

MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA

October 20, 2020

The meeting of the Board of Trustees ("Board") of the Health and Hospital Corporation of Marion County, Indiana ("HHC") was held at 2 p.m. on Tuesday, October 20 via a WebEx meeting.

Members present included: Ms. Ellen W. Quigley, Mr. Charles S. Eberhardt, Mr. Ted W. Nolting, Mr. Carl L. Drummer, Dr. James D. Miner and Gregory S. Fehribach.

Members absent included: Joyce Q. Rogers

Ms. Quigley called the meeting to order at 2 p.m.

Ms. Quigley asked if there were any additions, corrections or deletions to the Board minutes from the September 15, 2020 meeting. Mr. Drummer made a motion to approve the minutes and Mr. Nolting seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Dan Sellers, HHC, Treasurer and CFO, provided the *Treasurer's Report*. Cash disbursements for September 2020 were at \$162.3 million, which is above the monthly average of \$142.9 million. The increase is a result of \$15.9 million in intergovernmental transfers to the Long Term Care division, and increased accounts payable payments by Eskenazi Health (EH). Cash disbursements in September 2019 were at \$160.4 million. Mr. Fehribach made a motion to approve the cash distributions and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Sellers continued with the *Revenue and Expenditure Report*. To date, revenues for Headquarters continue to run better than budget by approximately \$14 million, with the primary reason being that intergovernmental transfers were reduced for nursing home UPL and reduced estimates for DSH payments by \$11.2 million. HHC is one quarter ahead of payments on the Fifth Third Bank Building. Expenditures and personal services budgets are also running better than budget. Supplies are at \$5.9 million of the expenditure with only approximately

\$1.2 million of surplus remaining. Other services and charges are better than budget by \$6.4 million. In total, Headquarters is \$44 million better than budget. Mr. Fehribach made a motion to approve the report and Mr. Nolting seconded the motion. The report was unanimously approved by roll call vote.

Mr. Paul Babcock, HHC, Interim President & CEO, presented the *Elevator Modernization Project Purchase Recommendation* that was recommended for approval by the Public Health Committee. The elevators at Headquarters have not been updated in 20 years. Four bids were received for the project with Oracle Elevator being the lowest and most responsible bidder at \$649,000. Mr. Nolting made a motion to approve the purchase recommendation and Mr. Eberhardt seconded the motion. The purchase recommendation was unanimously approved by roll call vote.

Dr. Miner presented the following three medical staff policies that were recommended for approval by the EH Committee: *Policy No. 700-03: Clinical & Temporary Privileges*, *Policy No. 700-19: Allied Health Practitioners*, and *Policy No. 700-127: Medical Staff & Allied Health Staff Continuing Education Requirements for Reappointment*. Mr. Drummer made a motion to approve all policies and Mr. Fehribach seconded the motion. The policies were unanimously approved by roll call vote.

Dr. Miner presented the following privilege forms that were recommended for approval by the Eskenazi Health Committee: *Allied Health Professional Surgical Technologist*; *OB/GYN Clinical Privilege Form*, *Otolaryngology Clinical Privilege Form*, *Surgery Clinical Privilege Form* and *Urology Clinical Privilege Form*. Dr. Miner made a motion to approve the forms and Mr. Fehribach seconded the motion. The forms were unanimously approved by roll call vote.

Dr. Miner presented *Appointments, Reappointments, and Changes to Privileges Report* that was recommended for approval by the Eskenazi Health Committee. Dr. Miner made a motion to approve and Mr. Fehribach seconded the motion. It was unanimously approved by roll call vote.

Dr. Ashley Overley, CEO, Sandra Eskenazi Mental Health Center (SEMHC), stated that the Advisory Board, recommended two board members, Ms. Barbara Anderson and Mr. Terry Whitson, for approval for the Sandra Eskenazi Mental Health Center Advisory Board. The two members would replace two members of the board who have recently retired. Mr. Eberhardt made a motion to approve the board members and Mr. Miner seconded the motion. The new board members were unanimously approved by roll call vote.

Ms. Quigley provided the *Public Health Committee Report*. Dr. Virginia A Caine, Director and Chief Medical Officer of the Marion County Public Health Department (MCPHD), and Yvonne Beasley, Director of the Maternal & Child Health Department, provided a presentation to the committee on perinatal health outcomes in Marion County. The overall infant mortality rate in Marion County has decreased from 9.2 percent in 2018 to 8.8 percent. The black infant mortality rate is the lowest that it's been in decades – in 2009, there were 20 deaths per 1,000 births, and in 2019, there were 10.9 deaths per 1,000 births.

