

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

November 15, 2016

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, November 15, 2016, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: David F. Canal, M.D.; Carl L. Drummer; Gregory S. Fehribach; Charles S. Eberhardt; James D. Miner, M.D;

Members absent: Joyce Q. Rogers; Ellen W. Quigley;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the October 18 meeting. Mr. Drummer made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from the October 18, 2016, meeting were unanimously approved.

Dr. Miner stated that General Ordinances and Resolutions was the next agenda item to be presented for approval. Dr. Miner presented and motioned General Ordinance No. 4-2016, “*Wellfield Protection Standards.*” Mr. Fehribach seconded the motion. The General Ordinance No. 4-2016, “*Wellfield Protection Standards*”, was read for the second time by Tavonna Harris Askew, chief of staff and general counsel, HHC. There were no questions from the Board. Being a public meeting, Dr. Miner asked if there were any comment from the public. Seeing none, General Ordinance No. 4-2016, “*Wellfield Protection Standards*” was unanimously approved. Dr. Miner presented Resolution No. 6-2016, “*Naming of 3901 Meadows Parkway Building in Honor of Frank Johnson, Jr. M.D.*” Mr. Eberhardt made the motion to approve. Mr. Fehribach seconded the motion. Resolution No. 6-2016, “*Naming of 3901 Meadows Parkway Building in Honor of Frank Johnson, Jr. M.D.*” was unanimously approved. Resolution No. 7-2016, “*Naming of the Smilemobile in Honor of*

*Lyvonne M. Washington, D.D.S.*” was presented by Dr. Miner. Dr. Canal made the motion to approve. Mr. Eberhardt seconded the motion. Resolution No. 7-2016, *“Naming of the Smilemobile in Honor of Lyvonne M. Washington, D.D.S.”* was unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for October 2016 were at \$134.5 million, which is above the 2016 monthly average of \$141.5 million. Dr. Miner asked if there were any questions regarding the October 2016 report. There were none. Mr. Eberhardt made the motion to approve. Mr. Drummer seconded the motion. October 2016 Cash Disbursements Reports were unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues are on budget. Other State and Federal Revenues are on budget with a strong showing. Marion County Public Health Department (“MCPHD”) is better than budget at \$6.6 million. Headquarters is slightly below budget at \$21.8 million. Grant revenues are strong at \$16.5 million. Total Revenue for the Corporation is \$111.2 million. Expenditures are better than budget. Personal Services better than budget at \$49.9 million. Supplies are better than budget by \$4.5 million. Other Services and Charges are better than budget at \$30.7 million. Capital Outlays are significantly better than budget at \$692,000. Eskenazi Health and IEMS are on target at \$152.7 million. Long Term Care is on budget at \$191.6 million. Operating Transfer Cumulative Building Fund is fully funded. Operating Transfer Bond and Lease Payments funds are fully funded. Mr. Eberhardt made the motion to approve. Dr. Canal seconded the motion. The October 2016 Revenue and Expenditure Report was unanimously approved.

Dr. Miner stated that Policies were the next agenda item to be presented for approval. Dr. Miner stated that the Policies were reviewed in the November 18, 2016, Hospital Committee meeting. Dr. Miner presented, Policy No. 700-122, *“Disclosure discussions with Patients/Families.”* Dr. Miner asked if there were any questions or comments. There were no comments. Dr. Canal made the motion to approve. Mr. Drummer seconded the motion. Policy No. 700-122, *“Disclosure discussions with Patients/Families”* was unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the November 18, 2016, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Mr. Drummer made a motion to approve. Mr.

Fehribach seconded the motion. The November 2016 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

Mr. Fehribach read the Revised Committee Slate for 2016. The Revised Committee Slate were recommended and approved by the Nominating Committee.

Dr. Canal reported that the Eskenazi Health Committee met on November 18, 2016. The Committee reviewed the minutes from the previous meeting. The Committee heard the Midtown Community Mental Health Overview from Margie Payne, CEO. Ms. Payne gave the 2016 report which contained the scope of patient services, work that Midtown is doing in the community, and the results of their efforts. Next was an update from Scott Morris, associate chief information officer, Eskenazi Health. Mr. Morris reported that the Go Live initiative was much faster in its implementation than expected and is going well. The Committee also reviewed Medical Staff Policies, Privilege Forms, as well as Appointments, Reappointments, and Changes to Privileges.

