



3838 North Rural Street  
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## Board of Trustees Meeting Minutes

April 16, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, April 16, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Members present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Thomas Hanify and Geeta K. Mantravadi, M.D.

Members present virtually: Brenda S. Horn and Carl L. Drummer (who joined the meeting during the report section of the agenda)

Members absent: N/A

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:00 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board Minutes from March 19, 2024; Memoranda of Executive Session from March 19, 2024; Treasurer & CFO Report, including the March 2024 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; and the Psychology Clinical Privilege Form.

Dr. Mantravadi moved to approve the **Consent Agenda** and Ms. Crain seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented the following general ordinances for a second reading, public hearing and adoption: No. 1-2024: Eyelash Extensions; No. 2-2024: Aquatic Facilities; No. 3-2024: Body Art Facilities; and No. 4-2024: Housing & Residential Property. There were no public comments on the ordinances. Mr. Hanify moved to approve the ordinances and Dr. Mantravadi seconded the motion. The ordinances were voted on separately, and each ordinance was unanimously approved by roll call vote.



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Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented Resolution No. 5-2024: Development of Five-Year Economic Plan. Mr. Babcock and James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, each expounded on the resolution. Mr. Hanify stated that he strongly approved of the resolution. Mr. Hanify moved to approve the resolution and Dr. Mantravadi seconded the motion. The motion was unanimously approved by roll call vote.

Anne O'Connor, General Counsel, HHC, presented Resolution No. 6-2024: Pledge of Security Interest for HUD. Mr. Hanify moved to approve the resolution and Dr. Mantravadi seconded the motion. The motion was unanimously approved by roll call vote, with the exception of Ms. Crain who abstained from voting.

Mr. Hanify presented Resolution No. 7-2024: Revision of Resolution No. 6-2020 Establishing Policies Concerning Employee Organizations. Mr. Hanify moved to approve the resolution and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote, with the exception of Ms. Crain who abstained from voting.

Lisa Harris, M.D., CEO, EH, presented Nominations to Sandra Eskenazi Mental Health Center Advisory Board: Rev. David Greene, Andrew Merkle and Linda Williams. Dr. Mantravadi moved to approve the nominations and Ms. Crain seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Babcock presented the **HHC Report**. Mr. Babcock reported on long-term care (LTC) facility leases that will be expiring soon. Mr. Babcock also stated that HHC will soon issue the following requests for proposals: (1) for the building that HHC recently purchased near its headquarters; and (2) for the new IEMS headquarters and Hasbrook renovation. Last, Mr. Babcock thanked staff for their collaboration in putting together the five-year plan.

Mr. Simpson presented the March 2024 Budget Basis Revenue and Expenditures.

Virginia Caine, Chief Medical Officer & Director, Marion County Public Health Department (MCPHD), presented the **MCPHD Report**. Dr. Caine thanked staff for distributing over 25,000 glasses for the Solar Eclipse on April 8. Dr. Caine reported that there were less than five emergency department visits related to eye injuries from April 3 through 10. Next, Dr. Caine stated that MCPHD will be hiring about two dozen seasonal workers to assist with mosquito and rodent control. Last, Dr. Caine stated that the Centers for Disease Control & Prevention has





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issued a health alert for Invasive Neisseria meningitidis serogroup Y; at least four patients in Indiana have been diagnosed with the strand this year.

Dr. Harris presented the ***EH Report***. Dr. Harris reported that the Thomas & Arlene Grande Campus opens tomorrow. Dr. Harris also recognized staff members who had recently been honored with awards. Last, Dr. Harris stated that EH was recently recognized for the fifth time as being one of the 150 Top Places to Work in Health Care by Becker's Hospital Review.

Dr. Harris continued by presenting the ***EH Committee Report***. Dr. Harris reported that Tracy Martin, Clinical Director of Emergency Department, EH, provided a presentation on nursing updates at EH.

Dr. Harris next presented the ***Quality Committee Report***. Dr. Harris reported that the committee heard the following presentations: procedural sedation by Michael Sanford, M.D., Service Chief of Anesthesiology, EH, and Mary Blair, Pharmacy Operations Supervisor, EH; EPIC campaigns implementation by Jenn Weatherspoon, Chief Data Officer, EH; and gender health initiatives by Ms. Weatherspoon.

Dr. Harris concluded by presenting the ***Sandra Eskenazi Mental Health Center (SEMHC) Report***. Dr. Harris stated that in the month of May the SEMHC Narcotics Treatment Program will be changing its name to the SEMHC Caring Recovery Opioid Treatment Program and moving its location to 3419 English Avenue in Indianapolis. The new facility will enable the program to double its capacity for patients. An open house for the new facility will be held on May 16.

Michael Heyward, Chief of Operations, Indianapolis Emergency Medical Services (IEMS), presented the ***IEMS Report***. Mr. Heyward reported that IEMS utilized the Solar Eclipse experience as an exercise for managing large events. Mr. Heyward also provided staffing updates. Last, Mr. Heyward stated that IEMS' merger with the Wayne Township Fire Department EMS is going well.

Nichole Goddard, Chief Operating Officer, HHC, presented the ***LTC Report***. Ms. Goddard reported that the Quality Review team completed 20 site visits during the month of March. Ms. Goddard also stated that at HHC-owned facilities, utilization of agency nursing has decreased by 15,000 hours over the past 12 months. Last, Ms. Goddard stated that the occupancy rate at HHC-owned facilities remains steady at 75%.



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Ms. O'Connor asked if there were any members of the public who wished to speak at today's meeting. There were no comments.

The next meeting of the Board will be held at 2 p.m. on Tuesday, May 21, 2024.

Dr. Mantravadi moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting at 3:02 p.m.

  
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Robert W. Lazard  
Board Chairperson

  
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Paul T. Babcock  
President, CEO & Board Secretary