Dr. Miner provided the *EH Committee Report*. Dr. Dawn Haut provided a presentation on Eskenazi Health Center (EHC). EHC remains the number one federally qualified health center in the state of Indiana. Due to COVID-19, EHC increased its ability to care for patients via telehealth, established a program for at-home virtual care, opened COVID-19 testing sites, and addressed issues that have developed because of the pandemic such as food insecurity and mental health issues. The committee also heard a report from EH's CFO, Sherron Rogers. Over the last four years, EH had an 11% increase in its number of discharged patients, a 21 percent increase in deliveries, and also large growth in some of the specialty programs. Overall, the health system had a 17% increase in new patients over the last three years. Eskenazi Health's daily census continues to be around 90% of hospital capacity. Eskenazi Health is \$9.7 million above budget.

Paul Babcock, HHC, Interim President & CEO, provided the *HHC Report*. Mr. Babcock announced that the leaders of each division would be meeting soon to discuss COVID-19 operations and PPE supply. Last week, the Grants Department received a \$1.2 million grant from the U.S Department of Justice to help fund programs. The 2021 Budget was recently passed unanimously by the Indianapolis City-County Council.

Dr. Virginia Caine, MCPHD, Chief Medical Officer & Director, provided the *MCPHD Report*. Dr. Caine reported an increase in COVID-19 positivity rate and the number of new cases per day in Marion County. Currently, there are more cases for individuals who are 20 to 39 years of age than any other age group. Dr. Caine complimented Marion County schools for having a very low number of new cases per day.

Dr. Lisa Harris, EH, CEO, provided the *EH Report*. Dr. Harris announced that Sherron Rogers had been promoted to EH, Chief Financial Officer and Chief Strategy Officer. Primary care, specialty care, mental health services and all services at the hospital are experiencing a surge in cases. EH continues to work to find financial assistance for individuals who are in need of care. EH has partnered with local agencies to offer a program for individuals who are experiencing homelessness.

Dr. Dan O'Donnell, IEMS, Chief, provided the ***IEMS Report***. Dr. O'Donnell announced that IEMS partnered with local agencies to offer the flu vaccine free of charge to near-eastside residents on every Wednesday in October. Over 250 vaccines were provided at the first two sessions. In September, IEMS completed its one millionth run. IEMS run totals continue to be high, averaging approximately 350-360 runs per day. IEMS recently added 12 new paramedics and EMTs.

Ms. Shelia Guenin, HHC, Senior Vice President, Long Term Care (LTC) provided the ***LTC Report***. Ms. Guenin reported that LTC continues to follow state and federal guidelines on infection control practices. Residents are encouraged to wear cloth facial coverings. More than 50 nurses have been hired to assist at skilled nursing facilities. Indiana Department of Health has conducted 169 infection control survey at HHC facilities, with 94 percent of the surveys being deficiency free. Forty percent of HHC skilled nursing facilities have remained COVID-19 free. Currently, 15 locations have at least one case of COVID-19. Testing of employees is based on county positivity rates. In the month of September, more than 32,000 COVID-19 tests were performed on employees. Long Term Care is strongly encouraging all residents to receive the flu vaccine.

Dr. Overly provided the ***SEMHC Report***. Dr. Overly announced that the Assessment and Intervention Center will open on Tuesday, Dec. 1. The center will provide mental health and other resources to individuals as an alternative option to being incarcerated. The center will have 30 beds in accommodating for adequate social distancing.

Mr. Ernie Vargo, Eskenazi Health Foundation CEO, provided the ***Foundation Report***. Mr. Vargo announced that St. Margaret's Hospital Guild will be providing Eskenazi Health with \$148,000 for COVID-19 relief. Since 2015, through the Colleague's Care Program, the foundation has given over \$100,000 to employees in need. Through the Eli Lilly Global Day of Service, Eskenazi Health received over 3,300 thank you cards and 3,500 masks of various sizes.

Since this was a public meeting, Ms. Quigley asked that members of the public submit comments, questions and public record requests via email to cbrantingham@hhcorp.org to be included in the minutes. No public comments were received.

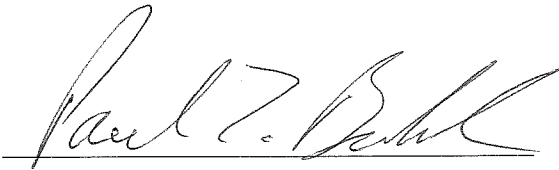
The next meeting of the Board will be held at 2 p.m. on Tuesday, Nov. 17, 2020.

Mr. Eberhardt motioned to adjourn the meeting and Dr. Miner seconded the motion.

Ms. Quigley adjourned the meeting.

A handwritten signature in cursive script, appearing to read "Joyce Q. Rogers", is enclosed within a rectangular box with a light gray background.

Joyce Q. Rogers, Chairwoman
Board of Trustees

A handwritten signature in cursive script, appearing to read "Paul Babcock", is positioned above a horizontal line.

Paul Babcock
Interim President and CEO