

MINUTES OF THE BOARD OF TRUSTEES MEETING  
OF THE  
HEALTH AND HOSPITAL CORPORATION  
OF MARION COUNTY, INDIANA

November 19, 2019

The meeting of the Board of Trustees ("Board") of the Health and Hospital Corporation of Marion County, Indiana ("HHC") was held on Tuesday, November 19, 2019, at 2:00 p.m., at the Sidney and Lois Eskenazi Hospital, 720 Eskenazi Avenue, Outpatient Care Center, Rapp Family Conference Center, First Floor, Faegre Baker Daniels Conference Room, Indianapolis, Indiana.

Ms. Joyce Rogers called the meeting to order and proceeded with the roll call.

Members present: Mr. Charles S. Eberhardt; Mr. David F. Canal, M.D.; Mr. Gregory S. Fehribach; Mr. Carl L. Drummer; Mr. James D. Miner, M.D.; Ms. Ellen Quigley

Ms. Joyce Rogers asked if there were any additions, corrections, or deletions to the Board minutes from the October 18, 2019, meeting. Mr. Carl L. Drummer made a motion to approve the minutes. Mr. Gregory S. Fehribach seconded the motion. The minutes, from October 18, 2019, meeting, were unanimously approved.

Mr. Matthew Gutwein, CEO, HHC, gave the *Treasurer's Report* for the month ended October 2019. Cash disbursements for October were \$174.2 million which is higher than the monthly average. Revenue expenditure analysis for the general fund includes tax revenues are on budget as well as other state and federal revenues. Public Health and headquarter revenues are greater than budget. Grant revenues are slightly under budget. Personal service expenditures are \$3.9 million or 6.5% under budget; supplies are 36.5% under budget; other charges and services are 19% under budget and other expenditures are 6.9% under budget. Capital outlays are slightly over budget. EMS and Eskenazi payments are on budget; long term care support payments are on budget. Overall, these expenditures are better than budget by \$26.1 million. A motion was made to approve the policy. The motion was seconded and unanimously approved. The October 2019 Revenue and Expenditure Report was unanimously approved.

Dr. James D. Miner presented the *“Medical Staff Policies and Privilege Forms”*. The first policy is the *“Discharging to Appropriate Level of Care—No. 700-160”*. This policy is to establish appropriate throughput in the hospitals due to increased demand in facilities. It also establishes a policy for conflict resolution. The Eskenazi Health (“EH”) committee recommended that the policy be sent to the full board for approval. A motion was made to approve the policy. The motion was seconded and unanimously approved.

Dr. Miner presented *Appointments, Reappointments, and Changes to Privileges*. The EH committee recommended that all names for appointments, reappointments, and changes to privileges be brought to committee for approval. A motion was made to approve the appointments, reappointments, and changes to privileges. The motion was seconded and unanimously approved.

Mr. Gregory S. Fehribach presented the *Long Term Care* committee report. All homes acquired in 2015 have met the compliance standards and ready to be released from the CIA. On December 31, 2019 the CIA review responsibilities will begin to go away. Five star ratings are improving.

Ms. Ellen Quigley presented the report for the *Public Health* committee. A presentation was given to address the HIV epidemic in Marion County by Cloe Campbell and Michael Butler. The health department is receiving federal funding for the HIV project in the amount of over \$5 million. Funding will be used to focus on treatment gaps for those already diagnosed and will span ten counties. Marion County is considered a “hot spot” for the epidemic. Mary McKee also reported on the annual review of actions taken by the board. This is part of the health department accreditation process.

Dr. Miner gave the *EH* committee report. Dr. Curtis Wright gave a presentation at the EH Committee meeting regarding the Eskenazi medical group. He gave an update to the governance workforce and recruitment efforts, accomplishment, and future directives. Going forward, improved market assessments of their providers, analysis for budget planning, and contract management are being explored. Next report was a report from the EH Center who is the largest FQHC in Indiana. The FQHC provides quality healthcare services in Indiana and is governed by a board in which consumers are the majority of the membership. The FQHC also conducts a community needs assessment to ensure its meeting then needs of patients. Many statistics are collected through these efforts and used for grant purposes.

Mr. Daniel O'Donnell, M.D., Chief of IEMS, gave the *IEMS* report. Daily run averages are 300 per day. EMS personnel are involved in campaigns around the city in the schools. The paramedic program is starting in January. IEMS has received 40 new ambulances. Twenty four providers were recognized by the Secret Service for services provided to the President and Vice-President.

Ms. Shelia Guenin gave the *Long Term Care* report. The presentation suggested more services from minority owned businesses. Three new local minority vendors have been added to serving our facilities. Capital expenditures have been more conservative this year. Revenues are \$1.5 million under budget. This is mostly due to lost revenue on Medicare. In the next decade, a 70% growth of home health care growth is predicted. Expenses are \$1.7 million under budget. Sixteen facilities are ranked as five stars. Twenty additional facilities are above five stars. The Long Term Care packet will be presented at next full board. Twenty-nine facilities were visited in the quarter.

Dr. Ashley Overley, CEO, Sandra Eskenazi Mental Health Center, presented the report for *Sandra Eskenazi Community Mental Health Center*. Dr. Overley shared a 50<sup>th</sup> anniversary video.

Mr. Matthew Gutwein, President and CEO, Health and Hospital Corporation stated that poverty is going down in Marion County. However, 19.8% of Marion County's population still lives in poverty of which 14.8% is white and 27.8% black and 31.4% Hispanic. Over 18% of our population have a mental illness, 23.7% suffer from depression, 15.3 per 10,000 suicide rate. Opioid crisis is showing progress. Foundation CEO, Ernie Vargo, was honored by the Association of Fundraising Professionals of Indiana as the Professional Fundraiser of the Year.

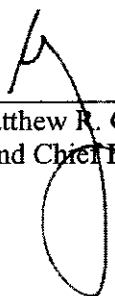
Dr. Virginia Caine, Chief Medical Officer and Director of Public Health, stated that the diabetes education program will be accredited for four more years. Cindy Turner was awarded Member of the Year by the Indiana Vital Records Association. Dr. Caine spoke about vaping at the American Lung Association. Indiana leads the nation in deaths related to vaping.

Dr. Lisa Harris, CEO, Eskenazi Health, reported Eskenazi is exploring using a systematic approach to services and integration of mental health needs. Sandra Eskenazi Mental Health Center has received state funding to collaborate with Community Health Network on mental health initiatives and training.

Ms. Rogers asked if there were any members from the public who wished to speak. There were no public comments.

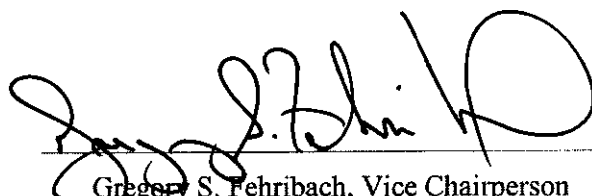
Next meeting is Tuesday, December 17, 2019.

The meeting adjourned.



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Matthew R. Gutwein  
President and Chief Executive Officer



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Gregory S. Fehribach, Vice Chairperson  
Board of Trustees