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Board of Trustees Meeting Minutes

March 19, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, March 19, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, IN 46202.

Members present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Carl L. Drummer, Thomas Hanify and Brenda S. Horn

Members present virtually: Geeta K. Mantravadi, M.D.

Members absent: N/A

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:01 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board Minutes from February 20, 2024; Memoranda of Executive Session from February 20, 2024; Treasurer & CFO Report, including February 2024 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following clinical privilege forms: Allied Health Professionals (AHP)–Advanced Practice Registered Nurse; AHP–Physician Assistant; Medicine–Critical Care, Pulmonary & Sleep Medicine; Neurology; Obstetrics & Gynecology; Radiology; and Focused Professional Practice Evaluation Guidelines; and Medical Staff Policy No. 700-126: Disaster Privileges.

Ms. Horn moved to approve the **Consent Agenda** and Ms. Crain seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for the first reading the following General Ordinances: No. 1-2024: Eyelash Extensions; No. 2-2024: Aquatic Facilities; No. 3-2024: Body Art Facilities; and No. 4-2024: Housing & Residential Property. Jason Ravenscroft, Administrator of Water Quality & Hazardous Materials Management, Marion County Public Health Department (MCPHD), expounded on General Ordinance No. 1-2024, No. 2-2024 and No. 3-2024. Greg Ullrich, Assistant General Counsel, HHC, provided additional information on General Ordinance No. 4-



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2024. The ordinances will be presented for the public hearing and adoption at the April 16, 2024, Board meeting.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented Resolution No. 5-2024: Development of Five-Year Economic Plan. Mr. Babcock suggested to table the resolution until the April Board meeting. Ms. Crain moved to table the resolution and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Tracy Martin, Chief Nursing Officer, EH, presented the Request for Purchase (RFP): Janitorial Services Eskenazi Health Thomas & Arlene Grande Campus and Sandra Eskenazi Mental Health Center Caring Recovery Opioid Treatment Program. Ms. Crain moved to approve the RFP and Mr. Drummer seconded the motion. The RFP was unanimously approved by roll call vote, except for Dr. Mantravadi who abstained from voting.

Elizabeth Bowman, Administrator of Epidemiology, MCPHD, presented the RFP: MCPHD Community Health Assessment Survey Administration. Mr. Drummer moved to approve the RFP and Mr. Hanify seconded the motion. The RFP was unanimously approved by roll call vote.

Felecia Roseburgh, Director of Supplier Diversity, HHC, presented HHC's 2024 DE&I Annual Municipal Agency Plan, which is required annually to the City of Indianapolis. Mr. Drummer moved to approve the plan and Ms. Crain seconded the motion. The plan was unanimously approved by roll call vote.

Mr. Babcock presented the **HHC Report**. Mr. Babcock reported that the Centers for Medicare and Medicaid Services (CMS) approved the State of Indiana's plan for long-term care (LTC) facilities to move to managed care. Mr. Babcock also stated that HHC will issue an RFP soon regarding the building that HHC recently purchased near its headquarters. Last, Mr. Babcock congratulated the Indianapolis Emergency Medical Services (IEMS) on a successful merger with the Wayne Township Fire Department EMS.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the February 2023 Budget Basis Revenue and Expenditures and the Good Standing Certificate, which is required annually by the City of Indianapolis.





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Ms. Roseburgh presented the ***Diversity, Equity, Inclusion & Accessibility (DEI&A) Committee Report***. Ms. Roseburgh reported that she presented to the committee a report on HHC's four pillars of diversity and inclusion.

Virginia Caine, Chief Medical Officer & Director, MCPHD, presented the ***MCPHD Report*** and the ***Public Health Committee Report***. Dr. Caine reported that the month of March is National Nutrition Month and National Social Work Month. Dr. Caine also stated that the United States is currently experiencing a mild Measles outbreak – although only one case exists in the State of Indiana, with no cases in Marion County. Last, Dr. Caine announced that for the solar eclipse on April 8, MCPHD will be giving out NASA (National Aeronautics and Space Administration) approved sunglasses.

Dr. Harris presented the ***EH Report***. Dr. Harris reported that the ribbon cutting for the Thomas & Arlene Grande Campus will be held this Thursday; the clinic will be open to patients on April 17. Dr. Harris also stated that the EH Community Weavers were recently recognized by the Indianapolis Business Journal as Health Care Heros.

Ashley Overlay, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the ***SEMHC Report***. Dr. Overlay reported that SEMHC is now provisionally certified as a Certified Community Behavioral Health Clinic (CCBHC) as part of the State of Indiana's application to participate in the federal CCBHC demonstration project. SEMHC will learn by July whether the state is accepted into the federal demonstration.

Daniel O'Donnell, M.D., Chief, IEMS, presented the ***IEMS Report***. Dr. O'Donnell reported that IEMS officially merged this past Sunday morning with the Wayne Township Fire Department EMS. Dr. O'Donnell also provided staffing updates. Last, Dr. O'Donnell stated that IEMS will be supporting in March the NCAA (National Collegiate Athletic Association) basketball tournament, and in April the solar eclipse and FDIC (Fire Department Instructors Course) International, which is the largest conference and trade show for the fire and rescue industry in North America.

Julie White, Vice President of LTC, HHC, presented the ***LTC Committee Report***. Ms. White reported that the committee heard the following reports: a compliance report by Mindy Shapiro, Chief Compliance Officer, American Senior Communities (ASC); a regulatory report by Andy Shane, Chief Operating Officer, ASC, and Alicia Sims, Chief Nursing Officer, ASC; a



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resident satisfaction survey report by Sherri Davies, Vice President of Marketing, ASC; a division report by Ms. White; and an executive report by Mr. Babcock.

Ms. White continued by presenting the *LTC Report*. Ms. White reported that HHC-owned facilities have a lower level of CMS deficiencies than both state and national averages. Ms. White also stated that the Quality Review team completed 29 site visits from September through December. Last, Ms. White reported that the occupancy rate at HHC-owned facilities remains at 75%.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the *EHF Report*. Mr. Vargo reported on recent changes to the EHF board. Mr. Vargo also thanked Thomas and Arlene Grande for their generous donation to the Thomas & Arlene Grande Campus on East 38th Street in Indianapolis.

Ms. O'Connor asked if there were any members of the public who wished to speak at today's meeting. There were no comments.

The next meeting of the Board will be held at 2 p.m. on Tuesday, April 16, 2024.

Mr. Hanify moved to adjourn the meeting and Ms. Horn seconded the motion. Mr. Lazard adjourned the meeting at 3:06 p.m.



Robert W. Lazard
Board Chairperson



Paul T. Babcock
President, CEO & Board Secretary