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## Board of Trustees Meeting Minutes

May 21, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, May 21, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Members present in-person: Robert W. Lazard, Chairperson, Carl L. Drummer, Thomas Hanify, Brenda S. Horn and Geeta K. Mantravadi, M.D.

Members present virtually: Monica Y. Crain, Vice Chairperson

Members absent: None

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:00 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board Minutes from April 16, 2024; Memoranda of Executive Session from April 16, 2024; Treasurer & CFO Report, including the April 2024 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following clinical privilege forms: Otolaryngology and Otolaryngology Associate; and Medical Staff Policy No. 700-115: Medical Acupuncture.

Mr. Drummer moved to approve the **Consent Agenda** and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.

Paul Babcock, President & Chief Executive Officer (CEO), HHC, presented Resolution No. 8-2024: Acquisition of Real Property. Ms. Horn moved to approve the resolution and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Babcock continued by presenting the **HHC Report**. Mr. Babcock reported that in the month of June HHC will begin Phase 2 of the 5-Year Economic and Strategic Plan for Long-Term Financial Sustainability. Mr. Babcock also provided information on HHC-owned long-term care (LTC) facility leases that will be expiring soon. Next, Mr. Babcock stated that HHC will soon



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begin developing its 2025 budget. Last, Mr. Babcock thanked Dr. Mantravadi for her service to the Board as she is resigning effective June 3.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the April 2024 Budget Basis Revenue and Expenditures.

Virginia Caine, M.D, Chief Medical Officer & Director, Marion County Public Health Department (MCPHD), presented the **MCPHD Report**. Dr. Caine reported that MCPHD recently provided two trainings: first-aid training to HHC security officers and child abuse training to MCPHD staff. Dr. Caine also stated that MCPHD's Healthy Start Program received a perfect evaluation score by the Health Resources & Services Administration; MCPHD's program was extended for another five years whereas at least 15 metropolitan cities did not receive renewals.

Dr. Caine continued by presenting the **Public Health Committee Report**. Dr. Caine reported that the committee heard the following two presentations: an overview of the Public Health Infrastructure Grant by Ebony Funches, Workforce Director, MCPHD; and an update on vector borne disease prevention by Andrew Grau, Mosquito Control, MCPHD. Last, Dr. Caine stated that the Indianapolis City-County Council is in the process of reviewing MCPHD's request to renew for another two years the Safe Syringe Access & Support Program.

Lisa Harris, M.D., CEO, EH, presented the **EH Report**. Dr. Harris reported on staffing updates, including that the overall vacancy rate at EH is down from 10% last year to 7% currently. Dr. Harris also stated that EH will begin offering chiropractic services on May 30 at the EH Clinic located at West 38<sup>th</sup> Street. Last, Dr. Harris reported that in 2024 EH has screened 65.7% of its patients for Social Determinants of Health, including food insecurity.

Ashley Overley, M.D., CEO, Sandra Eskenazi Mental Health Center (SEMHC), presented the **SEMHC Report**. Dr. Overley reported that the SEMHC held an open house on May 16 for the Caring Recovery Opioid Treatment Program, which will be open to patients in June.

Daniel O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS), presented the **IEMS Report**. Dr. O'Donnell reported that IEMS supported the 500 Festival Mini-Marathon on May 3 by responding to 63 calls and conducting 12 transports. Dr. O'Donnell also stated that for cardiac arrest survival rates, IEMS has been better than national averages the past two years. Last, Dr. O'Donnell stated that IEMS has begun a multi-site evaluation of airway management for pediatric patients.



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Julie White, Vice President of LTC, HHC, presented the **LTC Committee Report**. Ms. White reported that the committee heard the following reports: a financial report by Mark Dice, Chief Financial Officer, American Senior Communities (ASC); a compliance report by Mindy Shapiro, Chief Compliance Officer, ASC; Laura Bonadies, Vice President of Compliance & Privacy Officer, ASC; and Heather Brooking-Jordan, Senior Director of Compliance & Enterprise Management, ASC; a staffing update by Andy Shane, Chief Operating Officer, ASC; a LTC division report by Julie White, Vice President of Long Term Care, HHC; and Luke Davison, Senior Financial Analyst, HHC; and executive reports by Steve Van Camp, Chief Executive Officer, ASC; and Paul Babcock, President & Chief Executive Officer, HHC

Ms. White continued by presenting the **LTC Report**. Ms. White reported that the occupancy rate at HHC-owned facilities remains steady at 75%. Ms. White also stated that the Indiana Department of Health has conducted 21 Annual Health Surveys at HHC-owned facilities in 2024; HHC has averaged 5.2 deficiencies which is below state and national averages.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported that the EHF has received \$61.9 million for EH's Beyond Barriers Campaign; over 100 physicians have donated a total of over \$1 million.

Next, Mr. Lazard presented Dr. Mantravadi with a plaque thanking her for her service to the Board.

Anne O'Connor, General Counsel, HHC, asked if there were any members of the public who wished to speak at today's meeting. There were no comments.


The next meeting of the Board will be held at 2 p.m. on Tuesday, June 18, 2024.



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Dr. Mantravadi moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting at 2:48 p.m.

  
Robert W. Lazard  
Board Chairperson

  
Paul T. Babcock  
President, CEO & Board Secretary