



3838 North Rural Street
Indianapolis, IN 46205
tele 317-221-2000
fax 317-221-2020
www.hhcorp.org

Board of Trustees Meeting Minutes

November 14, 2023

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, November 14, 2023, at 720 Eskenazi Avenue in the Faegre Drinker Conference Room of the Rapp Family Conference Center in Indianapolis, IN 46202.

Members present in-person: Robert W. Lazard, Chairperson, Thomas Hanify, Brenda S. Horn and Geeta K. Mantravadi, M.D.

Members present virtually: Carl L. Drummer and Beverly Mukes-Gaither.

Members absent: Monica Y. Crain, Vice Chairperson.

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:02 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board Minutes: October 17, 2023; Memoranda of Executive Session: October 17, 2023; Treasurer & CFO Report: October 2023 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following clinical privilege forms: AHP - APRN; AHP - Clinical Microbiology; AHP - CNM; AHP - PA; AHP - Radiologist Assistant; Anesthesiology; Dentistry; Dermatology; Emergency Medicine; Emergency Medicine - Associate; Family Medicine; Medicine - Associate; Medicine - Cardiology; Medicine - Critical Care, Pulmonary & Sleep Medicine; Medicine - Internal Medicine & Subspecialties; Neurology; Neurology Telemedicine; Neurosurgery; OB/GYN; Ophthalmology; Orthopaedics; Otolaryngology; Pathology; Pediatrics; Pediatrics - Associate; Physical Medicine & Rehabilitation; Psychiatry; Radiation Oncology; Radiology; Radiology - Associate; Surgery; Urology; and Urology - Associate; and the following medical staff policies: No. 700-01: *Medical Staff Applicants*; No. 700-03: *Clinical & Temporary Privileges*; No. 700-19: *Allied Health Professionals*; and No. 700-102: *Patient Restraints & Seclusion*.

Mr. Hanify moved to approve the **Consent Agenda** and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.



3838 North Rural Street
Indianapolis, IN 46205
tele 317-221-2000
fax 317-221-2020
www.hhcorp.org

Mr. Lazard presented the following general ordinances for the second reading and public hearing: No. 12-2023: *Enforcement Procedures & Administrative Hearings*; No. 13-2023: *Food Safety*; and No. 14-2023: *Board Organization*. Anne O'Connor, General Counsel, HHC, read the ordinances by title. The ordinances will be presented for a third reading and adoption at the January 9, 2024, Board meeting.

Mr. Lazard presented Resolution No. 16-2023: *Pledge of Security Interest for United States Housing & Urban Development Refinancings Under Certain Lease Agreements*. Amber Finley, Associate Counsel, HHC, expounded on the resolution. The motion was unanimously approved by roll call vote, except for Ms. Crain who abstained from voting.

Mr. Lazard presented Resolution No. 17-2023: *Resolution Electing to Join or Enlarge the Public Employees' Retirement Fund as Administered by the Indiana Public Retirement System*. Dan O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS), provided additional information on the resolution. The motion was unanimously approved by roll call vote.

Mr. Lazard presented RFP #JANI 0923: *HHC/MCPHD Janitorial Services*. Adelaide Mhlanga, Director of Purchasing, HHC, expounded on the RFP. The motion was unanimously approved by roll call vote.

Mr. Lazard presented RFP #LANG 0923: *HHC-Interpretation Translation Services & Related Solutions*. Ms. Mhlanga provided additional information on the RFP. The motion was unanimously approved by roll call vote.

Ms. Mukes Gaither presented the ***Nominating Committee Report***. Ms. Mukes Gaither reported that the committee met to discuss the 2024 nomination process for the Board to elect a Chairperson and Vice Chairperson at the January 8, 2024, Board meeting.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the ***HHC Report***. Mr. Babcock reported on Indiana General Assembly legislation that could impact HHC. Mr. Babcock also provided additional information on Resolution No. 16-2023. Last, Mr. Babcock discussed a \$25 million investment opportunity regarding the Indiana Convention Center Expansion Project; the investment could net a total of \$35 million over 15 years.

