

**MINUTES OF THE BOARD OF TRUSTEES MEETING
OF THE
HEALTH AND HOSPITAL CORPORATION
OF MARION COUNTY, INDIANA**

August 30, 2011

The meeting of the Board of Trustees (Board) of the Health and Hospital Corporation of Marion County, Indiana (HHC) was held on Tuesday, August 30, 2011, at 1:30 p.m., at Wishard Health Services (WHS), Outpatient East Building, Room T2008 A&B, 1001 West Tenth Street, Indianapolis, Indiana.

Members Present: David W. Crabb, M.D; Gregory S. Fehribach; Joyce D. Irwin; James D. Miner, M.D.; Robert B. Pfeifer; and Marjorie H. O’Laughlin. Members Absent: Lula M. Journey.

Dr. James D. Miner, chairperson, called the meeting to order and proceeded with the roll call.

Dr. Miner asked if there were any additions, corrections, or deletions to the minutes for the July 26, 2011 Board meeting. There were none. Mrs. O’Laughlin made the motion to approve. Mr. Irwin seconded the motion. The minutes for the July 26, 2011 Board meeting were unanimously approved.

The next agenda item was General Ordinances and Resolutions. Dr. Miner requested that General Ordinance No. 2-2011,

“An Ordinance Establishing the Annual Budget of the Health and Hospital Corporation of Marion County, Indiana for the Fiscal Year Beginning January 1, 2012 and Ending December 31, 2012”

be read by title and presented for passage. Tavonna Harris Askew, attorney, read General Ordinance No. 2-2011. Dr. Miner asked if there were any comments or questions from the Board. There were none. Dr. Miner asked if there were any comments or questions from the

public. There were none. General Ordinance No.2-2011, “**An Ordinance Establishing the Annual Budget of the Health and Hospital Corporation of Marion County, Indiana for the Fiscal Year Beginning January 1, 2012 and Ending December 31, 2012,**” was passed with 6 Ayes and 0 Nays.

Dr. Miner continued by requesting that Resolution No. 11-2011, “**Naming of Eskenazi Health and the Sidney and Lois Eskenazi Hospital**” be presented for approval. Mr. Gutwein stated that the gift to HHC from Sidney and Lois Eskenazi is the largest ever received by the Wishard Foundation and one of the largest gifts ever made to a public hospital in the United States. In recognition of this remarkable gift and charitable act, the new hospital and health system name will be changed to honor the donors. Resolution No. 11-2011 recognizes the gift. The new facility is scheduled to open in the year 2013 and the facility will be named the Sidney and Lois Eskenazi Hospital in the year 2014. Mr. Gutwein also stated that a reception was held for staff to meet Mr. And Mrs. Eskenazi at Wishard Health Services on August 19, 2011. Mrs. O’Laughlin made the motion to approve the Resolution. Dr. Crabb seconded the motion. Resolution No. 11-2011 “**Naming of Eskenazi Health and the Sidney and Lois Eskenazi Hospital**” was unanimously approved.

Bylaws and Policies was the next agenda item presented. An Application for Clinical Privileges, “**Wishard Health Services Department of Pathology Allied Health – Physician Assistant**” was submitted for approval. Dr. Lisa Harris stated that this is a new Application that has been reviewed and approved by the Medical Executive Committee. Dr. Harris explained the contents. Dr. Crabb made the motion to approve. Mrs. Irwin seconded the motion. The Application for Clinical Privileges, “**Wishard Health Services Department of Pathology Allied Health – Physician Assistant**” was unanimously approved.

Dan Sellers, treasurer, began his report by thanking the Board members for approving budget ordinance General Ordinance No. 2-2011. He stated that the HHC budget would go before the City County Council Municipal Committee on September 20, 2011. The Municipal Committee is expected to vote on the HHC budget on October 10, 2011 and the full City County Council will vote on the HHC budget on October 17, 2011. Next, Mr. Sellers, presented the July 2011

Cash Disbursements. At \$118.3 million, July 2011 disbursements are above the 2011 average monthly disbursement amount of \$84.2 million. The increase is primarily due to intergovernmental transfers for DSH and Physician UPL. Mr. Pfeifer made the motion to approve the July 2011 Cash Disbursements. Mrs. O’Laughlin seconded the motion. The July 2011 Cash Disbursements were unanimously approved.

