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Board of Trustees Meeting Minutes

February 20, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, February 20, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, IN 46202.

Members present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Carl L. Drummer, Thomas Hanify, Brenda S. Horn and Geeta K. Mantravadi, M.D.

Members present virtually: N/A

Members absent: N/A

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:06 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board Minutes from January 8, 2024; Memoranda of Executive Session from January 8, 2024; Treasurer & CFO Report, including January 2024 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following clinical privilege forms: Allied Health Professional Chiropractor; and Department of Dermatology; and the following medical staff policies: No. 700-42: *Medication Use Evaluation*; and No. 700-119: *Emergency Medical Treatment and Labor Act*.

Mr. Drummer moved to approve the **Consent Agenda** and Dr. Mantravadi seconded the motion. The motion was unanimously approved by roll call vote.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented Resolution No. 3-2024: *Authorization to Engage Consulting Services for Internal Audit*. Mr. Hanify moved to approve the resolution and Ms. Horn seconded the motion. The resolution was approved by majority vote, with five yes votes and one no vote by Mr. Drummer.

Daniel O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS), presented Resolution No. 4-2024: *Merger of IEMS & Wayne Township Fire Department EMS*. Mr.



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Drummer moved to approve the resolution and Ms. Crain seconded the motion. The resolution was unanimously approved by roll call vote.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented the **HHC Report**. Mr. Babcock reported on long-term care facility leases that are expiring in October. Mr. Babcock also provided updates on Indiana General Assembly legislation that could impact HHC. Last, Mr. Babcock reported on HHC real-estate projects.

Mr. Simpson presented the December 2023 Budget Basis Revenue and Expenditures.

Mr. Simpson and Peggy Ford, Vice President of Corporate Compliance & Chief Compliance Officer, HHC, presented the **Audit, Finance & Compliance Committee Report**. Mr. Simpson reported that FORVIS provided an update on HHC's 2023 audit. Mr. Simpson also stated that the following employees presented on consolidated financials: Governmental Activities Fund by Mr. Simpson and Tara Parchman, Director of Finance, Marion County Public Health Department (MCPHD); EH Enterprise Fund by Nicole Harper, CFO & Vice President (VP) of Revenue Cycle, EH; and Long-Term Care (LTC) Enterprise Fund by Mark Dice, CFO, American Senior Communities. Ms. Ford reported a summary of accomplishments in 2023 by the Office of Compliance. Ms. Ford also stated that the committee heard a report on the 2024 Risk Assessment.

Virginia Caine, Chief Medical Officer & Director, MCPHD, presented the **MCPHD Report**. Dr. Caine reported dental initiatives by MCPHD in recognition of February being National Children's Dental Health Month. Dr. Caine also stated that a community health assessment survey will be launched soon. Dr. Caine also reported potential COVID-19 protocol changes by the Centers for Disease Control & Prevention. Last, Dr. Caine stated that individuals watching the solar eclipse in April must wear NASA (National Aeronautics and Space Administration) approved sunglasses to protect themselves.

Dr. Harris presented the **EH Report** and **EH Committee Report**. Dr. Harris reported that she presented to the committee on the history of public hospitals. Dr. Harris also stated that EH routinely operates above 90% capacity, and EH is seeing a record number of patients in several areas of care. Dr. Harris also reported that EH cares for three times the number of Medicare patients of commercial hospitals in the Indianapolis area. Dr. Harris also stated that EH's Emergency Department ranks in the 88th percentile across the nation. Last, Dr. Harris stated that EH continues to invest in addressing Social Determinants of Health.



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Dr. Harris continued by presenting the **Quality Committee Report**. Dr. Harris reported that the committee heard the following two presentations: Katie Blacklock, Director of Infection Prevention & Sterile Processing, EH, presented on infection prevention and control; Christina Dunn, Manager of Inpatient Quality Outcomes, EH, presented on addressing Social Determinants of Health.

Ashely Overley, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMHC Report**. Dr. Overley reported that SEMHC is one of eight organizations participating in Indiana's Certified Community Behavioral Health Clinic pilot program.

Dr. O'Donnell presented the **IEMS Report**. Dr. O'Donnell reported that IEMS covered many events associated with the NBA (National Basketball Association) All-Star Weekend in Indianapolis. Dr. O'Donnell also stated that IEMS had a record day on February 16 by responding to 452 calls. Dr. O'Donnell also provided recent recruiting efforts. Last, Dr. O'Donnell reported on a new IEMS blood transfusion cooperative.

Julie White, VP of LTC, HHC, presented the **LTC Report**. Ms. White reported that Quality Review completed 10 site visits in January. Ms. White also stated that the occupancy rate at HHC-owned facilities is just under 75%, with the number of patients increasing by 200 since January 2023. Last, Ms. White reported on the payer mix of patients at HHC-owned facilities.

Julie Rowles, Chief Operating Officer, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Ms. Rowles reported that the year 2023 was the second greatest fundraising year in the history of EHF.


Ms. O'Connor asked if there were any members of the public who wished to speak at today's meeting. There were no comments.


The next meeting of the Board will be held at 2 p.m. on Tuesday, March 19, 2024.



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Mr. Lazard adjourned the meeting at 3:06 p.m.

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Robert W. Lazard
Board Chairperson

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Paul T. Babcock
President, CEO & Board Secretary