

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

February 21, 2017

The meeting of the Board of Trustees (“Board”) of the Health and Hospital Corporation of Marion County, Indiana (“HHC”) was held on Tuesday, February 21, 2017, at 1:30 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Members present: James D. Miner, M.D; Charles S. Eberhardt; David F. Canal, M.D.; Ellen J. Quigley; Gregory S. Fehribach; Carl L. Drummer; Joyce Q. Rogers;

Dr. Miner called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the Board minutes from the December 20, 2016, meeting as well as the January 9, 2017 meeting. Mr. Fehribach made the motion to approve. Mr. Eberhardt seconded the motion. The minutes from December 20, 2016, meeting and the January 9, 2017, meeting were unanimously approved.

Daniel E. Sellers, treasurer and CFO, HHC, gave the Treasurer’s Report. Cash Disbursements for December 2016 were at \$216.4 million and January 2017 was at \$139.2 million, which were above and below the 2016 monthly average of \$148 million, respectively. Dr. Miner asked if there were any questions regarding the December 2016 and January 2017 reports. There were none. Mr. Fehribach made the motion to approve. Ms. Rogers seconded the motion. The December 2016 and January 2017 Cash Disbursements Reports were unanimously approved.

Mr. Sellers continued with Revenue and Expenditure Report. The Tax Revenues were on budget at \$112.9 million. Other State and Federal Revenues are significantly greater at \$34.5 million. Marion County Public Health Department (“MCPHD”) is less than budget at \$7.6 million. Headquarters is slightly below at \$23.3 million. Grant revenues are strong at \$21.4 million. Total Revenue for the Corporation is \$87.9 million.

Expenditures are seeing Personal Services better than budget at \$60.7 million. Supplies are better than budget at \$4.6 million. Other Services and Charges are better than budget at \$30.8 million. Capital Outlays are at budget at \$795,000. Eskenazi Health and IEMS are at \$217 million. Long Term Care is at \$301 million. Operating Transfer Cumulative Building Fund is right at \$15 million. Debts are fully funded. Mr. Drummer made the motion to approve. Mr. Eberhardt seconded the motion. The December 2016 Revenue and Expenditure Report was unanimously approved.

Dr. Miner stated that Medical Staff Policies was the next agenda item to be presented for approval. Dr. Miner presented Policy No. 700-887, ***“Documentation of AMA, Left Without Being Seen, Left before Treatment Finished”***. Mr. Fehribach made the motion to approve. Dr. Canal seconded the motion. Policy No. 700-887, ***“Documentation of AMA, Left Without Being Seen, Left before Treatment Finished”*** was unanimously approved.

Dr. Miner presented Privilege Forms as the next agenda item. The forms were:

- ***Allied Health Professional – Advance Practice Nurse***
- ***Allied Health Professional – Clinical Assistant CYAAC RN Scope of Practice***
- ***Allied Health Professional – Clinical Assistant CYACC SW Scope of Practice***
- ***Allied Health Professional – Physician Assistant***
- ***Medicine Clinical Privilege Form***
- ***Pediatrics Clinical Privilege Form***

Privilege Forms were reviewed in the February 21, 2017, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Privilege Forms. Mr. Fehribach made a motion to approve. Dr. Canal seconded the motion. The February 2017 Privilege Forms were unanimously approved.

Dr. Miner stated that there are two Board Certification Extension Requests that need approval. Dr. Miner presented and explained each request. The Board Certification Extension Requests were reviewed in the February 21, 2017, Hospital Committee meeting. They have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Board Certification Extension Requests. Ms. Rogers made the motion to approve. Mr. Drummer seconded the motion. The Board Certification Extension Requests were unanimously approved.

The next agenda item was Appointments, Reappointments, and Changes in Privileges. Dr. Miner stated that the Appointments, Reappointments, and Changes in Privileges were reviewed in the February 21, 2017, Hospital

Committee meeting. The Appointments, Reappointments, and Changes in Privileges have also been reviewed and approved by the Medical Executive Committee. The Hospital Committee recommends approval of the Appointments, Reappointments, and Changes in Privileges. Dr. Miner explained the appointments and reappointments. Ms. Rogers made a motion to approve. Mr. Eberhardt seconded the motion. The February 2017 Appointments, Reappointments, and Changes in Privileges were unanimously approved.

The Audit Committee will be meeting immediately after the Board of Trustees Meeting.