Mr. Sellers continued with the Revenue and Expenditure Budget Analysis. Tax Revenues reflect 7/12 of the annual budget for the HHC property, LOIT, excise, financial institutions, HCI and mental health taxes. Other State and Federal Revenues reflect 7/12 of the annual budget for hospital DSH, hospital UPL and administrative claiming for Medicaid outreach. Public Health Revenues are better than budget by \$600,000. Headquarters Revenues are under budget. Grant Revenues are under budget. In the Expenditures category Personal Services are better than budget. Supplies are better than budget. Other Services and Charges are better than budget. Capital Outlays are better than budget. WHS Support payments are at budget. LT Care reflects year-end divisional surplus to be distributed back to Headquarters. All Expenditures are expected to be at budget at the end of the quarter. Mr. Sellers requested acceptance of the Revenue and Expenditure Budget Analysis. Mr. Pfeifer made the motion. Dr. Crabb seconded the motion. The Revenue Expenditure Budget Analysis was unanimously approved.

The next agenda item was Appointments. Dr. Lisa Harris, CEO and medical director, WHS, submitted the Appointments for Board approval. Dr. Harris stated that the Appointments had been reviewed and approved by the Medical Executive Committee. Dr. Crabb made a motion to approve. Mrs. Irwin seconded the motion. The August 2011 Appointments were unanimously approved.

Bids were the next agenda item. The first Bid submitted for approval was “***Lab Equipment, High Performance Inductively Coupled Plasma Mass Spectrometers (ICP-MS).***” Bonny Van, PhD, Marion County Public Health Department (MCPHD) Laboratory explained that the purchase will replace outdated equipment and will be used to analyze lead and heavy metals. Mr. Fehribach made the motion to approve. Mrs. Irwin seconded the motion. The Bid “***Lab Equipment, High Performance Inductively Coupled Plasma Mass Spectrometers (ICP-MS)***”

was unanimously approved. The next item submitted for approval was Bid Package #1b, **“Union Building Demolition.”** Mrs. O’Laughlin made the motion to approve. Dr. Crabb seconded the motion. Bid Package #1b, **“Union Building Demolition”** was unanimously approved. The final Bid submitted for approval was Bid Package #5-20, **“General Trades.”** Mrs. Irwin made the motion to approve. Mrs. O’Laughlin seconded the motion. Bid Package #5-20, **“General Trades”** was unanimously approved.

Mrs. O’Laughlin gave the June 21, 2011 Public Health/Healthy Babies meeting report. The meeting included discussion and information on the following:

- Indianapolis Healthy Start P.I.P. (Pregnant in Prison) Program
- 2011 Financial Update (2nd Quarter)

Dr. Miner reported that the Hospital Committee was presented with and discussed the following:

- Approval of July 26, 2011 Minutes
- Purchase Recommendations, Bid Package #5-20, General Trades and Bid Package #1b, Union Building Demolition
- New Facility Update
- Diversity/WMBE Report January – June 2011
- Ambulatory Care Report Q2-2011
- Finance Sub-Committee report
- WHS June Financial Update

In the absence of Dr. Charles M. Marimonti, Indianapolis Emergency Medical Services (IEMS); Charles Ford, chief of administration, gave the IEMS report. In the month of July 2011, IEMS made 9,912 runs and transported 5,736 individuals. The Service participated in thirty-six (36) special events. The Service accompanied the Indianapolis Police Department Tactic Team on seventeen (17) occasions. There are three hundred twenty (320) IEMS employees and six employee training sessions have been conducted. To date, revenues are at \$8.7 million. IEMS has imposed a one minute 90 percentile response time. To date reviews indicate that the one minute response time is occurring at a 92 percentile rate. The Indiana State Fair was the largest

event in which IEMS participated in August 2011. The Service was onsite and responding during the tragedy that occurred during the 2011 Indiana State Fair.

