

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

July 21, 2020

The meeting of the Board of Trustees ("Board") of the Health and Hospital Corporation of Marion County, Indiana ("HHC") was held on Tuesday, July 21, at 2:00 p.m., via a WebEx meeting.

Members present: Ms. Joyce Q. Rogers; James D. Miner, M.D.; Gregory S. Fehribach; Ms. Ellen Quigley; Mr. Ted W. Nolting; Mr. Carl L. Drummer

Not present: Mr. Charles S. Eberhardt

Ms. Joyce Q. Rogers called the meeting to order at 2:15.

Ms. Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the June 16, 2020 meeting. Mr. Carl L. Drummer made the motion to approve. Dr. James D. Miner seconded the motion. The motion was unanimously approved by roll call vote.

The next item on the agenda was **General Ordinance Number 1-2020**, "2021 Budget". Ms. Tiffani Taylor presented a letter from board member Mr. Carl Drummer regarding *General Ordinance Number 1-2020, "2021 Budget."* Mr. Drummer requested that *General Ordinance Number 1-2020* be received for introduction and ordered read for the first time. Ms. Rogers asked for comments on the ordinance. No comments were made. Ms. Rogers announced that the second reading of the ordinance will be August 4, 2020, Board meeting and presented for passage at the August 18, 2020, Board meeting.

Mr. Daniel E. Sellers, treasurer and CFO, HHC, reported on the 2021 Budget and Tax Revenue Summary. The advertising process will begin this week for the tax levy budget for all of Health and Hospital Corporation. Advertising will be updated if the board has any changes. The budget has an advertised levy of \$138.9 million due to HHC property tax replacement credits and revenues. The actual levy will be closer to \$80.2 million in total property taxes collected from County. \$38 million will be collected from state revenues and \$11 million

from local income taxes. The final budget positions HHC to spend \$45 million more than will be earned in 2021 which would be a 5% reduction in the budget sheet. All budgets are being funded at full capacity, and all debts are being completely funded.

Dr. Miner reported on **Resolution 6-2020: "Establishing Policies Concerning Employee Organizations"**. This resolution will allow for nonbinding conversations with Union 62 regarding salaries and benefits. The Eskenazi Health Committee recommended the Resolution be presented to the full board and Dr. Miner motioned to move forward with the Resolution. Ms. Ellen Quigley seconded the motion. The Resolution passed unanimously through roll call vote.

Dr. Miner reported on the **Purchasing Memorandum: "Point of Care, Ultrasound Replacement"**. This purchase memorandum requests approval to replace ultrasound machines located throughout the hospital for use by all practitioners. Current machines are about eight years old and have a general life span of five years. The bid amount is \$1.564 million. The Eskenazi Health Committee recommended the Resolution be presented to the full board and Dr. Miner motioned to move forward with the Resolution. Mr. Gregory S. Fehribach seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Sellers presented the **Treasury Report**. June cash disbursements were \$210.5 million and above the 2020 monthly average of \$143.2 million. The increase is a result of \$17.8 million in intergovernmental transfer for Long Term Care UPL settlement, semi-annual bond payment of \$25.9 million and three June payrolls funded as well as an increase in Eskenazi's accounts payable. Dr. Miner moved for acceptance of the report. Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Sellers presented the **Revenue and Expenditure Report**. Revenues are better than budget due to the reduction of intergovernmental transfers. Payments expected were \$48.7 million and the actual payment was \$36 million. Total expenses are better than budget by almost \$6 million. Cumulative building funds stopped expenditures in March to support any necessary COVID related activity, and is in a positive position of \$27 million. Mr. Fehribach moved for acceptance of the report. Mr. Ted Nolting seconded the motion. The motion was unanimously approved by roll call vote.

Dr. Miner presented the **Appointments, Reappointments and Changes in Privileges Report**. The Eskenazi Health Committee recommended the entire list for board for approval. Dr. Miner motioned for approval. Ms. Ellen Quigley seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Gregory Fehribach gave the **Long Term Care Report**. A COVID-19 task force has been created in HHC's facilities. Nineteen facilities in fourteen counties have no COVID-19 cases. This accounts for over 1,400 residents. Twenty-three buildings have been affected by COVID-19. American Senior Communities reported on the compliance program which covers seven identified areas and is modeled after the compliance program of the OIG.

Ms. Quigley gave the **Public Health Committee** report. Ms. Rogers asked Ms. Quigley to report on the Long Term Care review before providing the Public Health Committee report. Ms. Quigley reported that the board has narrowed the search for the organization to lead the assessment and is conducting a final due diligence review. A recommendation should be ready by the next board meeting. Ms. Quigley next proceeded with the Public Health Committee report and noted that on June 27<sup>th</sup>, meals, face coverings, educational materials, and hand sanitizers were delivered to 14 senior disability housing units. Licensed social workers were also on site to help connect people to services such as resources to prevent evictions and utility assistance. Partners included Michaels Soul Kitchen, many churches, Mozell Sanders Foundation, Indianapolis Housing, Minority Health Coalition, Indiana Interchurch, IU Health, and many volunteers.

Dr. Miner gave the **Eskenazi Health Committee** report. The SAP administrative and operational project phases I and II have been completed. Phase III will help the warehousing and governance of information. SAP will improve invoice processing and approval and allow for mobility as well as quicker turnaround. The Final project came in 16% under budget, and 21% of cost went to minority businesses and 7% to women owned businesses.

