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Board of Trustees Meeting Minutes

June 18, 2024

A meeting of the Board of Trustees (Board) of the Health & Hospital Corporation of Marion County, Indiana (HHC), was held on Tuesday, June 18, 2024, in the Faegre Drinker Conference Room of the Rapp Family Conference Center located at 720 Eskenazi Avenue in Indianapolis, Indiana, 46202.

Members present in-person: Robert W. Lazard, Chairperson, Monica Y. Crain, Vice Chairperson, Carl L. Drummer, Thomas Hanify and Brenda S. Horn

Members present virtually: None

Members absent: None

An opening prayer was provided by Bishop Robert Lyons, Spiritual Care Manager, Eskenazi Health (EH).

Mr. Lazard called the meeting to order at 2:02 p.m.

Mr. Lazard asked if there were any comments or questions on the **Consent Agenda**, which included the following items: Board Minutes from May 21, 2024; Memoranda of Executive Session from May 21, 2024; Treasurer & CFO Report, including the May 2024 Cash Disbursements; Appointments, Reappointments and Changes to Privileges; the following clinical privilege forms: Allied Health Professional (AHP) Advanced Practice Registered Nurse; AHP Physician Assistant; AHP Plastic Surgery; AHP Urology; Radiology Associate Staff; Radiology; and the following medical staff policies: No. 700-129 Absence of a Service Chief; and No. 700-138 Focused Professional Practice Evaluation.

Mr. Hanify moved to approve the **Consent Agenda** and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.

Mr. Lazard presented for approval the Amended & Restated Bylaws of Sandra Eskenazi Mental Health Center (SEMHC). Ashley Overley, M.D., Chief Executive Officer (CEO), SEMHC, expounded on changes to the bylaws. Mr. Drummer moved to approve the bylaws and Ms. Horn seconded the motion. The motion was unanimously approved by roll call vote.



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Daniel O'Donnell, M.D., Chief, Indianapolis Emergency Medical Services (IEMS), presented the **IEMS Report**. Dr. O'Donnell reported an accident and injury incurred recently by an IEMS employee.

Paul Babcock, President & CEO, presented the **HHC Report**. Mr. Babcock thanked Board members who attended the community information session for the Meadows Campus Development Plan; a groundbreaking event for the Public Health Laboratory will be held in September. Mr. Babcock also provided information on HHC-owned long-term care (LTC) facility leases that will be expiring soon. Next, Mr. Babcock reported that HHC in the month of July will begin Phase 2 of the 5-Year Economic and Strategic Plan for Long-Term Financial Sustainability. Last, Mr. Babcock stated that HHC will soon begin developing its 2025 budget.

Anne O'Connor, General Counsel, HHC, provided information on changes to the Open Door Law in the State of Indiana effective July 1, 2024.

James Simpson, Interim Chief Financial Officer (CFO) & Assistant Treasurer, HHC, presented the May 2024 Budget Basis Revenue and Expenditures.

Mr. Simpson and Peggy Ford, Vice President Corporate Compliance & Chief Compliance Officer, HHC, presented the Audit, Finance & Compliance Committee Report. Mr. Simpson reported that the committee heard three financial presentations. A presentation on HHC's 2023 audit was presented by Forvis Mazars, including Bob Brandenburg, Partner; Andy Rinzel, Partner; Nicholas Eichelman, Partner; and Emily Balbach, Director. Second, a presentation on HHC's unaudited internal consolidated financials as of March 31, 2024, was presented by Mr. Simpson; Tara Parchman, Director of Finance, Marion County Public Health Department (MCPHD); Nicole Harper, CFO, Eskenazi Health (EH); and Mark Dice, CFO, American Senior Communities. Third, a presentation on reestablishing an internal audit committee at HHC was presented by Mr. Simpson.

Ms. Ford stated that she reported to the committee on the following topics: the 2024 Integrity and Compliance Workplan; External and Internal Financial Impact Summary June 2024; Integrity and Compliance Hotline Reports; and the HHC Code of Conduct Manual.

Felecia Roseburgh, Supplier Diversity Director, HHC, presented the Diversity, Equity, Inclusion & Accessibility Committee Report. Ms. Roseburgh reported that 395 managers and supervisors at HHC and its divisions have now completed the Leadership Awareness Behavior (LAB)





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training. Ms. Roseburgh also stated as part of the LAB training that a program will begin in October for those who have completed the training to train others. Last, Ms. Roseburgh stated in 2024 thus far, HHC has spent six million dollars in diversity spend which is 25% of HHC's total spend.

Virginia Caine, M.D, Chief Medical Officer & Director, MCPHD, presented the **MCPHD Report**. Dr. Caine reported that MCPHD is participating in the Indy Road to Resources initiative by the Mayor of Indianapolis. Dr. Caine also stated that MCPHD ensured that the swimming pool water levels were appropriate at the 2024 United States Olympic Team Trials – Swimming. Next, Dr. Caine stated that the Indianapolis City-County Council unanimously renewed for another two years MCPHD's Safe Syringe Access & Support Program. Last, Dr. Caine stated that MCPHD has now distributed over 50,000 doses of Narcan, causing 3,461 overdoses to be reversed.

Lisa Harris, M.D., CEO, EH, presented the **EH Report**. Dr. Harris reported that volumes remain high across Eskenazi Health. Dr. Harris also stated that Baby-Friendly USA has designated the Sidney & Lois Eskenazi Hospital as a Baby-Friendly Hospital, making Eskenazi Health the only such facility in Indianapolis. Last, Dr. Harris reported on upcoming events that EH will either be hosting or attending.

Dr. Overley presented the **SEMHC Report**. Dr. Overley reported that Indiana has been accepted into the federal demonstration project on certified community behavioral health clinics; the SEMHC along with seven other Indiana organizations will be part of the program. Dr. Overley also stated that the SEMHC expects to begin receiving the new Medicaid rate on January 1, 2025. Last, Dr. Overley reported that SEMHC's Caring Recovery Opioid Treatment Program opened to patients on June 5.

Julie White, Vice President of LTC, HHC, presented the **LTC Report**. Ms. White reported that the occupancy rate at HHC-owned facilities remains steady at 75%. Ms. White also stated that nursing agency usage at HHC-owned facilities has decreased from \$1.5 million per month in May 2023 to \$500,000 currently. Last, Ms. White reported recent recognitions of HHC-owned LTC facilities.

Ernie Vargo, CEO, Eskenazi Health Foundation (EHF), presented the **EHF Report**. Mr. Vargo reported that the EHF Board of Directors met on June 10. Mr. Vargo also reported that the EHF raised \$18 million in 2023, making 2023 the EHF's second biggest fundraising year ever.



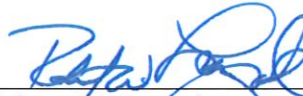


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Ms. O'Connor asked whether there were any members of the public who wished to speak at today's meeting. There were no comments.

The next meeting of the Board will be held at 2 p.m. on Tuesday, July 30, 2024.

Ms. Horn moved to adjourn the meeting and Mr. Lazard seconded the motion. Mr. Lazard adjourned the meeting at 3:08 p.m.



Robert W. Lazard
Board Chairperson



Paul T. Babcock
President, CEO & Board Secretary

