

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

December 20, 2016

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, November 15, 2016, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: David F. Canal, M.D.; Carl L. Drummer; Gregory S. Fehribach; Charles S. Eberhardt; James D. Miner, M.D;

Members absent: Joyce Q. Rogers; Ellen W. Quigley;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the November 15, 2016, meeting. Mr. Drummer made the motion to approve. Mr. Fehribach seconded the motion. The minutes from the November 15, 2016, meeting were unanimously approved.

Dr. Miner stated that General Ordinances and Resolutions was the next agenda item to be presented for approval. Dr. Miner presented Resolution No. 8-2016, **“Relevant Conclusions Regarding the CIA Second Reporting Period”**. Mr. Fehribach made the motion to approve. Dr. Canal Seconded the motion. The Resolution No. 8-2016, **“Relevant Conclusions Regarding the CIA Second Reporting Period”**, was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for November 2016 were at \$145.5 million, which is above the 2016 monthly average of \$142.5 million. Dr. Miner asked if there were any questions regarding the November 2016 report. There were none. Dr. Canal made the motion to

approve. Mr. Drummer seconded the motion. November 2016 Cash Disbursements Reports were unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues are on budget. Other State and Federal Revenues are on budget with a strong showing. Marion County Public Health Department (“MCPHD”) is better than budget at \$6.9 million. Headquarters is slightly below budget at \$22.3 million. Grant revenues are strong at \$18.6 million. Total Revenue for the Corporation is \$125.7 million. Expenditures are better than budget. Personal Services better than budget at \$55.0 million. Supplies are better than budget by \$4.7 million. Other Services and Charges are better than budget at \$30.9 million. Capital Outlays are significantly better than budget at \$700,000. Eskenazi Health and IEMS are on target at \$170.6 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is fully funded. Operating Transfer Bond and Lease Payments funds are fully funded. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. The November 2016 Revenue and Expenditure Report was unanimously approved.

Dr. Miner presented Privilege Forms as the next agenda item. The forms were:

- Allied Health Professionals – Advanced Practice Nurse Privilege Form
- Allied Health Professionals – Physician Assistant Privilege Form
- Pediatric Associate Staff Clinical Privilege Form
- Radiology Clinical Privilege Form
- Urology Associate Staff Clinical Privilege Form

Privilege Forms were reviewed in the December 20, 2016, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Privilege Forms. Dr. Miner explained the changes in privilege forms. Ms. Quigley made a motion to approve. Mr. Drummer seconded the motion. The December 2016 Privilege Forms were unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the December 20, 2016, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Dr. Canal made a motion to approve. Mr. Drummer seconded the motion. The December 2016 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Mr. Sellers gave the Finance Committee Report. Mr. Sellers reported that the Finance Committee met last month and discussed EPIC outcomes, FQHC financial statements, and credit analysis/market rates for the end of the year.

Dr. Miner reported that the Eskenazi Health Committee met on December 20, 2016. The Committee reviewed the minutes from the previous meeting. Brigetta Ober, Director of Quality and Risk Management, Eskenazi Health, presented a report regarding Eskenazi's value based measures and how they compare to those of other institutions. The Committee discussed behavior health improvements, harm events and readmission scorecards, marked improvement in central lines processes, and the importance of transparent data. Also discussed was ambulatory care quality and how improvements are going to be made as the process continues. The Committee discussed improvements within Midtown Mental Health. The Committee heard a report regarding performance improvement updates. The Committee also reviewed Privilege Forms, as well as Appointments, Reappointments, and Changes to Privileges.

Mr. Drummer gave the Public Health/Healthy Babies (PH/HB) Committee report for December 2016. The Committee heard a report from Michael Wallace, Director, Ryan White /HIV Services Program. Mr. Wallace gave a comprehensive overview of the program and the impact it has had in our community. The Committee also reviewed the minutes from the previous meeting.

Dr. Miner stated the next item of business was Resolution 5-2016 "***Honoring Deborah Daniels***". Dr. Miner read the Resolution and Ms. Daniels got a standing ovation. Mr. Gutwein spoke to Ms. Daniels' involvement with the HHC Board and her contributions to the Board and the Indianapolis community. Ms. Daniels expressed her thanks. Mr. Drummer made the motion to approve. Dr. Canal seconded the motion. Resolution 5-2016 "***Honoring Deborah Daniels***" was unanimously approved.