Sheila Guenin, vice president, Long Term Care (LTC) reported that project closing dates have been scheduled for new LTC acquisitions. Four LTC facilities have been renamed. The facilities have received positive reports. Indiana State Department of Health reviews revealed a 68% improvement rate. Results from employee, client satisfaction surveys and several other surveys conducted at the facilities also revealed significant improvement. The skilled nursing services at the facilities have also exceeded goals. Mrs. Guenin also shared information from families of past occupants that revealed the families' satisfaction with how each occupant was treated during their stay at each facility.

Board member Joyce Irwin reported that the Midtown Mental Health Board of Directors met on August 16, 2011. The Center's financials were reviewed. The Midtown Board received a presentation on the STAR program. At this point, Board member Dr. David Crabb stated that the Indiana University School of Medicine and the Midtown Mental Health Center have been awarded funding and will enter into a co-applicant agreement for training staff in intervention services.

Ernie Vargo, president, Wishard Memorial Foundation reported that he met with landscape architect David Rueben regarding the new WHS facility gardens and sky farm. Mr. Vargo announced that campaign funds are presently at \$64 million. He stated that a Eskenazi Health Walk and Run will be held on September 10, 2011.

Mr. Gutwein, president and CEO, HHC, began his report by stating that the new facility project is at budget and on schedule. The buyout bidding is 88% complete and the project is above the diversity participation goal. Mr. Gutwein commended the MCDPH on the extraordinary job that is being done on the abandoned housing initiative. The MCDPH is collaborating with the City of Indianapolis on this effort and 1500 homes are scheduled for demolition. He thanked all staff involved for the work on and support of the budget. Mr. Gutwein stated that HHC continues to work on ways to increase acquiring Medicaid and Medicare funds. HHC has received over

\$10 million in grant funding in the month of August 2011. This includes grants for mental health services and the External Affairs Future Promise Program.

Dr. Virginia Caine, director, MCPHD, reported that there has been one case of the West Nile Virus in Marion County. She emphasized removing any objects on properties that can hold water, (ex. tires). Objects such as these are breeding grounds for mosquitos. Dr. Caine stated that MCPHD participated in a Society of Adolescent Health and Medicine (SAHM) vaccines campaign. The program was conducted on August 26, 2011 at the Northwest High School and was designed to make teens aware of the importance of getting immunized. Tamika Catchings of the WNBA Indiana Fever and former NBA basketball Hall of Famer Bob Lanier were participants in this initiative.

Dr. Lisa Harris, CEO, Wishard Health Services, stated that WHS staff has gone through seven months of review in order to be more efficient in a new modern facility. WHS has had visits from an international delegation from Russia and an international delegation from China. The Russian delegation was interested in reviewing WHS's program for the welfare of women and children and the Chinese delegation interests was in patient registration. WHS is also participating in a NAPH documentary film on advocacy efforts in support of Medicare recipients. Dr. Harris cited an article in the Archives of Internal Medicine regarding a study confirming beliefs regarding the value and importance of a safety-net health care systems like Wishard in a post-health care reform environment. The researchers, from George Washington University and the University of Minnesota, used multiple methods to analyze the impact of health reform legislation passed in Massachusetts in 2006. Joyce Irwin requested that Dr. Harris send a copy of the article to Board members.

Dr. Miner stated that this was a public meeting and asked if there was anyone from the public that had comments or questions. There were no comments or questions.

There was no further business and the meeting was adjourned.

The next meeting of the Board will be held on Tuesday, September 20, 2011, at 1:30 p.m., at WHS, Outpatient East Building, Room T2008 A&B, 1001 West Tenth Street, Indianapolis, Indiana.

James D. Miner, M.D.
Chairman, Board of Trustees

Matthew R. Gutwein
President and Chief Executive Officer