

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

October 18, 2016

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, October 18, 2016, at 1:30 p.m., at the Eskenazi Health West 38<sup>th</sup> Street Campus, 5515 W. 38<sup>th</sup> Street, Large Community Room, Indianapolis, Indiana.

Members present: Carl L. Drummer; Gregory S. Fehribach; Charles S. Eberhardt; James D. Miner, M.D; Joyce Q. Rogers; Ellen W. Quigley;

Members absent: David F. Canal, M.D.;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the September 20, 2016, meeting. Ms. Rogers made the motion to approve. Mr. Drummer seconded the motion. The minutes from the September 20, 2016, meeting were unanimously approved.

Dr. Miner stated that General Ordinances and Resolutions was the next agenda item to be presented for approval. Dr. Miner presented and explained General Ordinance No. 4-2016, “*Wellfield Protection Standards*”. Mr. Fehribach made the motion to approve. Mr. Drummer seconded the motion. General Ordinance No. 4-2016, “*Wellfield Protection Standards*” was unanimously approved.

Matthew Gutwein, president and CEO, HHC, gave the Treasurer’s Report on behalf of Daniel E. Sellers. Cash Disbursements for September 2016 were at \$179.7 million, which is above the 2016 monthly average of \$142.6 million. Dr. Miner asked if there were any questions regarding the September 2016 report. There were none. Ms. Rogers made the motion to approve. Mr. Fehribach seconded the motion. September 2016 Cash Disbursements Reports were unanimously approved.

Mr. Gutwein continued with Revenue and Expenditure Report. The Tax Revenues are close to budget. Other State and Federal Revenues are accurate at \$67 million. Marion County Public Health Department (“MCPHD”) is strong at \$6.2 million. Headquarters is slightly below budget at \$20.4 million. Grant revenues are below budget at \$14.5 million, but likely to catch up. Total Revenue for the Corporation is \$101.9 million. Expenditures are significantly better than budget. Personal Services better than budget at \$45 million. Supplies are better than budget by \$1.8 million. Other Services and Charges are better than budget by \$16.5 million. Capital Outlays are significantly better than budget at \$427,000. Eskenazi Health and IEMS are better than budget at \$134.7 million. Long Term Care is on budget. Operating Transfer Cumulative Building Fund is right at \$11.3 million. Operating Transfer Bond and Lease Payments funds are fully funded. Ms. Rogers made the motion to approve. Mr. Drummer seconded the motion. The September 2016 Revenue and Expenditure Report was unanimously approved.

Dr. Miner continued with the Medical Staff Policies for October 2016. Dr. Miner stated that Policy No. 700-23 “*Medical Consultations*”, Policy No. 700-35 “*Potassium Infusion*”, Policy No. 700-145 “*Low Dose Intramuscular Methotrexate Treatment and Follow-Up for Ectopic Pregnancy*”, Policy No. 700-151 “*Trial of Labor After Cesarean (“TOLAC”) Guidelines*”, and Policy No. 700-152 “*Requests for Inpatient Transfer into Eskenazi Health*”, were reviewed in the October 18, 2016, Hospital Committee Meeting. Dr. Miner asked if there were any questions or comments. There were no comments. Ms. Quigley made the motion to approve. Mr. Eberhardt seconded the motion. Policy No. 700-23 “*Medical Consultations*”, Policy No. 700-35 “*Potassium Infusion*”, Policy No. 700-145 “*Low Dose Intramuscular Methotrexate Treatment and Follow-Up for Ectopic Pregnancy*”, Policy No. 700-151 “*Trial of Labor After Cesarean (“TOLAC”) Guidelines*”, and Policy No. 700-152 “*Requests for Inpatient Transfer into Eskenazi Health*”, were unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the October 18, 2016, Hospital Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. The two Applications for Clinical Privileges were “*Pediatrics*” and “*Certified Anesthesiologist Assistant (CAA)*”. Mr. Eberhardt made a motion to approve. Mr. Drummer seconded the motion. The October 2016 Appointments, Reappointments, and Changes in Privileges were unanimously approved. The Committee reviewed the minutes from the previous meeting and heard a report from Dean Jay Hess from the Indiana University School of Medicine (“IUSOM”). Dr. Hess gave a current state of affairs of IUSOM and how IUSOM interacts with the Eskenazi Health system. Ms. Fran Sercer,

RN, MSN, associate director, Eskenazi Health Minimally Invasive Procedures Suite, was awarded the 2016 Achievement in Medicine award for her extensive work enhancing the services offered by the Eskenazi Health Cardiac Catheterization Lab. The Committee also reviewed Medical Staff Policies, Privilege Forms, as well as Appointments, Reappointments, and Changes to Privileges.