James Simpson, Interim Chief Financial Officer (CFO) & Treasurer, HHC, presented the ***Audit & Finance Committee Report***. Mr. Simpson reported that the committee heard the following



3838 North Rural Street
Indianapolis, IN 46205
tele 317-221-2000
fax 317-221-2020
www.hhcorp.org

presentations on consolidated financials: Governmental Activities Fund by Mr. Simpson and Tara Parchman, Director of Finance, Marion County Public Health Department (MCPHD); Eskenazi Health (EH) Enterprise Fund by Nicole Harper, CFO & Vice President (VP) of Revenue Cycle, EH; and Long-Term Care (LTC) Enterprise Fund by Mark Dice, CFO, American Senior Communities.

Mr. Simpson continued by presenting the October 2023 Budget Basis Revenue and Expenditures.

Angela Smith Jones, VP of Diversity, Equity, Inclusion & Accessibility (DEI&A), HHC, presented the **DEI&A Committee Report**. Ms. Smith Jones reported that in 2023, 79 leaders across HHC and its divisions participated in Leadership Awareness Behavior training.

Karen Holly, Director of Operations, MCPHD, presented the **MCPHD Report**. Ms. Holly reported that respiratory vaccines are available at MCPHD District Health Offices. Ms. Holly also reported on several recent awards received by MCPHD employees.

Lisa Harris, M.D., CEO, EH, presented the **Quality Committee Report**. Dr. Harris reported that the committee heard the following two presentations: Christopher Callahan, M.D., Chief Research and Development Officer, EH, presented on EH's star rating performance by the Centers for Medicare & Medicaid Services; and Christina Dunn, Manager of Inpatient Quality Outcomes, EH, and Amanda Riley, Sepsis Coordinator, EH, presented on the Sepsis Rapid Improvement Event at EH.

Dr. Harris continued by presenting the **EH Committee Report**. Dr. Harris reported that the committee heard the following two presentations: Sherri Marley, Trauma Program Manager, EH, presented on the Prescription for Hope Program at EH; and Darin Lucas, Director of Safety & Security, EH, presented on workplace violence prevention initiatives.

Next, Dr. Harris presented the **EH Report**. Dr. Harris reported on the Family Beginnings Program at EH. Dr. Harris also discussed open enrollment and an upcoming insurance fair at EH. Last, Dr. Harris stated several awards recently received by EH employees.

Last, Dr. Harris presented the **Sandra Eskenazi Mental Health Center (SEMHC) Report**. Dr. Harris reported that SEMHC is applying to be part of the state's pilot program for a new payment system at certified behavioral health clinics.



3838 North Rural Street
Indianapolis, IN 46205
tele 317-221-2000
fax 317-221-2020
www.hhcorp.org

Dr. O'Donnell presented the ***IEMS Report***. Dr. O'Donnell reported on recent recruiting efforts. Dr. O'Donnell also stated that a new subdivision within IEMS opened last week to focus on providing medical services at special events.

Julie White, VP of LTC, HHC, presented the ***LTC Report***. Ms. White reported that the occupancy rate at HHC-owned facilities is currently at 75%. Ms. White also stated that currently there are nearly 8,900 employees at HHC-owned facilities, which is an increase from 8,172 employees 12 months ago.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the ***EHF Report***. Mr. Vargo reported that the Pet Therapy Program at EH will now be named the Robert & Gina Laikin Pet Therapy Program in recognition of the couple's \$1 million gift.

Ms. O'Connor asked if there were any members of the public who wished to speak at today's meeting. There were no comments.

The next meeting of the Board will be held at 2 p.m. on Monday, January 8, 2024.

Mr. Lazard adjourned the meeting at 3:14 p.m.



Robert W. Lazard
Board Chairperson



Paul T. Babcock
President, CEO & Board Secretary

