



3835 North Rural Street
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Board of Trustees Meeting Minutes

July 25, 2023

A meeting of the Board of Trustees (Board) of the Health and Hospital Corporation of Marion County, Indiana (HHC) was held on Tuesday, July 25 at 720 Eskenazi Avenue in the Faegre Drinker Conference Room of the Rapp Family Conference Center in Indianapolis, IN 46202.

Members present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Thomas Hanify, and Beverly Mukes-Gaither.

Members present virtually: Carl L. Drummer.

Members absent: Geeta K. Mantravadi, M.D.

An opening prayer was provided by Reverend Diane Shircliff, Lead Chaplain, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:12 p.m.

Mr. Lazard asked if there were any comments or questions on the *Consent Agenda*, which included the following items: Board Minutes: June 20, 2023; Memoranda of Executive Session: June 20, 2023; Treasurer & CFO Report: June 2023 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following medical staff policies: No. 700-103 *Medical Education-Patient Care Involvement*; and No. 700-118 *Pain Assessment*; and the following privilege forms: Allied Health Professional (AHP)-Advanced Practice Registered Nurse; AHP-Physician Assistant; AHP-OBGYN; Medicine-Critical Care, Pulmonary & Sleep Medicine; Medicine-Subspecialties; and Pediatrics.

Ms. Crain moved to approve the *Consent Agenda* and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented General Ordinance No. 9-2023: *2024 Budget*. Ms. Mukes-Gaither requested that the ordinance be received and read by title. Anne O'Connor, General Counsel, HHC, read the ordinance by title. Brooke Dunn, Treasurer & CFO, HHC, provided information on the ordinance. The ordinance will be read for the second reading and public hearing at the August 8, 2023, Board meeting and presented for the third reading and adoption at the August 29, 2023, Board meeting.



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Mr. Lazard presented Resolution No. 12-2023: *Reappointment of the Director of the Division of Public Health*. Mr. Hanify moved to approve the resolution and Ms. Mukes-Gaither seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard also presented Resolution No. 13-2023: *Reappointment of the Director of the Division of Public Hospitals*. Mr. Hanify moved to approve the resolution and Ms. Mukes-Gaither seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & CEO, HHC presented the **HHC Report**. Mr. Babcock reported that the Indianapolis City-County Council has approved bond appropriations for HHC to complete capital asset projects. Mr. Babcock also provided information on General Ordinance No. 9-2023: *2024 Budget*. Last, as a follow up to Resolutions No. 12-2023 and No. 13-2023, Mr. Babcock thanked Virginia Caine, M.D., Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), and Lisa Harris, M.D., CEO, EH, for their continued service.

Ms. Dunn presented the June 2023 Budget Basis Revenue and Expenditures Report.

Peggy Ford, Vice President Corporate Compliance & Chief Compliance Officer, HHC, presented the **Compliance Committee Update**. Ms. Ford reported on the 2023 Integrity & Compliance Workplan. Ms. Ford also stated that hotline calls have increased in recent months. Last, Ms. Ford stated that the committee heard a long-term care (LTC) presentation by Ashley Collins, Director of Compliance LTC, HHC, and an Indianapolis Emergency Medical Services (IEMS) presentation by Kelly Thompson, Director of Compliance Public Health Services, HHC.

Dr. Caine presented the **MCPHD Report**. Dr. Caine reported that the Environmental Health Safety & Management Department in partnership with the Mayor's Office has recently removed 8.64 tons of trash around Marion County. Dr. Caine also provided information on the Communicable Disease Report: Quarter 1 of 2023. Last, Dr. Caine stated that MCPHD in partnership with the Richard M. Fairbanks School of Public Health at Indiana University Indianapolis and the Polis Center is developing a social determinants of health story map.

Dr. Harris presented the **EH Report**. Dr. Harris reported on current in-patient statistics and staffing updates at EH. Dr. Harris also provided information on the Joint Commission's visit to EH last week. Last, Dr. Harris stated recent and upcoming community events hosted by EH.



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Ashley Overlay, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMCH Report**. Dr. Overlay provided updates on SEMHC initiatives including an update on a new program within the John & Kathy Ackerman Mental Health Professional Development Center. Thirteen students from the IU School of Social Work's Bachelor of Social Work program will begin the inaugural class of the care coordinator pathway, a two-semester program in which students will be paid a living wage while they learn the care coordinator role. SEMHC is on track to train 70 students in this pathway within three years. Dr. Overlay also stated that 200 people have now been trained on the Mental Health Toolkit, which entails training individuals on providing mental health first aid. SEMHC has a goal of training 3,000 people by the end of 2024.

Michael Hayward, Assistant Chief, IEMS, presented the **IEMS Report**. Mr. Hayward reported on recent staffing efforts. Mr. Hayward also stated that IEMS will again this year be providing support at the Indiana State Fair.

Julie White, Vice President of LTC, HHC, presented the **LTC Committee Update**. Ms. White reported that the committee heard the following presentations: Medical Director Updates by Andy Shane, Chief Operating Officer, American Senior Communities (ASC), and Alicia Sims, Chief Nursing Officer, ASC; Wound Prevention Updates by Anissa Madru, VP Clinical Development, ASC; HHC/ASC Financial Report by Mark Dice, CFO, ASC; HHC/ASC Quarterly Compliance Update by Mindy Shapiro, Chief Compliance Officer, ASC; and HHC LTC Division Updates by Ms. White.

Ms. White continued by presenting the **LTC Report**. Ms. White reported on resident statistics at HHC-owned facilities. Ms. White also introduced Philip Benson who has been with the LTC Division since 2015 and will now serve as the Director of Quality Review.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported that several current and former EHF Board members were included in the Indianapolis Business Journal's second annual Indiana 250. Current members include: Sharon Barner, Darrienne Christian, Lisa Harris, M.D., Bart Peterson, and John Thompson; former members include: Gregory Fehribach, Lacy Johnson, and John Lechleiter. Mr. Vargo also stated the passing of Marianne Tobias who played an integral role in the development of the Marianne Tobias Music Program.





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Anne O'Connor, General Counsel, HHC, asked if there were any members of the public who wished to speak at today's meeting. There were none.

The next meeting of the Board will be held at 2 p.m. on Tuesday, August 8, 2023.

Ms. Mukes-Gaither moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting at 3:23 p.m.



Robert W. Lazard, Chairperson
Board of Trustees



Paul T. Babcock
President, CEO & Board Secretary