The Audit & Compliance Committee will meet after the conclusion of today's Board of Trustees meeting.

There will be no Eskenazi Health Foundation report for the month of October 2016.

Dr. Charles Miramonti, chief, Indianapolis Emergency Medical Service ("IEMS"), gave the IEMS report.

Margie Payne, CEO, Midtown Community Mental Health, gave the Midtown Community Mental Health report. Ms. Payne reported that the Midtown Board met and a presentation was given about the Evolve Program. The Evolve Program is a two year old, grant funded program funded through the Division of Mental Health for 18-25 year olds. The program focuses on engagement first, then treatment, and the program meets in a house versus a clinical setting. The Midtown Board heard a monthly financials report, which was very positive.

Matthew Gutwein, president and CEO, HHC, gave the President and CEO report. Mr. Gutwein discussed that the HHC 2017 budget passed the full City-County Council. Mr. Gutwein thanked Chairman Gray and the members of the Municipal Corporations Committee and the members of the City-County Council for supporting HHC's budget. HHC's 2017 budget is a balanced budget and fully funds the operations of the four HHC divisions. Next Mr. Gutwein provided an update on the status of the Engagement Center. The City-County Council included funding in the City's budget to fund the operations of the Engagement Center. Mr. Gutwein thanked Councilor Leroy Robinson for his leadership in spearheading the establishment and funding of the Engagement Center. Margie Payne has been working for over 30 years to establish an Engagement Center in Indianapolis. Midtown Mental Health and Indianapolis Emergency Medical Services will be partners with the City of Indianapolis, IMPD, and the Sheriff's Department, among others, in the Engagement Center. Mr. Gutwein then updated the Board on the federal investigation of former executives of American Senior Communities, including the recently issued indictments. Finally, Mr. Gutwein provided an overview to the Board of the work of HHC, Eskenazi Health, Midtown Mental Health and IEMS with respect to criminal justice reform efforts. HHC and its divisions are partnering with the Mayor's Office, City of Indianapolis, Prosecutor's Office, IMPD, the Sheriff's Office, Marion County Courts, Public Defenders' Office, and others to provide

improved interventions for certain non-dangerous persons who suffer from mental illness or addiction so that those persons can receive treatment rather than being directed to prison.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. MCPHD employees attended the CDC STD Prevention Conference in Atlanta in September where several staff members gave presentations. Two more presentations were made by MCPHD staff at the Healthy Start National Conference in Washington, DC last month. A BioWatch exercise, which is a National Homeland Security bioterrorism detection program, will be conducted this week in order to educate local governmental agencies about their role within the program. Along with MCPHD, the FBI, Indiana State Department of Health, IDEM, IMPD, and Eli Lilly, will simulate the discovery of a bioterrorism event, complete with sampling and a local and national call to discuss remediation. A secondary cleanup of an American Lead Site on the far east side of Indianapolis is going to include removing soil and replacing it with fresh sod. MCPHD, along with IDEM, convinced the EPA to conduct the initial clean up and this secondary cleanup due to high levels of lead found in the blood of children who lived in that neighborhood. Dr. Caine discussed her opportunity to participate in a press conference where Lilly Global Health Partnership launched a new five-year, \$90 million investment called the Lilly 30x30 program, aims to address gaps in care for diabetes, cancer and tuberculosis worldwide, including here in Indianapolis.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, gave the Eskenazi Health Report.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There was none.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Mr. Eberhardt seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, November 15, 2016, at 1:30 p.m.

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James D. Miner, M.D., Chairman  
Board of Trustees

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Matthew R. Gutwein  
President and Chief Executive Officer