



3838 North Rural Street
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Board of Trustees Meeting Minutes

October 17, 2023

A meeting of the Board of Trustees (Board) of the Health and Hospital Corporation of Marion County, Indiana (HHC) was held on Tuesday, October 17, 2023, at 720 Eskenazi Avenue in the Faegre Drinker Conference Room of the Rapp Family Conference Center in Indianapolis, IN 46202.

Members present in-person: Robert W. Lazard, Chairperson, Thomas Hanify, Brenda S. Horn and Geeta K. Mantravadi, M.D.

Members present virtually: Carl L. Drummer and Beverly Mukes-Gaither.

Members absent: Monica Y. Crain, Vice Chairperson.

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:02 p.m.

Mr. Lazard asked if there were any comments or questions on the *Consent Agenda*, which included the following items: Board Minutes: September 19, 2023; Memoranda of Executive Session: September 19, 2023; Treasurer & CFO Report: September 2023 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; and the following medical staff policies: No. 700-118: *Pain Assessment*; No. 700-127: *Medical Staff & Allied Health Staff Continuing Education Requirements for Reappointment*; and No. 700-142: *Neuraxial Analgesia in Obstetrical Patients*.

Mr. Hanify moved to approve the *Consent Agenda* and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented General Ordinance No. 10-2023: *Adoption of MCPHD Fee Schedule* for the third reading and adoption. Mr. Hanify moved to approve the ordinance and Ms. Horn seconded the motion. Anne O'Connor, General Counsel, HHC, read the ordinance by title. The ordinance was unanimously approved by roll call vote, except for Mr. Drummer and Ms. Mukes-Gaither who attended the meeting virtually and were unable to vote per Indiana Code §5-14-1.5-3.5 and HHC's Resolution No. 4-2022: *Electronic Meetings Policy*.



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Mr. Lazard continued by presenting General Ordinance No. 11-2023: *Sewage Disposal Systems* for the third reading and adoption. Ms. Horn moved to approve the ordinance and Dr. Mantravadi seconded the motion. Ms. O'Connor read the ordinance by title. The ordinance was unanimously approved by roll call vote.

Next, Mr. Lazard presented the following General Ordinances for the first reading: No. 12-2023: *Enforcement Procedures & Administrative Hearings*; No. 13-2023: *Food Safety*; and No. 14-2023: *Board Organization*. Ms. O'Connor read the ordinances by title. Virginia Caine, M.D., Director & Chief Medical Officer, Marion County Public Health Department (MCPHD), expounded on General Ordinances No. 12-2023 and No. 13-2023, and Ms. O'Connor expounded on General Ordinance No. 14-2023. The ordinances will be presented for the second reading and public hearing at the November 14, 2023, Board meeting and presented for the third reading and adoption at the January 9, 2024, Board meeting.

Mr. Lazard presented Resolution No. 15-2023: *Acquisition of Real Property*. Paul Babcock, President & Chief Executive Officer (CEO), HHC, provided additional information on the resolution. The motion was unanimously approved by roll call vote.

Mr. Babcock presented the **HHC Report**. Mr. Babcock reported that last night the City of Indianapolis approved HHC's 2024 budget; the budget will now be sent to the State of Indiana for final approval. Mr. Babcock also provided updates on upcoming renovations to the Hasbrook Building and plans for the new Security Department building and Twin Airs Plaza location. Last, Mr. Babcock welcomed Ms. Horn to the Board.

Mr. Babcock continued by presenting the September 2023 Budget Basis Revenue and Expenditures Report.

Peggy Ford, Vice President of Corporate Compliance & Chief Compliance Officer HHC, presented the **Compliance Committee Report**. Ms. Ford reported that the committee heard the following two presentations: first, a Certiphi Screenings report by James Ballard, Director Compliance Effectiveness, HHC; and second, an IEMS report by Kelly Thompson, Director Public Health Services/IEMS, HHC.

Dr. Caine presented the **MCPHD Committee Report**. Dr. Caine reported that the committee heard a presentation on MCHPD helping to advance breakthrough technologies and capabilities for national security by Jeff Larmore, Senior Environmental Scientist, MCHPD. Dr. Caine also



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stated that with the recent change of weather, the number of respiratory cases has increased. Last, Dr. Caine stated that Marion County is currently averaging 35 new COVID-19 cases per day.

Lisa Harris, M.D., CEO, EH, presented the ***EH Report***. Dr. Harris reported that patient volumes remain high across the board at EH; in fact, EH recently broke several of its patient volume records. Dr. Harris also stated that EH is almost fully staffed currently as the vacancy rate at EH has decreased from 12% in 2022 to 8% now. Last, Dr. Harris stated that Fresh for You Market on Wheels by EH is providing nearly triple the amount of food that was anticipated.

Mike Hayward, Chief of Operations, Indianapolis Emergency Medical Services (IEMS), presented the ***IEMS Report***. Mr. Hayward reported on recruiting efforts and staff promotions. Mr. Hayward also stated that IEMS has been taking its mobile clinic to the Shephard Community Center to provide flu vaccines to the community.

Julie White, VP of LTC, HHC, presented the ***LTC Committee Report***. Ms. White reported that the committee heard the following four presentations: first, a financial report by Mark Dice, Chief Financial Officer, American Senior Communities (ASC); second, an administrator-in-training program report by Andy Shane, Chief Operating Officer, ASC; third, a report on improving star ratings at facilities by Mr. Shane and Alicia Sims, Chief Nursing Officer, ASC; and fourth, a LTC division report by Ms. White.

Ms. White continued by presenting the ***LTC Report***. Ms. White reported on staffing updates and recent audit visits. Ms. White also stated that agency utilization has decreased from over 35,000 certified nursing aid hours last December to under 5,000 clinical hours in August. Last, Ms. White stated that the occupancy rate remains steady at 73-74%.

Ms. O'Connor asked if there were any members of the public who wished to speak at today's meeting. There were no comments.

The next meeting of the Board will be held at 2 p.m. on Tuesday, November 14, 2023.



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Mr. Lazard adjourned the meeting at 2:57 p.m.

A handwritten signature in blue ink, appearing to read 'Robert W. Lazard', written over a horizontal line.

Robert W. Lazard, Chairperson
Board of Trustees

A handwritten signature in blue ink, appearing to read 'Paul T. Babcock', written over a horizontal line.

Paul T. Babcock
President, CEO & Board Secretary