Mr. Drummer gave the Public Health/Healthy Babies (PH/HB) Committee report for November 2016. The Committee heard a report from Tara Parchman, director of finance, MCPHD regarding the 3<sup>rd</sup> Quarter 2016 Financial Report. Dr. Caine presented regarding the American Public Health Association conference that was earlier this month. She also reviewed and recommended passage of Resolution No. 6-2016 and Resolution No. 7-2016. The Department of Health and Human Services is currently conducting a site visit.

The Finance Committee will meet after today's Board Meeting.

Mr. Fehribach presented a review of the Long Term Care Committee meeting. The Long Term Care Committee heard a report from Dan Sellers and Matt Gutwein regarding the status of American Senior Communities. David Stordy has joined ASC as the Chief Operating Officer, Mike Easley has joined as the Chief Information Officer, and Bridget Neuson has joined as the Chief Human Resources Officer. In the latest census, ASC facilities have a rate of 84% occupancy and continue to outperform competitors in the state as well as nationwide. The Committee also heard a report on the newly acquired facilities and how they are being brought up to standard. The readmission rate in these newly acquired facilities has been 15%, which is an improvement, but also a number we are aiming to reduce.

Mr. Ernie Vargo, president and CEO, Eskenazi Health Foundation, gave the Eskenazi Health Foundation report for November 2016. Mr. Vargo said that the EHF Finance Committee had its last meeting and the Governance

Committee is meeting later in the week to look at new directors for 2017. St. Margaret's Hospital Guild has committed \$700,000 for the outpatient pharmacy. Today is the 30<sup>th</sup> anniversary of the National Philanthropy Day.

Shelia Guenin, vice president, Long Term Care, HHC, gave the Long Term Care report. Mrs. Guenin said that the American Healthcare Association has awarded 7 facilities the National Quality Bronze Award for Excellence. It is a three step process which is progressive and displays a commitment to quality through a rigorous review process. Facilities that have received this award in the past are applying for the National Quality Silver Award. Mrs. Guenin gave highlights from the Long Term Care quarterly report, specifically featuring Stonebrooke Rehabilitation Centre and Suites.

Dr. Charles Miramonti, chief, Indianapolis Emergency Medical Service ("IEMS"), gave the IEMS report. Dr. Miramonti reported that the newest class of recruits has hit the streets. IEMS employees have helped complete an active shooter exercise at Banker's Life Fieldhouse. The Reuben Engagement Center is now in the hiring phase. In 2017, IEMS will expand its service to Franklin Township and add an additional shift to the eastside. MESH will host the National Preparedness Conference in December in Washington, D.C. The CORE Team helped a disenfranchised family in need get a new furnace.

Margie Payne, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health Report. Ms. Payne reported that the Midtown Community Mental Health Board met last month and discussed quality measures and finances.

Matthew Gutwein, president and CEO, HHC, gave the President and CEO report. Mr. Gutwein echoed Dr. Miramonti's reflection of the Reuben Engagement Center and is excited for the new and meaningful ways it will help the homeless population in Indianapolis. The Reuben Engagement Center is slated to open in January 2017. HHC is working with other community partners on criminal justice reform which combats mental health and substance abuse issues and helps better redesign the criminal justice systems to better help individuals. 16 Tech is searching for a president and CEO. Mr. Gutwein would like to congratulate Tavonna Harris Askew on being named one of the Indianapolis Business Journal's Women of Influence.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine reported that there is a Health and Human Services site visit to review the Ryan White program. In 2014, the Ryan White Program was honored by the White House. October 27<sup>th</sup> was the No Limits Panel with WFYI. This panel was based around health

status based on zip code, which also found increased poverty levels and higher unemployment levels. The panel identified resources to help with this problem. The 2 Sweet Diabetes Conference had 400 participants who learned to treat and prevent problems related to diabetes. Dr. Caine gave highlights from the APHA conference. Specifically, addressing sugar consumption as well as workforce challenges with public health, which means trying to meet the workforce demand as the older generation retires. Another topic was funding for epidemics like the Zika virus. Dr. Caine echoed earlier sentiments about the two Resolutions. Dr. Frank Johnson developed key programs that are still used by MCPHD today. Lyvonne Washington, former dental director, established the first Smilemobile.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, stated that EPIC and other advances in community engagement are working to help patients get better access to healthcare. Eskenazi is committed to improving the vitality of its workforce. Recently, 120 Midtown employees were trained in self-care. Training these employees will impact over 500 individuals as they train others in self-care. St. Margaret's Guild is accepting nominations for the Achievement in Medicine Award.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There was none.

There was no further business. Mr. Fehribach motioned to adjourn the meeting. Mr. Eberhardt seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, December 20, 2016, at 1:30 p.m.

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James D. Miner, M.D., Chairman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer