ford, Vice President Corporate Compliance & Chief Compliance Officer, HHC, provided the **Compliance Committee Update**. Ms. Ford reported that the committee heard presentations on two of the seven elements of a successful Compliance Program, including the auditing and monitoring requirement and open lines of communication. The committee also reviewed a new video of HHC's Compliance Program which features members of HHC's leadership team.

Virginia Caine, M.D., Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), presented the **MCPHD Report** and the **Public Health Committee Update**. Dr. Caine provided updates on the state of Monkeypox in Marion County. Dr. Caine also reported that the committee heard a presentation on the status of MCPHD's budget.

Lisa Harris, M.D., CEO, EH, presented the **EH Committee Update**. Dr. Harris reported that volumes of patient-care services remain high across the board. Dr. Harris also announced that EH was able to keep all its beds open throughout the pandemic. Lastly, Dr. Harris discussed nursing staff shortages and raising the minimum wage at EH to \$18 per hour.

Dr. Harris continued by presenting the **Quality Committee Update**. Dr. Harris reported that the committee heard a presentation by Jenn Weatherspoon, Director, Quality, Informatics, Analytics & IS Solutions, EH, on reducing the utilization of ventilators. The committee also heard a presentation by Heather Fretwell, Chief Medical Officer, Sandra Eskenazi Mental Health Center (SEMHC), on behavior health assessments.

Dr. Harris concluded by presenting the **EH Report**. Dr. Harris reported that EH has now launched its health-equity zone pilot program at three EH locations. Dr. Harris also announced a few staff recognitions.





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Ashley Overley, M.D., CEO, SEMHC, presented the **SEMHC Report**. Dr. Overley reported that the 9-8-8 mental-health hotline has launched nationally. Dr. Overley also announced a variety of new training initiatives for clinicians that will include training through the Beck institute and the MERIT Institute, both internationally renowned experts in their respective modalities of evidence-based psychotherapy. Lastly, Dr. Overley noted that SEMHC is currently enrolling its third class of Behavioral Health Academy students.

Dan O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS) presented the **IEMS Report**. Dr. O'Donnell reported that run volumes continue to run high but are just short of numbers from June 2021. Dr. O'Donnell also announced that IEMS is providing medical support this week at the Indiana State Fair. Lastly, Dr. O'Donnell noted that IEMS has received over 250 applications for its Civilian to EMT Program which will begin in September.

Julie White, Interim Vice President/Director of Quality Review, HHC, presented the **LTC Report**. Ms. White reported that several HHC-owned facilities recently received recognition. Ms. White also announced that there are 67 COVID-19 positive patients and 72 positive staff at HHC-owned facilities. Steve Van Camp, CFO, American Senior Communities (ASC), provided updates on ASC nursing staff shortages and actions that ASC is taking to address the shortages.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported that the foundation sold out its 31st annual golf outing which was held on June 20. Mr. Vargo also announced that EHF is working with EH's Public Relations Department to better communicate the mission of EHF to the public.

Mr. Lazard asked if there were any members of the public who wished to speak at today's meeting. A member of the public, Michael Oles III, expressed his concern about the HHC, et al., v. Talevski case.

Tavonna Harris Askew, Chief of Staff & General Counsel, HHC, provided information to the public on how to submit public record requests.

The next meeting of the Board will be held at 2 p.m. on Tuesday, August 9, 2022 (second reading of the budget) and on Tuesday, August 30, 2022 (final reading and passage of the budget).



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Mr. Hanify moved to adjourn the meeting and Ms. Mukes-Gaither seconded the motion.

Mr. Lazard adjourned the meeting.

A handwritten signature in black ink, appearing to read 'Robert W. Lazard', written over a horizontal line.

Robert W. Lazard, Chairman
Board of Trustees

A handwritten signature in black ink, appearing to read 'Paul T. Babcock', written over a horizontal line.

Paul T. Babcock
President & CEO

