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Board of Trustees Meeting Minutes

May 16, 2023

A meeting of the Board of Trustees (Board) of the Health and Hospital Corporation of Marion County, Indiana (HHC) was held on Tuesday, May 16, 2023, at 720 Eskenazi Avenue in the Faegre Drinker Conference Room of the Rapp Family Conference Center in Indianapolis, IN 46202.

Members present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Carl L. Drummer, Gregory S. Fehribach, Thomas Hanify, Geeta K. Mantravadi, M.D., and Beverly Mukes-Gaither.

An opening prayer was provided by Richard Cruse, Lead Chaplain, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:18 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board Minutes: April 18, 2023; Memoranda of Executive Session: April 18, 2023; Treasurer & CFO Report: April 2023 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following clinical privilege forms: *AHP Clinical Microbiology*; *Pediatrics-Associate Staff*; Eskenazi Health Focused Professional Practice Guidelines 2023-2024; and the following Medical Staff Policies: No. 700-35 – *Potassium Infusion*; No. 700-79 – *Tissue/Specimen Review Program*.

Mr. Fehribach moved to approve the **Consent Agenda** and Ms. Mukes-Gaither seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented the following General Ordinances for a final reading: No. 2-2023: *Definitions*; No. 3-2023: *Minimum Standards for Residential Property and Housing*; No. 4-2023: *Wellfield Protection Standards*; No. 5-2023: *Water Wells and Water Supply Systems*; No. 6-2023: *Minimum Standards for Non-Residential Premises*; No. 7-2023: *Hazardous Materials*; No. 8-2023: *Child Care Facilities*. Anne O'Connor, General Counsel, HHC, read the ordinances by title. Mr. Fehribach moved to approve the ordinances and Dr. Mantravadi seconded the motion. The motion was unanimously approved by roll call vote.

Julie Conrad, Chief Counsel, EH, presented Resolution No. 6-2023: **Adoption of Eskenazi Health Bylaws**. Ms. Crain moved to approve the resolution and Ms. Mukes-Gaither seconded the motion. The motion was unanimously approved by roll call vote.



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Ms. Conrad continued by presenting Resolution No. 7-2023: ***Adoption of Eskenazi Health Medical Staff Bylaws***. Ms. Crain moved to approve the resolution and Dr. Mantravadi seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & CEO, HHC, presented Resolution No. 9-2023: ***Acquisition of Real Property***. Mr. Fehribach moved to approve the resolution and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented Resolution No. 10-2023: ***Salary Adjustment for President & CEO***. Mr. Fehribach moved to approve the resolution and Ms. Mukes-Gaither seconded the motion. The motion was approved by roll call vote: Mr. Lazard, Ms. Crain, Mr. Fehribach, Mr. Hanify, Dr. Mantravadi, and Ms. Mukes-Gaither voted yes; Mr. Drummer voted no.

Ms. O'Connor announced that a public hearing would be held on Resolution No. 8-2023: ***Authorizing the Issuance of Bonds to Finance Certain Capital Projects and Actions in Connection Therewith***. Brooke Dunn, Treasurer & CFO, HHC, presented the resolution. Mr. Drummer moved to approve the resolution and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Babcock presented the ***HHC Report***. Mr. Babcock reported that HHC received five responses to its Public Health Laboratory RFP. Mr. Babcock also reported that HHC recently received a letter from the Family and Social Services Administration which stated that the final upper payment limit for Medicaid in 2023 is \$200 million less than expected. Next, Mr. Babcock stated that HHC continues to move forward on completing a five-year consolidated economic and strategic plan across all its divisions. Last, Mr. Babcock provided updates on the Indiana General Assembly's 2023 budget session which affects HHC.

Ms. Dunn presented the April 2023 Budget Basis Revenue and Expenditures Report. Ms. Dunn also recognized Jennifer Morehead Farmer, Vice President of Grants, HHC, and the Grants Department for their success in attaining new grants.

Virginia Caine, M.D., Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), presented the ***MCPHD Report***. Dr. Caine reported that although COVID-19 cases continue to exist, she believes that the COVID-19 pandemic has ended. Dr. Caine thanked her staff for their contributions throughout the pandemic. Dr. Caine also reported that there was a recent outbreak of 13 Monkey Pox cases in Chicago. Next, Dr. Caine stated that





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over 125 people attended MCPHD's community event on Saturday, April 22 to receive vaccinations and several other services. Last, Dr. Caine stated that the Bell Flower Clinic recently received a \$200,000 grant from the Centers for Disease Control & Prevention to address Monkey Pox.

Dr. Caine continued by presenting the **Public Health Committee Update**. Dr. Caine reported that the committee heard the following two presentations: a Social Work Department update by Danielle Rhodes, Administrator of Social Work, MCPHD; and a Substance Use Outreach Services (SUOS) update by Debra Buckner, Director of SUOS, MCPHD.

Lisa Harris, M.D., CEO, EH, presented the **EH Report** and **EH Committee Update**. Dr. Harris thanked Dr. Caine for her leadership throughout the COVID-19 pandemic. Dr. Harris reported that the committee heard the following two presentations: a social determinates of health update by Christopher Callahan, M.D., Chief Research & Development Officer, EH; and an EH budget update by Nicole Harper, Vice President of Revenue Cycle Services & CFO, EH.

Mike Hayward, Assistant Chief, Indianapolis Emergency Medical Services (IEMS) presented the **IEMS Report**. Mr. Hayward reported that IEMS leadership recently met with the Indianapolis Metropolitan Police Department to discuss issues regarding 911 responses. Mr. Hayward also provided staff recruiting efforts. Last, Mr. Hayward congratulated Andrew Bowes, Planning Section Chief, IEMS, for completing 45 years of service with HHC.

Julie White, Vice President of LTC, HHC, presented the **LTC Report**. Ms. White reported that the average March census of HHC-owned facilities was 73.4% which was a 0.5% increase from February. Ms. White also reported that utilization of agency staffing has decreased from approximately 50,000 hours in December 2022 to 40,000 hours in recent months. Last, Ms. White stated that Philip Benson, who has been with the LTC Division since 2015, has accepted the position of Director of Quality Review.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported on two scholarship programs funded by EHF, including the Rawls Scholars Medicine Initiative as well as Pharmacy scholarships at EH for students of Historically Black Colleges and Universities (HBCU's).

Dr. Harris and Dr. Caine thanked EH and MCPHD nurses and social workers as the month of May is National Nurses Month and National Social Work Month.



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Dr. Caine also thanked the state legislature for increasing public health funding from the yearly average of \$7 million to \$75 million in the first year and \$150 million in the second year.

Mr. Lazard asked if there were any members of the public who wished to speak at today's meeting. There were two members of public, Haley Pritchard, M.D., and Michael Oles III, who expressed their concern about the HHC, et al., v. Talevski case.

The next meeting of the Board will be held at 2 p.m. on Tuesday, June 20, 2023.

Mr. Fehribach moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting.

A handwritten signature in black ink, appearing to read 'Robert W. Lazard', written over a horizontal line.

Robert W. Lazard, Chairperson
Board of Trustees

A handwritten signature in blue ink, appearing to read 'Paul T. Babcock', written over a horizontal line.

Paul T. Babcock
President, CEO & Board Secretary