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## Board of Trustees Meeting Minutes

August 27, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, August 27, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

### Board member attendance:

- Present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Carl L. Drummer, Brenda S. Horn, and Thomas Hanify
- Present via Webex: None
- Absent: None

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:02 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board minutes from August 13, 2024; Treasurer & CFO Report, including the July 2024 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; and Medical Staff Policy No. 700-143: Copy and Paste Function in the Electronic Health Record.

Mr. Drummer moved to approve the **Consent Agenda** and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for the public hearing and adoption General Ordinance No. 5-2024: Minimum Standards for Residential Property & Housing. There were no public comments. Ms. Crain moved to approve the ordinance and Mr. Hanify seconded the motion. The motion was unanimously approved by roll call vote.

Next, Mr. Lazard presented for adoption General Ordinance No. 6-2024: Budget Amendment. Mr. Drummer moved to approve the ordinance and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for adoption General Ordinance No. 7-2024(A): 2025 Budget. James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, provided



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additional information on the ordinance. Ms. Crain moved to approve the ordinance and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Next, Mr. Lazard presented for approval Resolution No. 9-2024: Electronic Meetings Policy. Ms. Crain moved to table the resolution and Mr. Drummer seconded the motion. Ms. Crain stated that the resolution will be amended and presented for approval at the next Board meeting. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for approval Councilor John Barth's nomination to the Sandra Eskenazi Mental Health Center Advisory Board. Mr. Hanify moved to approve the nomination and Mr. Drummer seconded the motion. The motion was unanimously approved by roll call vote.

Next, Mr. Lazard presented for approval the following two requests for bid (RFBs): Vehicle Storage Building located at 4001 East 21<sup>st</sup> Street in Indianapolis, Indiana, 46218; and HHC Security Building Renovation Project (Old Chase Bank Building) located at 3950 Meadows Drive in Indianapolis, Indiana, 46205. Pintuorn Bissett, Vice President of Facilities Services & Real Estate, HHC, expounded on the RFBs. Mr. Drummer asked how many responses were received for each RFB, and Ms. Bissett replied that three were received for the first RFB and five were received for the second. Mr. Drummer also asked whether the work would be subcontracted. Ms. Bissett stated that both projects will include self-performed and subcontracted work, and that the amount of each will be reported after the contract is finalized. Last, Mr. Drummer asked whether references were provided for the selected vendor, and Ms. Bissett replied that references were provided to the Purchasing Department.

Mr. Hanify moved to approve the RFBs and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote, except for Ms. Crain who abstained from voting.

Paul Babcock, President & Chief Executive Officer (CEO), presented the *HHC Report*. Mr. Babcock thanked the Board for approving HHC's 2025 budget, and he thanked the HHC team for their work in completing the budget.

Mr. Babcock also stated that next week HHC will kickoff Phase 2 of its 5-Year Economic and Strategic Plan for Long-Term Financial Sustainability. Mr. Babcock next stated that HHC has finalized its analysis of the MDG long term care (LTC) properties, and that the analysis will be presented at the next Board meeting. Last, Mr. Babcock stated that the new Public Health Laboratory will have a groundbreaking on Thursday, September 26.



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Mr. Simpson presented the July 2024 Budget Basis Revenue and Expenditures. Mr. Simpson also reported that HHC intends to present for approval at the November Board meeting HHC's proposal for reestablishing its internal audit committee.

Julie White, Vice President of LTC, HHC, presented the **LTC Committee Report**. Ms. White reported that 21 HHC-owned facilities (Facilities) were recently recognized by the American Healthcare Association as Bronze National Quality Award winners and 10 additional Facilities were recognized as Silver award winners. Ms. White also stated that the launch of PathWays began on July 1 and that delays are anticipated with Medicaid reimbursements. Last, Ms. White stated that HHC concluded its lease with the Fairway Village facility on August 1 and that the facility has since transitioned to a new operator.

Ms. White also presented the **LTC Report**. Ms. White reported that the committee heard the following four presentations: a financial report by Mark Dice, CFO, American Senior Communities (ASC); a compliance report by Mindy Shapiro, Chief Compliance Officer, ASC; a star ratings report by Alicia Sims, Chief Nursing Officer, ASC; and a LTC Division report by Ms. White; Luke Davison, Senior Financial Analyst, HHC; and Philip Benson, Director of Quality Review, HHC.

Virginia Caine, M.D., Chief Medical Officer & Director, Marion County Public Health Department (MCPHD), presented the **MCPHD Report**. Dr. Caine reported an increase in the number of mosquitos in Marion County that are infected with the West Nile Virus; there are currently no cases in Marion County and one case in Indiana. Dr. Caine also stated that MCPHD has inspected 312 school cafeterias this summer, and that all of them appear to be in proper operating condition. Last, Dr. Caine stated that the current COVID-19 vaccines are considered to be irrelevant, but MCPHD will soon be receiving updated vaccines. Mr. Lazard asked why other providers are still marketing their COVID-19 vaccines, and Dr. Caine replied that the information about the vaccines was just distributed today.

Lisa Harris, M.D., CEO, EH, presented the **EH Committee Report**. Dr. Harris reported that the committee heard the following two presentations: an Eskenazi Health Center (EHC) report by Dawn Haut, M.D., CEO, EHC; and a Sandra Eskenazi Mental Health Center (SEMHC) report by Ashley Overley, M.D., CEO, SEMHC.



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Dr. Harris also presented the **Quality Committee Report**. Dr. Harris reported that the committee heard the following three presentations: a Family Beginnings and Neonatal Intensive Care Unit report by Lori Yates Hodges, Administrative Director of Family Beginnings, EH; Family Beginnings obstetrics case review report by Christina Dunn, Manager of Inpatient Quality Outcomes, EH; and an Epic Campaign report by Jenn Weatherspoon, Chief Data Officer, EH.

Dr. Overley presented the **SEMHC Report**. Dr. Overley thanked the Board for approving Councilor John Barth's nomination, and she provided additional information on the nomination. Dr. Overley also stated that SEMHC will be transitioning from a state level certification program to a federal level which will increase SEMHC's reimbursement rate for Medicaid beginning in January of 2025. Last, Dr. Overley provided information on the number of services that SEMHC provided in the year 2023.

Daniel O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS), presented the **IEMS Report**. Dr. O'Donnell reported that IEMS recently had 462 runs in one day and 464 runs another day – both days were records for IEMS. Dr. O'Donnell also stated that IEMS continues to work with the Indianapolis Metropolitan Police Department to launch a new process for addressing emergency calls that involve mental health issues. Last, Dr. O'Donnell provided an update on the IEMS employee who was injured in an accident during the month of June.

Ernie Vargo, President & CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported that EHF has experienced an increase in its number of gifts for mental health. Mr. Vargo also stated that Angela White, Executive Vice President, EHF, is training to become EHF's new President & CEO in January 2026.


Mr. Lazard asked whether there was any new or unfinished business. There was none.

The next meeting of the Board will be held at 2 p.m. on Tuesday, September 17, 2024.



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Ms. Crain moved to adjourn the meeting and Mr. Hanify seconded the motion. Mr. Lazard adjourned the meeting at 3:05 p.m.



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Robert W. Lazard  
Board Chairperson



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Paul T. Babcock  
President, CEO & Board Secretary