Mr. Carl Drummer gave the **Finance Committee Report**. Mr. Drummer turned the reporting over to Mr. Sellers. The finance committee discussed the 2021 proposed budget; specifically the operating unit of HHC and the six funds within the budget. The budget was set at max and if more is needed, the information will be brought to the board for approval and then will be presented to the City County Council. General fund tax allowance is \$36.4 million, debt service fund is \$2.2 million, debt service reserve fund is \$260,000. Total taxes will be closer to \$80 million when reduced by the property tax and state replacement tax.

Mr. Ernie Vargo, CEO, Eskenazi Health Foundation, gave the **Eskenazi Health Foundation** report. The Foundation approved a new strategic plan that includes four goals. The four goals are to build healthier

communities, fund patient care initiatives and provide flexible funding for innovation, increase community awareness and donor stewardship, and grow the strategic impact of the foundation.

Dr. Daniel O'Donnell, M.D., Chief of IEMS gave the *IEMS* report. IEMS is climbing to an average of 350 runs per day, which is an increase from last year's average of 340. Trends include naloxone usage and cardiac arrest. IEMS personnel have come in contact with more than 1,000 COVID positive patients, but only eight personnel have tested positive. IEMS is working with Shepherd Community Center to identify any disparities and an EMT is working with the homeless population to connect them to the healthcare system.

Ms. Shelia Guenin, SVP Long Term Care Division, gave the *Long Term Care* report. Long term care, along with American Senior Communities, is ahead of the curve in regards to data transparency and proactive communication with their residents. Daily communication continues regarding the total number of COVID cases and new cases. Each facility webpage has important information and HHC's website includes links to all facilities. One-hundred percent of residents are tested if there is any reason to suspect COVID. In June, all testing was done according to ISDH direction. More than 1,000 residents have recovered from COVID. All facilities that have no active cases are offering outdoor meeting areas with the residents along with other safety features.

Dr. Ashley Overley, CEO, *Sandra Eskenazi Mental Health Center*, gave the Advisory Board Report. The Safe Recovery Site was successful and many clients were linked to needed services. MCPHD will be taking over the services formerly provided at the Safe Recovery Site. Fifty percent of outpatient visits are now able to be conducted in person. No COVID cases have been found in the residential services. Sandra Eskenazi Mental Health Center received a large state grant to create a Comprehensive Addiction Recovery Center to provide a continuum of care for substance use. Services went live June 29, 2020. The goal is to set up one intake number to meet all needs. In partnership with the Office of Public Health and Safety, the Reuben Engagement Center has relocated to the Crowne Plaza and is back up and running with 30 rooms.

Mr. Matthew Gutwein, President and CEO, HHC, thanked the staff and leaders. Mr. Gutwein discussed the severity of COVID-19 in the community and noted that new cases are rising rapidly. Mr. Gutwein explained that the budget presented by Mr. Sellers is an unusual budget, proposing a deficit, due to being in these unusual times of experiencing the greatest public health emergency that our nation has faced in the last 100 years. Mr. Gutwein acknowledged Congressman John Lewis' passing.

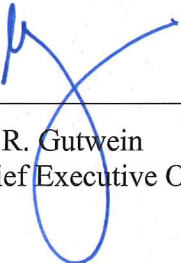
Dr. Virginia Caine, Director and Chief Medical Officer, MCPHD, thanked the board for guidance and technical advice. She also expressed gratitude to Mr. Gutwein and other staff as well as offered a special thank you to Vop Osili, Paul Babcock, and Mayor Hogsett. Dr. Caine reported that Indiana has 57,916 COVID-19 cases. Marion County has 13,000 cases and 709 deaths. Dr. Caine explained cases are now starting to increase significantly. Dr. Caine identified the five factors reviewed to determine the virus severity are: increase in positivity rate, increase in deaths, increase in cases, increase in ER visits, and increase in hospitalizations. In May, most cases were found in seniors over 60; now most cases are found in 20-29 year-olds. Deaths have decreased due to this age demographic. Dr. Caine explained that there are two criteria used to determine if schools can open safely. If there is a 10% positivity rate over a seven day period or there are over 100 cases in a seven day period, then, in person school attendance will be delayed. COVID-19 testing is ramping up, and a new site is operating on the south side and another one will be coming to zip code 46222. The testing site at HHC is open Monday – Friday, appointments are encouraged.

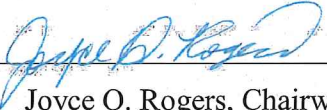
Dr. Lisa Harris, CEO, Eskenazi Health, echoed the gratitude of all colleagues. Dr. Harris reported that Eskenazi Health has provided care for 761 COVID patients in the hospital. The 96 bed ICU maintains capacity, and the hospital is full due to other trauma activities. In person visits are ramping up to 75% in face to face appointments. Everyone is required to wear masks. Masks are provided to patients and all individuals are screened that enter the hospital. Patient visits are being limited as Telehealth is still being utilized successfully.

Since this was a public meeting, Ms. Rogers asked that any member of the public that had a comment submit their comment via WebEx or email to be included in the minutes. Cbrantingham@hhcorp.org can be emailed for comments or questions. No public comments were received.

Mr. Drummer motioned to adjourn the meeting. Ms. Quigley seconded the motion.

The next meeting of the Board will be held on Tuesday, August 18, 2020, at 2:00 p.m.

  
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Matthew R. Gutwein  
President and Chief Executive Officer

  
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Joyce Q. Rogers, Chairwoman  
Board of Trustees