Dr. Miner reported that the Eskenazi Health Committee met on February 21, 2017. The Committee reviewed the minutes from the previous meeting and heard a report from Margie Payne, Linda Linn, and Cynthia Donel regarding the Midtown IMPD Behavioral Health Units. These units are a collaboration between social workers and IMPD, meant to avert police activities for persons with mental health issues. There are also homeless and pediatric outreach components to this program and results have been remarkable. The next report was regarding the Eskenazi Health Excellence Program, regarding patient satisfaction.

Mr. Fehribach gave the Long Term Care (“LTC”) Committee Report. The census for the LTC facilities is at 84.3% rate of occupancy, which is above the state average of 74%. In the ISDH inspections, the facilities scored 15% higher than the state average. 60% of the facilities earned a 4 or 5 star overall rating. 75% earned a 3 or above overall rating. The average LTC facility rating was 3.65, above the national average of 3.18. The current readmission rate is at 18%. The Opportunities to Nursing Excellence Program has 47 active participants who are on track to become LPNs or RNs. The Committee also heard a sound financial report.

Ernie Vargo, president and CEO, Eskenazi Health Foundation, reported that total giving for 2016 was over \$6 million. The EHF Board is discussing priorities and strategies for the year. The committee for the golf outing has had its first planning meeting, which will again be held at the Bridgewater Country Club.

There will be no IEMS report for February 2017.

There will be no LTC report for February 2017.

There will be no Midtown Mental health Advisory Board report for February 2017.

Matthew R. Gutwein, president and CEO, HHC, stated that there was a data security breach in American Senior Communities and the investigation is being handled appropriately. HHC is partnering with the Indiana Hospital Association and other hospital systems regarding proposed federal legislation on health care coverage and funding. There are five strategies to accomplish this goal. First, the importance of having more healthcare coverage, not less. Second, supporting delivery system reform. Third, additional payment cuts to patients or providers are not sustainable. Fourth, a continual investment in mental health services. Lastly, a continual investment in health and wellness technology. Mr. Gutwein reported that the Reuben Engagement Center is up and running and doing well. There has been a needed and wonderful focus on the opioid epidemic in Indiana. Mr. Gutwein then recognized Jack Clarke of the Rodent Control department, who is having his 45th anniversary of employment at HHC.

Dr. Virginia Caine, director, MCPHD gave the MCPHD report. Dr. Caine reported that the Food and Consumer Safety Department has issued a record number of food licenses just in the first week of the year, which was 155,000. MCPHD is participating in the Great Families 2002 campaign and was able to help announce the first recipients of the United Way funding. The Healthy Homes, Environmental Consumer Management & Senior Care Department assisted HHC's Greg Porter in bed bugs legislation and seeing it continue out of the Health and Safety Committee in the House of Representatives. Healthy Homes, Environmental Consumer Management & Senior Care Department also continues to conduct water inspections in schools to detect any emergence of lead. The Diabetes Program run by MCPHD has 2 audits – one from the Centers for Medicare and Medicaid and one from the American Association of Diabetes Educators. In both audits, no deficiencies were found, which is outstanding. In January, the Tobacco Cessation program staff helped administer the Center of Disease Control's Bi-annual Youth Tobacco Survey. February is National Children's Dental Health Month and MCPHD is holding several children only dental clinics. Greg Porter was recognized by his peers and the Indiana Minority Health Coalition as the President of the National Association of Black Legislators.

Dr. Lisa Harris, medical director and CEO, Eskenazi Health, reported that the Smith Level 1 Trauma Center has been re-verified by the American College of Surgeons. Patient volumes are up, which leads to the need for more nurses and nursing recruitment events. Anna Kirkman, director, Medical-Legal Partnership, has been named to the Indianapolis Business Journal's 40 under 40 class of 2017. Dr. Harris announced that Chief Medical Officer Dr. Chris Weaver will be leaving at the end of March. Dr. Harris gave a brief summary of Dr. Weaver's accomplishments as a part of Eskenazi Health and Dr. Weaver echoed his appreciation for the Board of Trustees and staff of Eskenazi.

Since this was a public meeting, Dr. Miner asked if there were any comments or questions from the public or additional business. There were no comments.

There was no further business. Ms. Rogers motioned to adjourn the meeting. Mr. Drummer seconded the motion. The meeting was adjourned by unanimous voice consent.

The next meeting of the Board will be held on Tuesday, March 21, 2017, at 1:30 p.m.



Matthew R. Gutwein
President and Chief Executive Officer



James D. Miner, M.D., Chairman
Board of Trustees