Mr. Ernie Vargo, president and CEO, Eskenazi Health Foundation, gave the Eskenazi Health Foundation report for December 2016. Mr. Vargo said that the Association of Fundraising Professionals held their annual awards ceremony and awarded Robert and Sharon Reed the Outstanding Philanthropists for Indiana Award. The award for Outstanding Foundation was awarded to Betty White, CEO of The Health Foundation of Greater Indianapolis.

The Indianapolis Emergency Medical Services Report will be postponed until February 2017.

Shelia Guenin, vice president, Long Term Care, HHC, gave the Long Term Care report. Mrs. Guenin said that The National Healthcare Coalition Conference, organized by MESH, was held earlier this month. Ms. Guenin had several takeaways from the conference that are important to the Long Term Care community. They are: the development of hazard assessments; communication plans for coordinating during emergencies; community involvement with local coalitions; and community emergency drill involvement. Ms. Guenin also noted there are staffing challenges nationwide, especially with nurses. One area where our facilities are aiming to improve is in the position of the facility administrator and/or executive director. 7 facilities currently have interns who train for 6 months so that they can step into these positions when there is a retirement or job change. Ms. Guenin reminded the Board that in this season of holidays, there are a lot of visitors to the facilities and a great number of facilities are enjoying family dinners where the resident's families can dine in the facilities with their relatives. Ms. Guenin recognized staff who gives up time with their own families during the holidays to serve these facilities.

Margie Payne, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Ms. Payne reported that the Midtown Community Mental Health Board met last month and discussed the WRAP program and its impact, the December 2 opening of a new facility, and finances. Ms. Payne said that Santa will be giving gifts to the group home members, some of whom do not have family or the resources to have presents otherwise.

Matthew Gutwein, president and CEO, HHC, gave the President and CEO report. Mr. Gutwein reported that Mayor Hogsett announced a comprehensive plan to reform the criminal justice system in Marion County. These plans include: Midtown Mental Health being proactively involved with IMPD officers; training public safety partners in crisis training; establishing a mobile crisis unit to help public safety partners intervene; in the period after an arrest, but before charges are filed, there would be a mental health evaluation; working with prosecutors to establish a program where mental health treatment is an alternative to jail time; at the adult detention center, individuals would have immediate assessments and care; post-conviction and post-release, there will be a combined effort to get individuals the mental health care that they need. Mr. Gutwein stated that Dr. Lisa Harris has been named to Becker's Hospital Review's list of 130 Women Hospital and Health System Leaders to Know in 2016. Mr. Greg Fehribach has been named to the Architectural and Transportation Barriers

Compliance Access Board by President Obama. Mr. Gutwein expressed his sadness on the loss of former Indianapolis Mayor Hudnut and extended sympathies to his family.

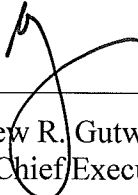
Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine stated her gratitude for the Ryan White HIV Services Program and the impact that it has had on the Indianapolis community and the nation as a whole. On December 2, Brothers United awarded Mike Wallace, director, Ryan White HIV Services Program, the Lifetime Achievement Award. Dr. Caine also attended The National Healthcare Coalition Conference, where she introduced the keynote speaker, and applauded the great work that MESH does on a local and national scale. Dr. Caine recognized 3 individuals who recently retired who were longstanding and cherished employees of the Marion County Health Department. Health by Design has moved into a new space. The Maternal Child Program is holding a forum on opioid use during pregnancy.

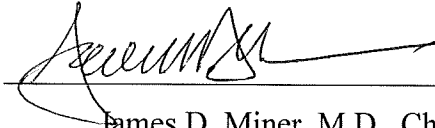
Dr. Lisa Harris, medical director and CEO, Eskenazi Health, stated that, after 26 years, Dr. Gerardo Gomez has announced his retirement. Dr. Harris thanked him for his service and helping to make Eskenazi (then Wishard) a level 1 trauma center, amongst other lasting impact. Dr. Ben Zauraur will be taking over the role of Medical Director. Dave Shaw, former Chief Information Officer, has accepted a job at HHC. His replacement will be Scott Morris, formerly of HHC. An EPIC user survey has indicated that patients are satisfied with the electronic medical record system.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. Ms. Payne stated that the Engagement Center will be opening on January 2, 2017.

There was no further business. Mr. Drummer motioned to adjourn the meeting. Dr. Canal seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Monday, January 9, 2017, at 1:30 p.m.

  
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Matthew R. Gutwein  
President and Chief Executive Officer

  
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James D. Miner, M.D., Chairman  
Board of Trustees