

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

April 16, 2019

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, April 16, 2019, at 2:00 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Ms. Joyce Rogers called the meeting to order and proceeded with the roll call.

Members present: James D. Miner M.D; Charles S. Eberhardt; Gregory S. Fehribach;

Members absent: Carl L. Drummer; Ellen J. Quigley; David F. Canal;

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the March 19, 2019, meeting. A motion was made to approve and seconded. The minutes from the March 19, 2019, meeting were unanimously approved.

The next item on the agenda was the **General Ordinance and Resolutions**. Resolution No. 5-2019, **“Investment Policy.”** Daniel E. Sellers explained the Resolution No. 5-2019, **“Investment Policy.”** Per Indiana Code, HHC’s current investment policy expires May 20, 2019. A draft of the new investment policy resolution was discussed at the March 19, 2019 Board of Trustees meeting. A motion was made to approve and seconded. Resolution No. 5-2019, **“Investment Policy”** was unanimously approved.

The next item on the agenda was **Purchase Recommendations and Bids**. The purchase recommendation was **“Pharmacy IV Mixing and Miscellaneous Renovation Projects Construction Manager as Constructor (CMc) Services.”** Dr. Canal explained the purchase recommendation and criteria needed to be considered for the bid. It is recommended that F.A. Wilhelm Construction is awarded the contract, **“Pharmacy IV Mixing and Miscellaneous Renovation Projects Construction Manager as Constructor (CMc) Services.”** A motion was

made to approve and seconded. The purchase recommendation “*Pharmacy IV Mixing and Miscellaneous Renovation Projects Construction Manager as Constructor (CMc) Services*” was unanimously approved.

Daniel E. Sellers, treasurer and, CFO, HHC, gave the *Treasurer’s Report* for the month ended March 2019. At \$187.6 million, March 2019 disbursements are below the 2019 average monthly disbursement amount of \$150.3 million. The March increase is due to an intergovernmental transfer for a Long Term Care UPL Settlement and increased Eskenazi A/P payments. Disbursements for March 2018 were \$183.9 million. A motion was made to approve and seconded. The March 2019 Cash Disbursements were unanimously approved.

Mr. Sellers continued with the *Revenue and Expenditure Report*. The March 2019 Budget Basis Revenue and Expenditure report for the General Fund is enclosed. The analysis section of the report is cumulative through the end of March and uses italics to highlight revenues that are under budget, and expenditures that are over budget. A motion was made to approve and seconded. The March 2019 Revenue and Expenditure Report was unanimously approved.

Included in the Treasurer’s Report is the Certificate of Good Standing. This annual form is required under our Trust Agreement with Bank of New York Mellon, on the debt for the new hospital campus.

Dr. Miner presented *Medical Staff Policies*. Policy No. 700-07, “*Completion of Medical Records*” and Policy No. 700-57, “*Content of the Medical Record.*” A motion was made to approve and seconded. Policy No. 700-07, “*Completion of Medical Records*” and Policy No. 700-57, “*Content of the Medical Record*” were unanimously approved.

The next agenda item was *Appointments, Reappointments, and Changes to Privileges*. Dr. Miner presented the Appointments, Reappointments, and Changes to Privileges. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes to Privileges. A motion was made and seconded. The Appointments, Reappointments, and Changes to Privileges were unanimously approved.

Mr. Fehribach gave the Long Term Care Report. Robert Thomas, chief financial officer, American Senior Communities gave the financial report. Mr. Thomas indicated the revenue is ahead at 1% of the budget, operating expenses are 1.5% below budget, and a net loss of 1.6% is favorable. Rebecca Mann gave the Five Star rating update from CMS. Changes to the Five Star ratings became effective on April 25, 2019. Components

of the Five Star system include health, staffing, and quality. ASC staff will be attending seminars and learning sessions to aid in maintaining top ratings.

Dr. Miner continued with the Eskenazi Health Committee Report. Ernie Vargo, president and CEO, Eskenazi Health Foundation presented a generalized review of philanthropy throughout the United States and a review on the history of the Eskenazi Health Foundation over the last decade. Aaron Eichorn, acting CFO presented the 2018 final financial reports and reviewed the first quarter for 2019.

Charles Ford, assistant chief, IEMS gave the Indianapolis Emergency Medical Services Report. Mr. Ford reported on the first quarter of 2019. Over 28,300 responses for the quarter and in the month of March there were 10,300 responses and volumes continue to increase. There will be twelve new recruits starting on April 23, 2019. There will be an upcoming Stop the Bleed event with Indiana State Representative, Karlee Macer.

Dr. Ashley Overly, CEO of Midtown Community Mental Health and vice president of Mental Health Operations, gave the Midtown Advisory Board Report. Dr. Overly reported on operational updates, and the budget for the first quarter has been successful due to improvements in operational changes. Two audits were conducted from the Division of Mental Health and Addiction. The audits reviewed specialized services for the elderly and those with significant medical needs. Both audits received positive results. Construction is ongoing to increase space to have a total of thirty patient beds by the end of this year.

Mr. Matthew Gutwein gave the President/CEO Report. For the past several years, HHC and its divisions have been part of the Anchor Institutions Initiative. One of the goals is to give residents the opportunity for first time home ownership. This initiative is supported by the Lilly Endowment Inc., and HHC. We have advocated that this is an initiative that is open to all employees full or part time that wish to purchase a home in Marion County. The Lilly Endowment Inc. and the Indianapolis Neighborhood Housing Partnership have approved the application to expand the scope of the initiative. We are now able to offer employees support of over \$7,000 to become a first time homeowner in Marion County. This initiative will help to improve the lives of our employees, their families, and the community. We have received two new grants, \$1 million for the Healthy Start Program and \$432,000 for immunizations.

Dr. Virginia Caine, director, Marion County Public Health Department gave the MCPHD Report. We have been able to remove restrictions regarding children under the age of 18 years entering the hospital due to the decrease of the flu epidemic. Lori Upton, RN, BSN, MS, CEM, director of Regional Preparedness – Southeast Texas

Regional Advisory Council, gave a presentation at Indiana University Health-Methodist Grand Rounds regarding issues related to Hurricane Harvey. Dr. Caine recently co-authored an editorial in the Indianapolis Star with Claire Fiddian-Green, president and CEO of the Richard M. Fairbanks Foundation, discussing the challenge of obesity in Marion County. Eli Lilly and Company and Indiana University's Richard M. Fairbanks School of Public Health has launched a new neighborhood-based, data-driven pilot in Indianapolis to help address the high incidence of diabetes.

Dr. Lisa Harris, medical director, and CEO gave the Eskenazi Health Report. This year's St. Margaret's Hospital Guild Decorators' Show House and Gardens will allow the public to tour a classic Butler-Tarkinton home with proceeds benefiting nursing at Eskenazi Health. This year's residence is located at 4140 N. Illinois St. at the historic Wainwright-Cochran House. The event runs from April 28 – May 13, 2019. Volunteer opportunities are available in the community for the American Red Cross, Sound the Alarm home fire safety and smoke alarm installation events, April 27 – May 12, 2019.

Since this was a public meeting, Ms. Rogers asked if there were any comments or questions from the public or additional business. There were no comments.

Ms. Rogers motioned to adjourn the meeting. Dr. Miner seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of The Board will be held on Tuesday, May 21, 2019, at 2:00 pm.

Joyce Q. Rogers, Chairwoman
Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer